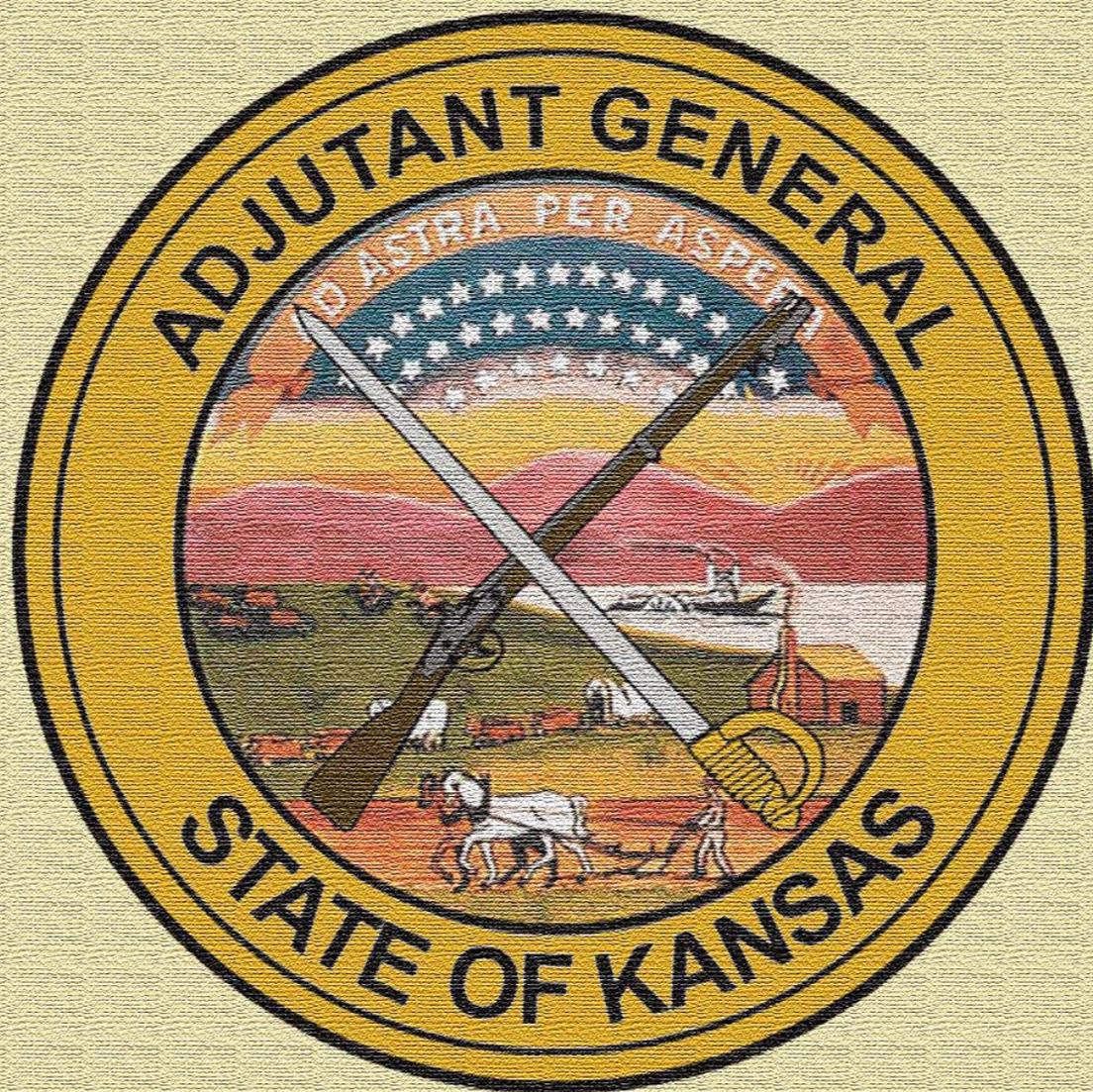


**ANNUAL  
REPORT  
2013**

**Kansas**

Adjutant General's Department



- **KANSAS ARMY NATIONAL GUARD**
- **KANSAS AIR NATIONAL GUARD**
- **KANSAS DIVISION OF EMERGENCY MANAGEMENT**
- **KANSAS HOMELAND SECURITY**
- **CIVIL AIR PATROL**

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Sam Brownback  
Governor of Kansas



Maj. Gen. Lee Tafanelli  
The Adjutant General



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ADJUTANT GENERAL'S DEPARTMENT

KANSAS ARMY NATIONAL GUARD

KANSAS AIR NATIONAL GUARD

JOINT ARMY/AIR

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Maj. Gen. Lee Tafanelli, Adjutant General

Sam Brownback, Governor

Kansas Army National Guard  
Kansas Air National Guard  
Kansas Division of Emergency Management  
Kansas Homeland Security  
Kansas Civil Air Patrol

Dear Reader,

We invite you to read the latest edition of our agency annual report, which summarizes our department's accomplishments in 2013 and provides an overview of our agency structure, our leadership across the state, and our overall economic impact in Kansas.

Our goal through this publication each year is to showcase the commitment of the men and women of this department who are dedicated to doing their best for the state of Kansas. Our National Guard members and emergency management staff work hard to fulfill our mission of protecting life and property through planning, coordination and synchronization of state and federal resources and providing a ready military, emergency management and homeland security capability for our state and nation.

The sacrifices needed to fulfill our mission are often great. Our military personnel are away from family for lengthy periods of time to defend our nation or to assist the state in a crisis. Our emergency management personnel work tirelessly to respond to emergencies, regardless of the time of day, assisting their counterparts across the state as needed. I'm very proud to know so many dedicated individuals willing to sacrifice to make our country and state a better place for our children and grandchildren.

While 2013 had many positives as outlined throughout this annual report, the financial challenges we've seen in our country for several years now continued to affect our agency, forcing us to work more closely together to find solutions. We are committed to continuing this course of action in 2014 and will search out new approaches to the way we do business to ensure a better Kansas in the year ahead.

The support we receive each year from our elected officials; our local, state and federal partners; and from the families of our employees and Guard members is tremendous. I'm extremely grateful for this and I realize we could not do what we do without this ongoing support.

We look forward to continuing to serve each of you in 2014!

Very respectfully,

Lee E. Tafanelli  
Major General  
The Adjutant General

*In honor of all the men and women in uniform  
serving our state and nation  
and the Kansas National Guard soldiers  
who gave their lives in service to their country.*



**Sgt. Don Allen Clary**  
2nd Battalion,  
130th Field Artillery



**Sgt. 1st Class  
Clinton Wisdom**  
2nd Battalion,  
130th Field Artillery



**Sgt. Derrick Lutters**  
891st Engineer  
Battalion



**Sgt. Jessie Davila**  
2nd Battalion,  
137th Infantry



**Master Sgt.  
Bernard Deghand**  
35th Division Artillery



**Spc. John Wood**  
891st Engineer  
Battalion



**Staff Sgt.  
David Berry**  
1st Battalion,  
161st Field Artillery



**Sgt. Courtney Finch**  
714th Security Forces



**Sgt. 1st Class  
Travis Bachman**  
714th Security Forces



**Spc. Ronald Schmidt**  
1st Battalion,  
161st Field Artillery

*For those who have made the ultimate sacrifice, we are  
grateful that such men and women were among us. For  
those who continue to serve, we honor their commitment.  
For those who return to civilian life, we honor their service.  
Former U.S. Representative Steve Buyer*

# The Adjutant General's Department Summary

The Adjutant General's Department has the responsibility for the operations of the Kansas Army and Air National Guard, the Kansas Division of Emergency Management, Kansas Homeland Security and the administrative support of the Kansas Wing of the Civil Air Patrol.

## Mission

The department's mission is to protect life and property, provide a ready military capability for our state and nation and be a valued part of our communities.

## Adjutant General

The adjutant general is appointed by the governor and serves as commander of the Kansas National Guard, director of the Kansas Division of Emergency Management and director of Kansas Homeland Security.



## Kansas National Guard

The adjutant general administers the joint federal-state program that is the Kansas Army and Air National Guard. Approximately 7,500 Guardsmen currently serve the state of Kansas. Military equipment for the Kansas Guard is furnished by the U.S. Department of Defense through the National Guard Bureau. Federal control is exercised over military strength and mobilization of the Kansas Guard. Federal personnel are employed in both administrative and maintenance jobs in armories and maintenance shops. The Kansas Army National Guard is made up of the Joint Forces Headquarters, Topeka; 35th Infantry Division, Fort Leavenworth; 69th Troop Command, Topeka; 287th Sustainment Brigade, Wichita; 635th Regional Support Group, Hutchinson; and 235th Regiment, Salina and their subordinate units. The Kansas Air National Guard is organized into two wings: the 184th Intelligence Wing based at McConnell Air Force Base, Wichita, and the 190th Air Refueling Wing at Forbes Field, Topeka.

## Kansas Division of Emergency Management

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercises, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards. The Kansas Division of Emergency Management's organizational structure mirrors the functions that take place in the life cycle of emergency management: mitigation, preparedness and response and recovery.

## Kansas Homeland Security

Kansas Homeland Security coordinates statewide activities pertaining to the prevention of and protection from terrorist-related events. This involves all aspects of prevention/mitigation, protection/preparedness and response and recovery. While Homeland Security addresses threats aimed at citizens, threats to agriculture and food supply are also monitored and addressed along with outbreaks of illness. Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of the state and its citizens.

# Agency History

## Kansas National Guard

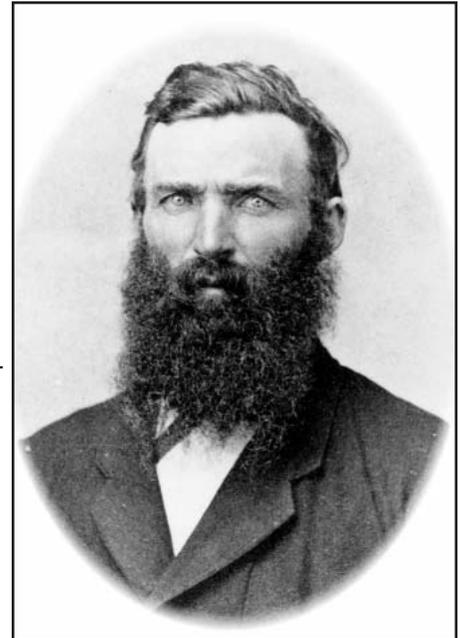
Citizen-soldiers began protecting Kansas homes and families when our state was still a territory, leaving farms, businesses and other work places when called to defend the state and nation.

As members of the National Guard of the United States, they trace their roots to the organized militia regiments formed in the Massachusetts Bay Colony in December 1636. Militia, from the Latin “miles,” means “soldier.” The concept of armed citizenry comes from the Greeks who required military service of free male citizens to defend their own land and the city-state, generally for short durations. That concept, which came to the colonies from England through the Saxons, brought with it an enduring fear of standing armies – the repressive forces of monarchs. The posting of British Regulars in the colonies reinforced that fear and distrust of full-time soldiers among Americans.

Minutemen from that same colony’s militia fired the “shot heard around the world” April 19, 1775, at Concord River’s North Bridge, beginning the nation’s struggle for independence from Britain. That independence was won with the help of the Marquis de Lafayette, a volunteer commander for American troops. On his return to America in 1824, members of a New York militia took the name National Guard in honor of the Marquis, who was the commander of a French militia unit called the Garde Nationale de Paris. By the end of the 19th century, militia units in nearly all states were designated National Guard and with the passage of the Militia Act of 1903, the name National Guard became official.

Both the Army and Air National Guard seals are built around the Minuteman, the symbol of the National Guard. During colonial times, the Minutemen were the members of the militia who volunteered to respond within 30 minutes with their own arms. The plowshare in the Minuteman symbol represents the civilian job the citizen-soldier leaves to pick up a musket and answer the call to serve our state or nation.

The forerunner of the Kansas National Guard, the Kansas Militia, was formed Aug. 30, 1855, when the governor and Legislative Assembly of the Kansas territory established “An Act to organize, discipline and govern the militia of this Territory.” The act also provided for the territorial governor, with the advice and consent of the Legislative Council, to appoint and commission one adjutant general to oversee the territorial militia. The first territorial adjutant general was Hiram J. Strickler, who was appointed on Aug. 31, 1855.



**Hiram J. Strickler was appointed as the first adjutant general of Kansas Aug. 31, 1855.**



**Soldiers of the 8th Kansas Volunteers charge up Missionary Ridge, Tenn., Nov. 25, 1863, during the American Civil War.**

Kansas became the 34th state Jan. 29, 1861, and the militia was organized into units of the Kansas National Guard. Article 8, Section 4 of the Kansas Constitution designates the governor of Kansas as the commander in chief for state duties. The U.S. Congress passed the Militia Act of 1903, providing the same organization and equipment for the National Guard in each state as provided to the U.S. Army.

The Kansas National Guard consists of the Kansas Army National Guard and the Kansas Air National Guard. The latter was established Sept. 18, 1947.

The Kansas National Guard has been involved in the nation’s conflicts since the state’s inception as a territory. The Kansas Guard actively participated in the Civil War, 1861-1865; Indian Wars, 1864-1870; Spanish-American War, 1898-1899; Mexican Border, 1916; World War I, 1917-1919; World War II, 1940-1946; Korean War, 1950-1952; Berlin Crisis, 1961-1962; Air National Guard Squadron Tactical Reconnaissance Interceptor Program alert (STRIP), 1955-1965; Vietnam War, 1966-1969; Operations Plan 8044 (formerly Single Integrated Operations Plan Alert), 1978-present; Operations Desert Shield/Desert Storm, 1990-1991; Operations Northern and Southern Watch in Southwest Asia, 1992-2002; Operation Restore Hope in Somalia, 1992-1993; Operations Joint Endeavor, Deny

Flight and Joint Guardian in Bosnia-Herzegovina, 1995-2003; Operations Phoenix Scorpion, Phoenix Scorpion III and Desert Fox in Southwest Asia, 1997-1998; Operation Allied Force in Kosovo, 1999-2010; the Global War on Terrorism (Operation Enduring Freedom and Operation Noble Eagle), 2001- present; Operation Iraqi Freedom, 2003-2010; and Operation New Dawn, 2010-present.

During the Philippine Insurrection following the Spanish-American War, five Kansas Guardsmen were awarded the Medal of Honor for their heroic actions. Col. Frederick Funston was the most famous of these Guardsmen. The others were 1st Lt. Arthur Ferguson, Sgt. John A. Huntsman, Pvt. Edward White and Pvt. William Trembley.

Another Medal of Honor recipient was William F. "Buffalo Bill" Cody, who was a member of the 7th Kansas Cavalry during the Civil War. Cody earned his medal for gallantry in 1872 during the Indian Wars when he was a civilian scout assigned to the 3rd U.S. Cavalry.

A posthumous award was presented to 2nd Lt. Erwin Bleckley for helping save the Lost Battalion during World War I. He began military service by enlisting in the Kansas Army National Guard's Battery F, 1st Field Artillery, which later became the 130th Field Artillery Regiment. His interest in aviation led him to volunteer for the Army Air Service, the forerunner of the U.S. Army Air Corps, which later became the U.S. Air Force. As the first aviator to earn the Medal of Honor, he is claimed by the Kansas Air National Guard and U.S. Air Force, although he was a member of the Kansas Army National Guard.

Col. Don Ballard, a retired member of the Kansas Army National Guard, saved lives while risking his own life as a Navy medic in Vietnam. Ballard is the only living Congressional Medal of Honor recipient from the Kansas National Guard.

Kansas citizen-soldiers and citizen-airmen have also served our state supporting civil authority in the 1888-89 County Seat Wars, the 1893 Legislative War, labor disputes in 1886 and 1893, and during student unrest over the Vietnam conflict in the 1960s. They continue to train to assist civil authority today. They also serve to protect Kansans in response to emergencies and disasters throughout the state, including tornadoes, floods, snowstorms and other weather-related and man-made emergencies and disasters.

### **Kansas Division of Emergency Management**

In 1941, the Kansas Legislature established the State Council of Defense. The State Civil Defense Agency was established in 1951 as a result of the Federal Civil Defense Act of 1950. The State Civil Defense Agency was charged with providing civil defense to protect life and property in Kansas from nuclear attack, but did not address other disasters.

In 1955, the State Civil Defense Agency became part of the Adjutant General's Department. The department is responsible for emergency management throughout Kansas at state and local (county/city) levels. The adjutant general advises the governor with respect to his or her powers and duties during a disaster/emergency and coordinates the state and federal level responses.



**The Kansas Division of Emergency Management coordinated state response to the tornado that devastated the town of Greensburg in May 2007. Each year, KDEM coordinates state emergency response operations to assist communities struck by severe storms, floods, blizzards and all other types of disasters, natural or man-made.**

In the 1970s, a Radiological Systems Management Section was established to meet requirements of the Nuclear Regulatory Commission. It provides inspection, repair, calibration and exchange services for more than 70,000 radiological detection, identification and computation instruments in Kansas and is responsible for approving the security arrangement, location and the individuals responsible for the maintenance of radiological materials. The construction of two nuclear power plants - the Wolf Creek Generating Station near Burlington and the Cooper Nuclear Station in Southeast Nebraska - necessitated planning activities for the division designed to protect the public from accidental radioactive material releases into the environment.

In 1975, the title of Civil Defense was changed to the Division of Emergency Preparedness. This reflected the dual use of nuclear and natural disaster and preparedness as stated in the Robert T. Stafford Act of 1974. In 1993, the division was redesignated as the Division of Emergency Management.

The division is responsible for training state and local personnel to respond to natural disasters such as floods, tornadoes, snowstorms and man-made disasters.

## Kansas Homeland Security

As both a military and a public safety organization, many sections of the Adjutant General's Department's were involved with homeland security concerns even before the events of Sept. 11, 2001. Shortly after those events, Kansas Homeland Security was made a part of the Adjutant General's Department. The adjutant general was named director of Kansas Homeland Security in October 2001.

Working in conjunction with the Kansas Bureau of Investigation, Kansas Highway Patrol and other agencies at all levels of government, the state's homeland security picture was analyzed and security measures were stiffened at airports, utilities and other key infrastructure, across the state to ensure the health and safety of the public were well-protected.

Kansas Homeland Security was established to coordinate all phases of homeland security, including prevention/mitigation, preparedness, response and recovery. Other organizations within the department, including the Kansas National Guard and Civil Air Patrol, also provide homeland security support and assistance.

### Civil Air Patrol

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c)(3) corporation and by congressional charter is the auxiliary of the United States Air Force. The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General's Department in 1997 for administrative support and control of state resources and funding.

## The Adjutants General of Kansas

The position of adjutant general was officially created April 23, 1861, with the rank of brigadier general. The rank was reduced to colonel Feb. 24, 1864, and then returned to brigadier general May 1, 1901. The rank was raised to major general March 1, 1956, and to lieutenant general July 1, 1970, contingent upon 15 consecutive years of tenure and as recommended by the governor and with consent of the Senate.

|   |   |  |
|---|---|--|
| Maj. Gen. Lee Tafanelli<br>Jan. 9, 2011 - Present   | Brig. Gen. James W. F. Hughes<br>April 1, 1905 - April 1, 1909                            | Col. David Whittaker<br>March 5, 1870 - March 5, 1873  |
| Maj. Gen. Tod M. Bunting<br>Jan. 5, 2004 - Jan. 8, 2011                                       | Brig. Gen. Samuel H. Kelsey<br>Feb. 1, 1903 - March 31, 1905                              | Col. William S. Moorhouse<br>March 4, 1869 - March 4, 1870   |
| Maj. Gen. Gregory B. Gardner<br>Feb. 10, 1999 - Oct. 31, 2003                                 | Brig. Gen. Simeon M. Fox<br>March 1, 1895 - Jan. 31, 1897<br>Feb. 22, 1899 - Feb. 1, 1903 | Col. Josiah B. McAfee<br>Aug. 18, 1867 - March 3, 1869   |
| Maj. Gen. James F. Rueger<br>Dec. 1, 1990 - Feb. 10, 1999                                     | Col. Hiram Allen<br>Feb. 1, 1897 - Feb. 21, 1899  | Col. Thomas J. Anderson<br>April 1, 1865 - Aug. 18, 1867   |
| Maj. Gen. Philip B. Finley<br>Oct. 18, 1987 - Nov. 30, 1990                                   | Col. Albert J. Davis<br>April 1, 1894 - Feb. 28, 1895                                     | Col. Cyrus K. Holliday<br>May 2, 1864 - March 31, 1865   |
| Maj. Gen. Ralph T. Tice<br>Oct. 1, 1980 - Oct. 17, 1987                                       | Col. Henry H. Artz<br>Jan. 10, 1893 - March 31, 1894                                      | Brig. Gen. Guilford Dudley<br>Feb. 27, 1863 - May 2, 1864  |
| Maj. Gen. Edward R. Fry<br>Jan. 1, 1973 - Sept. 30, 1980                                      | Col. John N. Roberts<br>April 1, 1889 - Jan. 1, 1893                                      | Brig. Gen. Charles Chadwick<br>March 22, 1862 - Feb. 26, 1863  |
| Lt. Gen. Joe Nickell<br>April 21, 1951 - Dec. 31, 1972  | Col. Alexander B. Campbell<br>Jan. 23, 1885 - March 31, 1889                              | Brig. Gen. Lyman Allen<br>June 23, 1861 - March 22, 1862   |
| Brig. Gen. Milton R. McLean<br>Feb. 10, 1925 - April 17, 1951                                 | Col. Thomas Moonlight<br>Jan. 8, 1883 - Jan. 22, 1885                                     | Brig. Gen. Robert B. Mitchell<br>May 2, 1861 - June 20, 1861   |
| Brig. Gen. R. Neill Rahn<br>Jan. 11, 1923 - Feb. 10, 1925                                     | Col. Peter S. Noble<br>April 8, 1878 - Jan. 7, 1883                                       | Adjutant General Hiram J. Strickler<br>November 1860 - April 16, 1861                                      |
| Brig. Gen. Charles I. Martin<br>April 1, 1909 - Oct. 1, 1917<br>Jan. 27, 1919 - Jan. 11, 1923 | Col. Hiram T. Beman<br>March 2, 1876 - March 5, 1878                                      | <b>Territorial Adjutant General</b><br>Adjutant General Hiram J. Strickler<br>Aug. 31, 1855 - January 1858 |
| Brig. Gen. Charles S. Huffman<br>Oct. 1, 1917 - Jan. 27, 1919                                 | Col. Charles A. Morris<br>March 6, 1873 - March 2, 1876                                   |  |

# Overview 2013

In January, the Department of Defense announced the Kansas National Guard 190th Air Refueling Wing at Forbes Field, Topeka, and Wichita's McConnell Air Force Base were under consideration as potential active duty and National Guard sites to receive the new KC-46A air refueling tanker being developed by Boeing as a replacement for the oldest KC-135 Stratotankers in the U.S Air Force fleet.

The Kansas National Guard was one of five sites being considered in the Guard and Reserve category while McConnell made one of the two active duty base lists. Ultimately, McConnell Air Force Base was selected to receive the new tanker, but Pease Air Force Base in New Hampshire was chosen to host the National Guard component.

"The Department of Defense weighed multiple factors in its selections," said Maj. Gen. Lee Tafanelli, the adjutant general. "While it was unlikely that one state would receive the initial fielding for both the active duty and reserve component missions, we scored extremely well and I feel confident Forbes Field has a great chance of being selected as a future home for the KC-46A."

Winter weather hit the state hard in February as a severe storm system blew into Kansas Feb. 19, prompting Gov. Sam Brownback to declare a state of emergency, close state offices except for essential personnel and urge Kansans to stay home if at all possible.

The State Emergency Operations Center in Topeka was activated to monitor the weather and keep in touch with local emergency managers. The Kansas Highway Patrol and Kansas Department of Transportation put extra personnel and equipment on duty and the Kansas National Guard sent out Guardsmen in Humvees to augment their efforts by patrolling several major highways in search of stranded motorists. The storm dumped as much as 14 inches of snow in some areas of the state, resulting in the closure of numerous roads and the cancellation of school days, meetings, and other activities.

Even as that storm system was leaving the state Feb. 23, Kansans were advised that another system was on its way, slamming into the state the next day. Additional snow accumulations ranged from 1.5 inches in the Northwest part of the state to as much as eight inches in parts of South Central Kansas. Two deaths were attributed to the storm and thousands lost power.

Soon afterward, the Guardsmen of the 190th Air Refueling Wing responded to another disaster – fortunately, just a theoretical one. The air base personnel were drilled on their response and recovery operations to a tornado March 12 in a full-scale exercise that included debris and several damaged vehicles containing mock victims. The exercise was conducted in cooperation with Shawnee County Emergency Management and Kansas National Guard Headquarters Joint Operations Center.

In March, the Salina Fire department donated an old fire engine to Crisis City. The engine, a 1981 Pierce Arrow engine with a 1,500 gallons-per-minute pump and a 500 gallon on-board water tank, will be used for instruction and training in the operation of fire equipment as well as driver training. In addition to the engine, the department also donated hoses, ladders, nozzles and other miscellaneous used equipment.

Members of the Kansas Division of Emergency Management took part in a full-scale disaster response exercise conducted in Topeka March 26-27.

During the two-day event, a Staging and Command area was set up at the Lake Shawnee camping area. Twenty-seven members of the Northeast Kansas Incident Management Team responded to command post, working out of the Shawnee County Emergency Management command trailer.

Kansas Task Force 2 had approximately 60 personnel responding each day, including evaluators and safety officers, working at several venues set up across the area to practice their skills, including wide-area search, confined space rescue, building shoring, extrication, concrete breaching and high-angle rescue. A simulated Emergency Operations Center was set up at the State Emergency Operations Center in the State Defense Building for both days of the exercise. KDEM personnel provided situation injects and received information from the field. The Geospatial Technologies Section pro-



**Maj. Gen. Lee Tafanelli (left), adjutant general and director of the Kansas Division of Emergency Management, and Gov. Sam Brownback take part in a teleconference press briefing Feb. 21 to keep the public advised of weather and travel conditions during a major snow storm that swept into Kansas Feb. 19. The storm dropped as much as 14 inches of snow in some areas of the state.**

vided on-site mapping support to responders from the Public Information/Geospatial Information Systems vehicle.

Approximately 40 color guards from active and reserve military components, including the Kansas National Guard; student Reserve Officers Training Corps organizations; government and patriotic groups took part in a Massing of the Colors and Memorial Rededication Ceremony April 27 at Gage Park, Topeka. The ceremony was sponsored by the Topeka Chapter of the Military Order of World Wars.

The Kansas National Guard's Advanced Turbine Engine Army Maintenance (ATEAM) program marked a milestone with the completion of its 1,000th turbine engine rebuild during a ceremony May 9 at the ATEAM facility at Fort Riley.



**Lt. Gov. Jeff Colyer (center) and Maj. Gen. Lee Tafarielli, the adjutant general, lay flowers at the base of a memorial for victims of the 1988 earthquake that struck Gyumri, Armenia. Colyer and Tafarielli visited Armenia in December to mark the 10th anniversary of the partnership between the Republic of Armenia and the Kansas National Guard through the State Partnership Program, a National Guard Bureau program matching developing nations with state National Guards to foster mutually beneficial relationships.**

Kansas National Guard and the Kansas Code of Military Justice. The Armenian delegates met with Gov. Sam Brownback and attended the reading of a resolution in the Kansas House chamber celebrating the 10th anniversary of the Armenia-Kansas partnership. Their itinerary also included visits to the Kansas Bureau of Investigation, the U.S. District Court in Topeka, Shawnee County Courthouse, the Military Discipline Barracks at Fort Leavenworth and the Kansas City, Kan., Police Department.

Maj. Gen. Lee Tafarielli and Lt. Gov. Jeff Colyer M.D. reciprocated the visit in December when they traveled to Armenia to take part in ceremonies marking the 10th anniversary of the Armenia-Kansas partnership. They also took part in a memorial ceremony for the victims of the 1988 earthquake that struck Gyumri, Armenia, killing as many as 25,000 people.

In May, Secretary of Defense Chuck Hagel announced his decision to proceed with federal furloughs to manage the budgetary shortfalls facing the military and the nation. The furloughs affected approximately 1,100 Kansas National Guard full-time employees, or 54 percent of the total full-time work force. The majority of the individuals affected were federal technicians and a small number were civilians. Originally scheduled to last 21 days, the furlough period eventually was reduced to six days spread over a six-week period.

A second round of furloughs occurred in October due to a shutdown of the federal government. More than 770 federal technicians of the Kansas National Guard were furloughed in addition to 139 federally-funded civilian employees who fulfill supply, clerical, facility maintenance and repair, and other support functions, and 124 employees of the Regional Sustainment Maintenance Sites at Fort Riley and Salina. All furloughed employees were back to work by Oct. 18.

More than 230 people were involved in a two-day, large-scale training exercise at Crisis City May 29-30. First responders, emergency managers and other members of the public safety professions were invited to observe the exercise and tour the Crisis City training venues.

Exercise participants responded to a simulated, widespread disaster involving a number of the Crisis City training venues. Participants included members of the South Central Incident Management Team, Southwest Incident Management Team, Kansas Task Force 5, Kansas Highway Patrol, state Search and Rescue Teams and Community Emergency Response Teams. Personnel from the Kansas Division of Emergency Management, Kansas State Fire Marshal's Office,

Kansas Department of Health and Environment, Salina Fire Department, University of Kansas Fire & Rescue Training Institute and other local and state agencies operated the simulation cell that provided exercise injects, conducted exercise evaluations, served as safety officers and fulfilled other support functions.

The annual Kansas National Guard Teen Camp was held June 17-21 at Camp Webster, Salina. Teen Camp is designed for youth ages 13-17 who have a family member in the Kansas National Guard. Kid's Camp, for ages 9-12, was held July 8-12 at the Kansas Regional Training Institute in Salina.

The annual events are opportunities for these teens and kids to engage with each other and take part in fun activities designed to build friendships. During Teen Camp, one day each year is devoted to letting the teens pit themselves against the Challenge Course. Throughout the day, teens climb poles, walk the high wire, swing on ropes and speed along zip lines to test themselves physically, mentally and emotionally, supported and encouraged by their fellow teens.

During 2013, the state of Kansas, through the efforts of the Kansas Division of Emergency Management and key partners in emergency preparedness and response, received full accreditation through the Emergency Management Accreditation Program. Gov. Sam Brownback presented a plaque officially marking the accreditation to Angee Morgan, deputy KDEM director, during a brief ceremony at the State Defense Building in Topeka July 8.

KDEM worked jointly with its state partners including Kansas Highway Patrol, Health and Environment, Agriculture and the Kansas National Guard, and successfully demonstrated compliance with all 104 standards to attain accreditation.

EMAP is a voluntary review process for state and local emergency management programs that is a means of demonstrating through self-assessment, documentation and peer review, that a program meets national standards for emergency management.

The state began working toward accreditation early in 2012 providing documentation on how it prepares for and responds to disasters. These documents were uploaded to a website for EMAP officials to review for compliance with EMAP standards.

The Kansas Division of Emergency Management, Kansas Department of Health and Environment, Kansas Medical Reserve Corps, Kansas Citizen Corps, Kansas State Animal Response Team and Kansas Volunteer Organizations Active in Disasters hosted the 2013 Kansas Preparedness Summit July 26-27 in Wichita.

This summit is held annually for emergency management and human services professionals, emergency medical and health care personnel, law enforcement officers, firefighters, veterinarians, volunteer organizations active in disasters, animal disaster response personnel, not for profit organizations, government/administrative personnel, volunteers, citizens and others interested in public health and safety. Session topics included Everyday Disasters; Suicide Prevention; Points of Distribution Support; Climatic Changes; Strategic Planning; Spiritual and Mental Health; Psychological First Aid; Volunteer Management, Empowerment, and Leadership; Grant Writing; Responding to Human Caused Tragedy; and other topics of interest.



**Hundreds of participants from a variety of emergency response organizations took part in the annual Kansas Preparedness Summit in Wichita July 26-27.**

Heavy rains caused flooding in parts of Central Kansas in August, causing four deaths and prompting Brownback to issue a State of Disaster Emergency for 62 counties. In September, Brownback sent a letter to the president requesting federal assistance for 47 of the counties to help repair damaged public infrastructure. Named in the request were Barber, Barton, Bourbon, Butler, Chase, Cherokee, Clark, Clay, Cloud, Coffey, Comanche, Cowley, Crawford, Dickinson, Edwards, Elk, Ellsworth, Ford, Geary, Greenwood, Hamilton, Harper, Harvey, Hodgeman, Kingman, Kiowa, Lane, Linn, Lyon, Marion, McPherson, Meade, Montgomery, Morris, Ness, Ottawa, Pawnee, Pratt, Reno, Republic, Rice, Saline, Sumner, Washington, Wilson, and Woodson Counties. That request was granted Oct. 22.

The Kansas Adjutant General's Department was notified in August of a significant reduction in federal funding that supports the Kansas National Guard's Readiness Sustainment Maintenance Sites in Salina and Fort Riley. The cuts to the program forced the reduction of the full-time RSMS workforce from 182 positions to approximately 70 to 85 positions remaining in January 2014. These jobs were unclassified, temporary, full-time state of Kansas positions with benefits which have been fully funded by Department of Defense. All of the positions were held by civilian employees and include jobs such as mechanics, welders, and other skills necessary to work on military equipment.

RSMS employees were provided state resources to assist them. Some individuals were offered the option to transfer to Fort Riley.

With this funding cut, Department of Defense modified the goals of the RSMS program reducing the production requirements for 2013-2014 to ensure the remaining staff members could carry out the required workload.

In June, Kansas National Guardsman Sgt. Theresa Vail was crowned Miss Kansas 2013. Vail, a dental technician with the Kansas Medical Detachment, went on to compete in the Miss America Pageant in Atlantic City, N.J., in September. Although she did not win the competition, Vail was among the top 10 finalists and was voted "America's Choice." Vail intends to use her platform as Miss Kansas to spread her message about breaking down stereotypes and empowering women.

Search and rescue professionals from across the state met at Crisis City Sept. 24-26 for the sixth annual Kansas Technical Rescue Conference sponsored by the Kansas Search and Rescue Working Group, Kansas Division of Emergency Management, Adjutant General's Department, Great Plains Joint Training Center, Crisis City and Kansas Fire and Rescue Training Institute.

This conference provides an opportunity for all seven regions within Kansas to collectively train to the same standards. Classes included Technical Rope Rescue, Breach and Break, Shoring Operations, Cut/Burn and Lift/Move, Technical Search and K-9 Search and Rescue.

The state of Kansas, Coffey County, and Wolf Creek Nuclear Generating Station took part in a two-day, FEMA-graded exercise in November, testing their cooperative emergency response capabilities. State participants included the Kansas Division of Emergency Management, Kansas National Guard, Kansas Department of Health and Environment, Kansas Highway Patrol, Kansas Department of Transportation, Kansas Department of Agriculture, Kansas Animal Health, and the Kansas Department of Wildlife, Parks and Tourism.

The first day of the exercise focused on response operations to an event at the Wolf Creek Generating Station near Burlington, Kan., while the second day was centered on the long-term effects of a radiation release. All players were given passing grades.

The Kansas National Guard Family Programs staff worked diligently through 2013 toward gaining accreditation from the Council on Accreditation. It is the first National Guard program in the country to go through the Military and Family Readiness Program Accreditation process.

The Kansas National Guard Family Programs is serving as the pilot program for the National Guard. Accreditation assures military members and their families that the support the Kansas National Guard Family Programs provides meets the highest standards of reliability and professionalism. The year-long accreditation process required the Family Programs staff to review their administrative, management and service delivery functions as well as policies and procedures and provide documentation to the Council on Accreditation.

The Kansas National Guard Family Programs provides services to members of all military branches, including active duty and reserve components.

The Council on Accreditation is an international, independent, not-for-profit, child- and family-service and behavioral healthcare accrediting organization founded in 1977 by the Child Welfare League of America and Family Service America (now the Alliance for Children and Families). Originally known as an accrediting body for family and children's agencies, COA currently accredits 50 different service areas and more than 125 types of programs.



**Sgt. Theresa Vail, a dental technician with the Kansas Army National Guard's Medical Detachment and the reigning Miss Kansas, proudly kicks up her combat boots during the 2014 Miss America "Show Us Your Shoes" Parade held on the Atlantic City Boardwalk, Atlantic City, N.J., Sept. 14. Vail, who enlisted in the Kansas National Guard when she was 17, hopes to use her own military experiences and the Miss Kansas platform to break down stereotypes and empower women.**

# Deployments

The Kansas National Guard sent 16 people to Washington, D.C., in support of the presidential inauguration Jan. 21. One soldier deployed from Joint Forces Headquarters Kansas, Topeka, to provide future operations/plans support. One soldier from the 287th Sustainment Brigade, headquartered in Wichita, provided geospatial information system/common operating picture support. One airman from the 190th Air Refueling Wing, Topeka, provided public affairs support and the 184th Intelligence Wing, Wichita, sent a Single Pallet Expeditionary Kitchen and 13 airmen to operate it.

Three soldiers of the 102nd Military History Detachment returned to Kansas in May from a year-long deployment. The unit's mission was to record and document the various missions of the U.S. military serving in Afghanistan.

Approximately 20 Kansas National Guardsmen from Detachment 2, Company C, 2nd Battalion, 211th Aviation Regiment (General Support Aviation Battalion) came home from Afghanistan June 18. The detachment, commanded by Capt. Ryan Bernard, joined an Iowa National Guard unit under the command of Company C, 2-211th from Utah.

The Black Hawk helicopter unit deployed to Afghanistan in July 2012 in support of Operation Enduring Freedom. Their mission was to provide aeromedical evacuation support; rapid movement of patients, medical personnel and supplies and other support, as needed. Four Kansas National Guardsmen of the 1979th Contingency Contracting Team returned in August from a year-long deployment to Afghanistan, where they provided supply, services and construction contingency contracting support within U.S. Army Central Command Area of Operations.

Approximately 75 engineers from the Kansas National Guard assisted the state of Colorado in rebuilding highways damaged by flooding in that state. The Kansas National Guardsmen left from Salina Oct. 16 and reported to the Colorado National Guard armory in Boulder. The Guardsmen were from the 891st Engineer Battalion (Iola), 226th Engineer Company (Augusta), 242nd Engineer Company (Coffeyville), 772nd Engineer Company (Pittsburg), 190th Air Refueling Wing Civil Engineering Squadron (Topeka) and 184th Intelligence Wing Civil Engineering Squadron (Wichita).

The assistance was arranged by the Kansas Division of Emergency Management, a division of the Adjutant General's Department, through the Emergency Management Assistance Compact. EMAC is a multistate, mutual aid agreement that facilitates interstate assistance in response and recovery operations during a disaster. Kansas Guardsmen have deployed to other states under the EMAC agreement to battle forest fires, aid in recovery after hurricanes and for other disasters.

Approximately 45 soldiers of Company G, 2nd Battalion, 135th Aviation Regiment, Kansas National Guard, were honored during a deployment ceremony Nov. 4 at the Topeka Army Aviation Flight Support Facility. The soldiers deployed to their mobilization station at Fort Hood, Texas, for additional mission-specific training before heading off to Afghanistan.

Their mission is to provide aeromedical evacuation support within the division and corps under the command and control of the General Support Aviation Battalion. They provide the rapid evacuation and movement of patients while administering en route care to higher echelons of medical treatment, movement of medical personnel and accompanying medical equipment and supplies, consistent with evacuation priorities and operational considerations, to and from points as far forward as possible.



**Brig. Gen. Eric Peck, assistant adjutant general - Army and commander of the Joint Forces Headquarters Land Component, welcomes home soldiers of Detachment 2, Company C, 2nd Battalion, 211th Aviation Regiment from a year-long deployment to Afghanistan.**

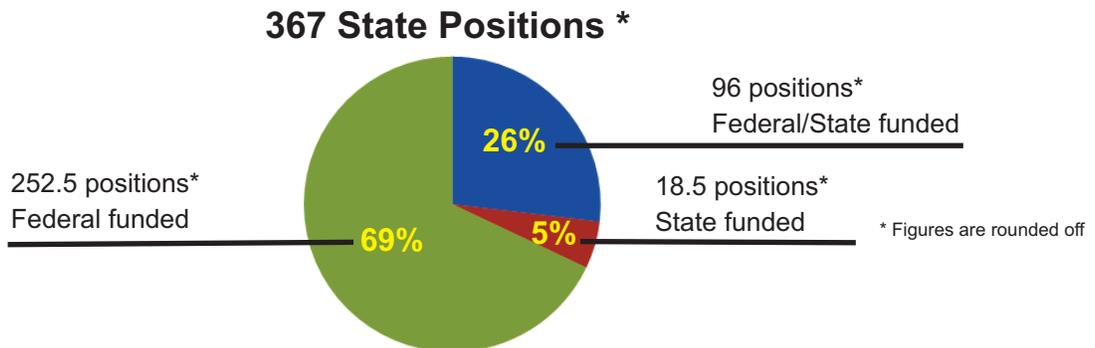


**Spc. Aaron Mitchell, a motor transport operator, Forward Support Company, 891st Engineer Battalion, guides Spc. Kristopher Bauer, a horizontal construction engineer, 242nd Engineer Company, Kansas National Guard, on a high-speed compactor along U.S. Highway 36 in Colorado Oct. 19. The soldiers were part of a team of Kansas National Guard engineers deployed to Colorado to assist in repairing and rebuilding roads damaged by heavy flooding.**

# Fiscal and Personnel

State personnel of the Adjutant General's Department are located at 14 worksites throughout the state. Of the approximately 367 (benefits eligible) positions, 252.5 are 100 percent federally funded, 96 are a federal/state mix and 18.5 are 100 percent state funded. In addition to the regular positions, approximately 35 temporary positions (not eligible for benefits) were utilized, primarily funded with federal dollars.

Major divisions/programs include Kansas Division of Emergency Management, Homeland Security, Readiness Sustainment Maintenance Site, Facilities Engineering, 190th Air Refueling Wing, the 184th Intelligence Wing, Resource Protection Officers, Administration and Civil Air Patrol. In addition to the operations divisions outlined below, the Military Advisory Board, with three members appointed by the governor, addresses state military matters, including armory plans, to the governor.



## State Employees Assigned to Support Adjutant General's Department Offices

| Divisions  | Positions (2013) | Includes  |
|--|------------------|---|
| <b>Administration - Topeka</b>                                 | <b>40.46</b>     | Comptroller, Human Resources, Public Affairs, Adjutant General's Office, Archives, Mail, Printing, Information Management, Distance Learning and Interoperability |
| <b>Air Guard</b>   |                  |   |
| 184 <sup>th</sup> Intelligence Wing - Wichita                  | <b>27.0</b>      | Facilities Engineering and Security   |
| Smoky Hill Weapons Range - Salina                              | <b>5.0</b>       | Facilities and Administrative Support   |
| 190 <sup>th</sup> Air Refueling Wing - Topeka                  | <b>55.48</b>     | Facilities Engineering, Security, Fire and Environment  |
| <b>Army Guard</b>  |                  |   |
| Facilities Engineering - Statewide                             | <b>37.47</b>     | Electronic Security, Engineering, Environmental and Army Aviation Support Facility  |
| Armories   | <b>2.0</b>       | Hiawatha, Hutchinson, Kansas City and Topeka  |
| Security   | <b>17.56</b>     | State Headquarters, Armed Forces Reserve Center and Antiterrorism   |
| Battle Command Training Center - Fort Leavenworth              | <b>3.49</b>      | Facilities Support  |
| Camp Funston Training Area - Fort Riley                        | <b>13.0</b>      | Facilities Support  |
| Kansas Regional Training Institute - Salina                    | <b>10.98</b>     | Range Maintenance and facilities support for KRTI and the RSMS satellite office   |
| Readiness Sustainment Maintenance Site - Fort Riley and Salina | <b>117.98</b>    | Production facilities   |
| <b>Emergency Management</b>                                    | <b>36.47</b>     | Mitigation and Planning, Preparedness, Training and Exercises, Response and Recovery, Deployable Resources, and Technological Hazards                             |
| <b>Homeland Security - Topeka</b>                              | <b>2.47</b>      | Policy and Strategic Planning   |
| <b>Civil Air Patrol - Salina</b>                               | <b>.5</b>        | Administrative Support  |
| <b>Total Number of Positions</b>                               | <b>366.68</b>    |   |

## STATE BUDGET FISCAL SUPPORT

### Fiscal Year 2013

|   | <u>State Funds</u>   | <u>Other Funds</u>   |
|---|----------------------|----------------------|
| <b>Expenditures by Program:</b>           |                      |                      |
| Operational Management                    | \$ 1,192,705         | \$ 225,610           |
| Civil Air Patrol                          | \$ 34,908            | \$ -                 |
| State Military Service Operations         | \$ 1,115,465         | \$ 387,063           |
| Division of Emergency Management          | \$ 1,043,292         | \$ 6,292,945         |
| Disaster Relief                           | \$ 3,081,953         | \$ 36,134,624        |
| Air National Guard Security               | \$ -                 | \$ 504,080           |
| Armories and State Defense Building       | \$ 1,389,413         | \$ 3,225,899         |
| Operation and Maintenance ARNG Facilities | \$ 153,794           | \$ 2,651,611         |
| Statewide Training Sites                  | \$ 490               | \$ 5,140,434         |
| Operation and Maintenance ANG Forbes      | \$ 463,922           | \$ 1,501,111         |
| Operation and Maintenance ANG McConnell   | \$ 589,953           | \$ 2,176,170         |
| Smoky Hill Weapons Range                  | \$ 9,018             | \$ 281,193           |
| Air National Guard Fire Protection        | \$ -                 | \$ 1,418,070         |
| Readiness Sustainment Maintenance Site    | \$ -                 | \$ 15,019,701        |
| National Guard Youth Programs             | \$ -                 | \$ 974,368           |
| Counter Drug Operations                   | \$ -                 | \$ 2,644             |
| Debt Service                              | \$ 3,595,652         | \$ -                 |
| Capital Improvements                      | \$ 140,409           | \$ 2,671,769         |
| <b>AGENCY TOTAL</b>                       | <b>\$ 12,810,974</b> | <b>\$ 78,607,292</b> |

### **Expenditures by Category:**

|                                  |                      |                      |
|----------------------------------|----------------------|----------------------|
| Salaries                         | \$ 3,385,051         | \$ 21,150,300        |
| Contractual Services             | \$ 2,396,973         | \$ 9,718,663         |
| Commodities                      | \$ 212,196           | \$ 5,829,293         |
| Capital Outlay                   | \$ 22,526            | \$ 679,505           |
| Non-Expense Items                | \$ -                 | \$ 771,904           |
| Aid to Local Units of Government | \$ 542,589           | \$ 13,569,250        |
| Other Assistance                 | \$ 2,543,473         | \$ 24,752,785        |
| Debt Service                     | \$ 3,595,652         | \$ -                 |
| Capital Improvements             | \$ 112,514           | \$ 2,135,592         |
| <b>AGENCY TOTAL</b>              | <b>\$ 12,810,974</b> | <b>\$ 78,607,292</b> |

## KANSAS NATIONAL GUARD ECONOMIC FACT SHEET FISCAL YEAR 2013

|                    |  |   |                       |                 |
|--------------------|--|---|-----------------------|-----------------|
| VALUE OF RESOURCES | Capital Assets                                     |   |                       |                 |
|                    | Buildings/Land                                     |   |                       | \$1,037,474,167 |
|                    | Weapon Systems                                     |   |                       |                 |
|                    |  | (Aircraft, tanks, artillery, support equipment, etc.) |                       | \$870,617,763   |
|                    | Equipment  |   |                       |                 |
|                    |  | Computers   |                       | \$36,818,755    |
|                    |  | Vehicles  |                       | \$407,015,706   |
|                    |  | Aircraft - Rotary Wing UH-60 Black Hawk               |                       | \$97,555,000    |
|                    |  | Aircraft - Fixed Wing C-12 Transport                  |                       | \$3,068,422     |
|                    |  | Other   |                       | \$325,719,734   |
|                    | Inventories  |   |                       |                 |
|                    |  | Warehouse, USPFO                                      |                       | \$2,393,439     |
|                    |  | Parts and Supplies                                    |                       | \$100,318,555   |
|                    | Total Value of Resources                           |   |                       | \$2,880,981,541 |
| PERSONNEL          |  |   | Authorized            | Assigned        |
|                    |  | Officer (95% strength)                                | 915                   | 870             |
|                    |  | Warrant Officer (82% strength)                        | 156                   | 128             |
|                    |  | Enlisted (99% strength)                               | 6,514                 | 6,487           |
|                    |  | Combined (99% strength)                               | 7,585                 | 7,485           |
| GROSS PAYROLL      | Civilian/Technician:                               | Military  | State Employees       | Total           |
|                    | \$87,643,349                                       | \$150,480,106   | \$30,621,131          | \$268,744,586   |
| AIRCRAFT           | Type On Hand:                                      | Helicopters   | UH-60 Black Hawk (21) |                 |
|                    |  | Fixed wing air refueling tanker                       | KC-135 (R/E) (12)     |                 |
|                    |  | Fixed Wing passenger transport                        | C-12 (1)              |                 |
| MISCELLANEOUS      | Construction                                       |   |                       |                 |
|                    |  | Military Construction Program                         |                       | \$0             |
|                    |  | Sustainment Restoration and Modernization             |                       | \$6,465,503     |
|                    | Service Contracts                                  |   |                       | \$180,911       |
|                    | Other Operations and Maintenance Expenditures      |   |                       | \$10,702,636    |
|                    | Other Military Interdepartmental Purchase Requests |   |                       | \$243,164       |
|                    | Total Miscellaneous Expenditures                   |   |                       | \$17,592,214    |
| ECONOMIC IMPACT    | Estimated # of Indirect Jobs Created               |   |                       | 1,998           |
|                    | Estimated Annual Dollar Value of Jobs Created      |   |                       | \$142,542,961   |
|                    | Estimated Impact in Community Exceeds              |   |                       | \$596,835,499   |

# KANSAS ARMY NATIONAL GUARD ECONOMIC FACT SHEET FISCAL YEAR 2013

## VALUE OF RESOURCES

|  |  |                      |
|--|--|----------------------|
| <b>Capital Assets:</b> Buildings                         |  |                      |
| 37 State Owned Armories (933,188 square feet)            |  | \$263,509,284        |
| 23 State Owned Training Facilities (420,300 square feet) |  | \$304,644,298        |
| 69 State Logistic Facilities (306,194 square feet)       |  | \$ 57,904,086        |
| 89 Federal Owned Facilities (772,291 square feet)        |  | <u>\$132,326,499</u> |
| <b>TOTAL</b>   |  | <b>\$758,384,167</b> |

|                                      |  |                      |
|--------------------------------------|--|----------------------|
| <b>Major Weapon Systems:</b>         |  |                      |
| Bradley M2A2 Fighting Vehicles (29)  |  | \$78,800,000         |
| Howitzer MedSP M109A6- Palladin (18) |  | \$17,220,000         |
| High Mobility Artillery (16)         |  | \$40,000,000         |
| Tank Combat 120MM M1A1 (29)          |  | <u>\$69,409,731</u>  |
| <b>TOTAL</b>                         |  | <b>\$205,429,731</b> |

|  |  |                      |
|--|--|----------------------|
| <b>Other Equipment:</b>                        |  |                      |
| Computers                                      |  | \$ 17,631,846        |
| Vehicles                                       |  | \$378,623,210        |
| Aircraft – Rotary Wing UH-60 Black Hawk        |  | \$ 97,555,000        |
| Fixed Wing C-12 Transport                      |  | \$ 3,068,422         |
| All Other (deployed equipment is not included) |  | <u>\$238,949,433</u> |
| <b>TOTAL</b>                                   |  | <b>\$735,827,911</b> |

|                     |  |                     |
|---------------------|--|---------------------|
| <b>Inventories:</b> |  |                     |
| Warehouse, USPFO    |  | \$ 2,393,439        |
| Parts and Supplies  |  | <u>\$66,618,597</u> |
| <b>TOTAL</b>        |  | <b>\$69,012,036</b> |

**Total Value of Resources** **\$1,768,653,845**

## PERSONNEL

|                 |                          |                        |
|-----------------|--------------------------|------------------------|
| <b>Military</b> | <b><u>Authorized</u></b> | <b><u>Assigned</u></b> |
| Officer         | 590                      | 573                    |
| Warrant Officer | 156                      | 128                    |
| Enlisted        | <u>4,470</u>             | <u>4,450</u>           |
| <b>TOTAL</b>    | 5,216                    | 5,151                  |

|   |                          |                        |
|---|--------------------------|------------------------|
| <b><u>Full-Time Federal Technicians</u></b> | <b><u>Authorized</u></b> | <b><u>Assigned</u></b> |
|   | 483                      | 481                    |

## GROSS PAYROLL

|                           |                        |                               |                      |
|---------------------------|------------------------|-------------------------------|----------------------|
| <b><u>Technicians</u></b> | <b><u>Military</u></b> | <b><u>State Employees</u></b> | <b><u>Total</u></b>  |
| \$39,682,659              | \$83,909,279           | \$26,437,400                  | <b>\$150,029,338</b> |

## AIRCRAFT

|                             |                   |                                   |
|-----------------------------|-------------------|-----------------------------------|
| <b><u>Type On Hand:</u></b> | Helicopters       | UH-60 Black Hawks (21)            |
| <b><u>Flying Hours:</u></b> | Authorized: 2,112 | Actual: 2,259                     |
| <b><u>Type On Hand:</u></b> | Fixed Wing        | C-12 Transport/Recon Aircraft (1) |
| <b><u>Flying Hours:</u></b> | Authorized: 600   | Actual: 404                       |

## MISCELLANEOUS

|  |                     |
|--|---------------------|
| <b>Sustainment, Restoration and Maintenance</b>    | \$ 9,801,100        |
| <b>Military Construction and Other Maintenance</b> | <u>\$67,645,078</u> |
| <b>Total Miscellaneous Expenditures</b>            | <b>\$77,446,178</b> |

## ECONOMIC IMPACT

|   |                      |
|---|----------------------|
| Estimated # of Indirect Jobs Created          | 1,201                |
| Estimated Annual Dollar Value of Jobs Created | 46,047,541           |
| Estimated Impact in Community Exceeds         | <b>\$285,930,917</b> |

# KANSAS AIR NATIONAL GUARD ECONOMIC FACT SHEET FISCAL YEAR 2013

|                           |  |   |  |                          |
|---------------------------|--|---|--|--------------------------|
| <b>VALUE OF RESOURCES</b> |  | <b>Capital Assets</b>                                     |  |                          |
|                           |  | Buildings   | Forbes Field - 36 buildings, 215 acres                     | \$279,090,000            |
|                           |  |   | McConnell - 46 buildings, 260 acres                        | \$130,006,978            |
|                           |  |   | Smoky Hill Air National Guard - 16 buildings, 30,337 acres | \$19,671,402             |
|                           |  |   | Smoky Hill Weapons Range - 25 buildings, 3,536 acres       | \$1,543,980              |
|                           |  | <b>Weapon Systems</b>                                     |  |                          |
|                           |  |   | KC-135(R/E) (12) @ \$55,000,000 each                       | \$660,000,000            |
|                           |  |   | Support Equipment - 190th Air Refueling Wing               | \$5,188,032              |
|                           |  |   | Support Equipment - 184th Intelligence Wing                | \$0                      |
|                           |  | <b>Equipment</b>  |  |                          |
|                           |  |   | Computers  | \$19,186,909             |
|                           |  |   | Vehicles   | \$28,392,496             |
|                           |  |   | Other  | \$86,770,301             |
|                           |  | <b>Inventories</b>  |  |                          |
|                           |  |   | Parts and Supplies - 190th Air Refueling Wing              | \$22,357,742             |
|                           |  |   | Parts and Supplies - 184th Intelligence Wing               | \$11,342,216             |
|                           |  | <b>Total Value of Resources</b>                           |  | <b>\$1,263,550,056</b>   |
| <br>                      |  |   |  |                          |
| <b>PERSONNEL</b>          |  |   | Authorized   | Assigned                 |
|                           |  | Officer   | 325  | 297                      |
|                           |  | Enlisted  | 2,044  | 2,037                    |
|                           |  | Combined  | 2,369  | 2,334                    |
| <br>                      |  |   |  |                          |
| <b>GROSS PAYROLL</b>      |  | Civilian  | Military   | State Employees          |
|                           |  | \$47,960,690  | \$66,570,827   | \$4,183,731              |
|                           |  |   |  | <b>\$118,715,248</b>     |
| <br>                      |  |   |  |                          |
| <b>AIRCRAFT</b>           |  | Type  | Average on-hand  | Authorized               |
|                           |  | KC-135  | 12   | 12                       |
|                           |  | 1 KC-135 (E) On Tanker Storage Program                    |  | 4,422                    |
| <br>                      |  |   |  |                          |
| <b>AIRCRAFT FUEL</b>      |  |   | Gallons JP-8   | Average price per gallon |
|                           |  |   | 6,783,047  | \$3.91                   |
|                           |  |   |  | <b>\$25,743,236</b>      |
| <br>                      |  |   |  |                          |
| <b>MISCELLANEOUS</b>      |  | <b>Construction</b>                                       |  |                          |
|                           |  |   | Military Construction Program                              | \$0                      |
|                           |  |   | Sustainment Restoration and Modernization                  | \$6,465,503              |
|                           |  | <b>Service Contracts</b>                                  |  | <b>\$180,911</b>         |
|                           |  | <b>Other Operations and Maintenance Expenditures</b>      |  | <b>\$10,702,636</b>      |
|                           |  | <b>Other Military Interdepartmental Purchase Requests</b> |  | <b>\$243,164</b>         |
|                           |  | <b>Total Miscellaneous Expenditures</b>                   |  | <b>\$17,592,214</b>      |
| <br>                      |  |   |  |                          |
| <b>ECONOMIC IMPACT</b>    |  | Estimated # of Indirect Jobs Created                      |  | 797                      |
|                           |  | Estimated Annual Dollar Value of Jobs Created             |  | <b>\$52,507,428</b>      |
|                           |  | Estimated Impact in Community Exceeds                     |  | <b>\$310,904,582</b>     |

# Adjutant General's Department Offices

These offices support Army, Air and state operations.

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## Directorate of Information Technology

Located in State Defense Building, Topeka; 18 state employees and 22 federal employees

Mission: Implement and maintain command, control, communications, computer and information management architecture, standards, plans and programs in order to assure the confidentiality, integrity and availability of information and to provide responsive support to the Kansas National Guard Joint Forces Headquarters, field units, and the Kansas Division of Emergency Management and Homeland Security.

The Directorate of Information Technology employs Army and Air Force federal technicians, state- and grant-funded employees. The directorate continued efforts to modernize, secure and streamline communications operations for the Adjutant General's Department. The department implemented a significant reorganization in 2013 designed to align internal processes with rapidly changing technology.

The directorate has introduced several new technologies designed to increase the productivity of the agency while also reducing maintenance and energy costs. Virtual machine technology capability has been employed in the State Emergency Operations Center and will expand to other areas in 2014. Larger and improved mass storage and back-up capabilities have also been added.

The directorate continues efforts to strengthen the cyber capabilities of the agency and state by maintaining a well-trained Computer Network Defense Team at Joint Force Headquarters and facilitating cooperation between Kansas Guard cyber professionals and the Kansas Intelligence Fusion Center. The DOIT participated in several cyber exercises in 2013 and plans to expand that participation in 2014 to include a significant role in the national-level Cyber Guard exercise.

The Tactical Communications Branch provides the agency with a dedicated team focused on ensuring the deployable communications assets of the department are inventoried and prepared to respond to both state and federal missions. In addition to integral unit-assigned equipment, the team manages both the agency's Incident Response Vehicle, based in Topeka, and the Joint Incident Site Communications Capability, based in Wichita. A state-of-the-art, highly compact and mobile equipment set was also added that enables extremely flexible and capable communications for domestically deployed elements.

The Adjutant General's Office of Emergency Communications continues to work to enhance response communications. In 2013 the directorate added the responsibility of operating and maintaining the state's two Communications on Wheels mobile communications vehicles. The OEC, along with the Kansas Office of Information Technology Services and the Statewide Interoperability Executive Committee, is leading efforts associated with the implementation of a dedicated public safety wireless broadband network. Two grant-funded outreach coordinators will be added in 2013 to facilitate cataloging the state's needs. The OEC also functions as the Emergency Support Function 2 (Communications) lead for the State Emergency Operations Center.



**Col. Chris  
Stratmann**

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## Office of the Staff Judge Advocate

Located in State Defense Building, Topeka; six federal employees

The Office of the Staff Judge Advocate is responsible for providing full-time legal services to The Adjutant General's Department. This includes providing legal support to the adjutant general and the commanders, soldiers and airmen of the Kansas National Guard. The office also provides legal support to civilian agencies within the Adjutant General's Department including the Kansas Division of Emergency Management and Kansas Homeland Security. The staff judge advocate serves as the adjutant general's primary legal advisor and is the senior judge advocate in the Kansas National Guard.

As agency attorneys, judge advocates serve as ethics counselors for the Adjutant General's Department in matters involving both federal and state ethics issues. They serve as claims officers, assist in litigation, and coordinate Privacy Act and Freedom of Information Act requests. Judge advocates are responsible for drafting and reviewing contracts, real estate agreements and Memorandums of Understanding. They review all fiscal matters affecting the agency and provide support to the United States Property and Fiscal Office.



**Col. Matt Oleen**

As military attorneys, judge advocates serve as legal advisors, recorders, and trial defense counsel in disciplinary and administrative boards. They provide representation in medical, disability and employment hearings. Judge advocates provide legal advice to commanders engaged in domestic response missions and they work closely with force protection, law enforcement, and intelligence personnel. Judge advocates also provide a multitude of legal assistance services to soldiers and airmen and their families including, but not limited to, advice on probate, estate planning, real estate, contract, and landlord/tenant issues.

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## Public Affairs Office

Located in Nickell Armory, Topeka; three state employees, one AGR and one federal technician

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The Public Affairs Office of the Adjutant General's Department oversees the release of information about the Kansas National Guard, Kansas Division of Emergency Management and Kansas Homeland Security. The office provides critical information to the public during emergencies or disasters and provides ongoing information updates throughout the year regarding the department's actions, plans and recommendations.

The Public Affairs Office includes a director, deputy director and public information writer, all state employees; one Active Guard and Reserve (print specialist) and one federal technician public affairs specialist (video specialist). Additional military public affairs officers support the office in disaster response and during regular events by working with media, taking photos and videos, writing articles and assisting with media training. These individuals serve at the Joint Forces Headquarters, 35th Infantry Division, 105th Mobile Public Affairs Detachment, 184th Intelligence Wing and 190th Air Refueling Wing. In addition, Unit Public Affairs Representatives are appointed by each unit commander to support public affairs efforts at the unit level. The office conducts an annual two-day Unit Public Affairs Representative course in Salina each spring.



Information is distributed to the public through the news media, social networking sites including Facebook and Twitter, the agency website, internal and external publications, projects, campaigns, speeches, events, VIP trips, orientation flights and other venues. During the 2013 calendar year, the office sent out more than 120 news releases, in addition to media advisories, and conducted news conferences and media tours. Information, photos and videos were also distributed through the agency's website and social media sites.

The Public Affairs Office produces the agency's newspaper, the Plains Guardian, six times a year containing stories and photos that are generated by the PAO, Kansas Army and Air National Guard public affairs staff, Unit Public Affairs Representatives, the Museum of the Kansas National Guard, National Guard Bureau, Department of Defense, FEMA and other government agencies, as well as reprinting, by permission, agency-related stories that appear in Kansas newspapers. It also prepares and prints the agency's Annual Report. Both publications are distributed in hard copy, via email and are posted on the agency website.

During disasters or emergencies, the public affairs director activates the Joint Information Center in conjunction with the State Emergency Operations Center. Other state agency public information officers and Kansas military public affairs staff support the Joint Information Center and public affairs needs in the field along with Incident Management Team PIO support. During disasters, county and city public information officers are also asked to assist the state in disaster response in community efforts, if needed.

Through federal funds, the Public Affairs Office received the Public Information/Geospatial Information response vehicle in 2010 for use on site during disaster response. The generator-powered vehicle includes computers, printers, mapping equipment, satellite television, DVRs and phones, allowing the staff of the Public Affairs Office and Geospatial Technologies Section (mapping) to get information out quickly to the public, the media and disaster response workers. It is also used during disaster exercises involving KDEM, other state and local agencies, the Kansas National Guard, federal agencies and private entities including Wolf Creek Generating Station.

Through the Speaker's Bureau, the PAO arranges guest speakers from the agency for schools, civic organizations and other forums for Veterans Day, Memorial Day, Independence Day, meetings, programs and other events. The office also plans events for Kansas Preparedness Month and Kansas Preparedness Day in September.

The Public Affairs Office is responsible for obtaining approvals to allow civilians to fly on Kansas National Guard aircraft. Once the appropriate approvals for the individuals have been received, Invitational Travel Orders are issued. More than 550 Invitational Travel Orders were issued during the year. A total of seven orientation flights and 11 operational flights were flown by the 1st Battalion, 108th Aviation; Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) and the 190th Air Refueling Wing.

## State Offices

### State Comptroller's Office

Located in Nickell Armory, Military Division; 13 full-time state employees

Mission: The State Comptroller establishes and directs the policies and procedures of fiscal management to ensure compliance with state and federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management.

The State Comptroller also serves as the primary liaison with the Division of Budget and Division of Legislative Research for budgetary processes. The State Comptroller's Office provides fiscal, accounting and budgetary management services for program managers to ensure agency objectives are accomplished within legislative appropriations and fund limitations. The office administers state programs, federal/state cooperative agreements between the National Guard Bureau and the agency in support of the Kansas National Guard, grants received from the Department of Homeland Security through the Kansas Highway Patrol and a grant from the United States Department of Transportation.



Cheri Froetschner

### State Human Resources Office

Located in Nickell Armory, Topeka; 3.49 state employees

The State Human Resources Office provides a full range of human resource/payroll services for the agency's approximately 339 full-time and 30 part-time, unclassified and classified state employees. This includes policy and procedure development, recruitment, employment, equal opportunity, unclassified pay plan development, staffing, workforce utilization, establishment of new positions, salary adjustments, payroll, benefits, employee performance reviews, discipline, grievance, labor management, personnel records, Family Medical Leave Act issues, Worker's Compensation issues, criminal records checks, drug screening, employee recognition, military activations, training and other functions.

During 2013 the Readiness Sustainment Maintenance Site of the Adjutant General's Department suffered a reduction in staff due to loss of federal funding. This resulted in the loss of 46 unclassified positions at Fort Riley and 58 unclassified positions at Salina. The Human Resources Department ensured all affected employees had access to resources such as the Employee Assistance Program Counselors, Kansas Department of Labor Unemployment staff, workshops conducted by the local Workforce Centers and posting of job opportunities from local employers.

The office also conducted an in-house audit of all policies and payroll processes to ensure employees were being paid correctly and all policies were enforced.

In 2013, the State Human Resources Office was responsible for the agency's State United Way campaign and its annual employee recognition luncheon in June. Agency state employees were recognized for years of service to the state of Kansas and nominations received through the "Cause for Applause" forms to decide the Employee of the Year, Supervisor of the Year and Department of the Year. Those recognized in 2013 were:

Employee of the Year: Jacqueline Miller, emergency management coordinator, Topeka

Supervisor of the Year: Jennifer Clark, environmental scientist IV, Topeka

Department of the Year: Kansas Division of Emergency Management



Stephanie Burdett

# Kansas Homeland Security

Located in State Defense Building, Topeka; 1 part-time employee

In Kansas, the adjutant general has the primary responsibility and authority for directing statewide activities pertaining to the prevention of and protection from terrorist-related events. This responsibility includes the development and implementation of a comprehensive and coordinated strategy to secure the state from terrorist threats and attacks.

Maj. Gen. Lee Tafanelli, the adjutant general, is the director of the Kansas Homeland Security. Jay Scott Emler is the deputy director. KSHLS serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of Kansas state and citizens.



## Areas of Concentration

- Awareness - Identify and understand terrorist threats within Kansas.
- Prevention - Detect, deter and mitigate terrorist threats to Kansas.
- Protection - Safeguard our citizens, their freedoms, property and the economy of Kansas from acts of terrorism.
- Response - Assist in coordinating the response to terrorist related events.
- Sustainability of Homeland Security.

Over the last three years, KSHLS and the Kansas Division of Emergency Management have experienced a reduction in federal funding of approximately 65 percent. More reductions are anticipated. The deputy director has been working with the Office of the Governor, the National Conference of State Legislatures, the Council of State Governments and various other persons and groups to develop a sustainability strategy for the Kansas Homeland Security and KDEM. The purpose of the information is to position both KSHLS and KDEM to withstand anticipated budgetary difficulties in the near future. The strategy will provide for the long-term viability of both divisions.

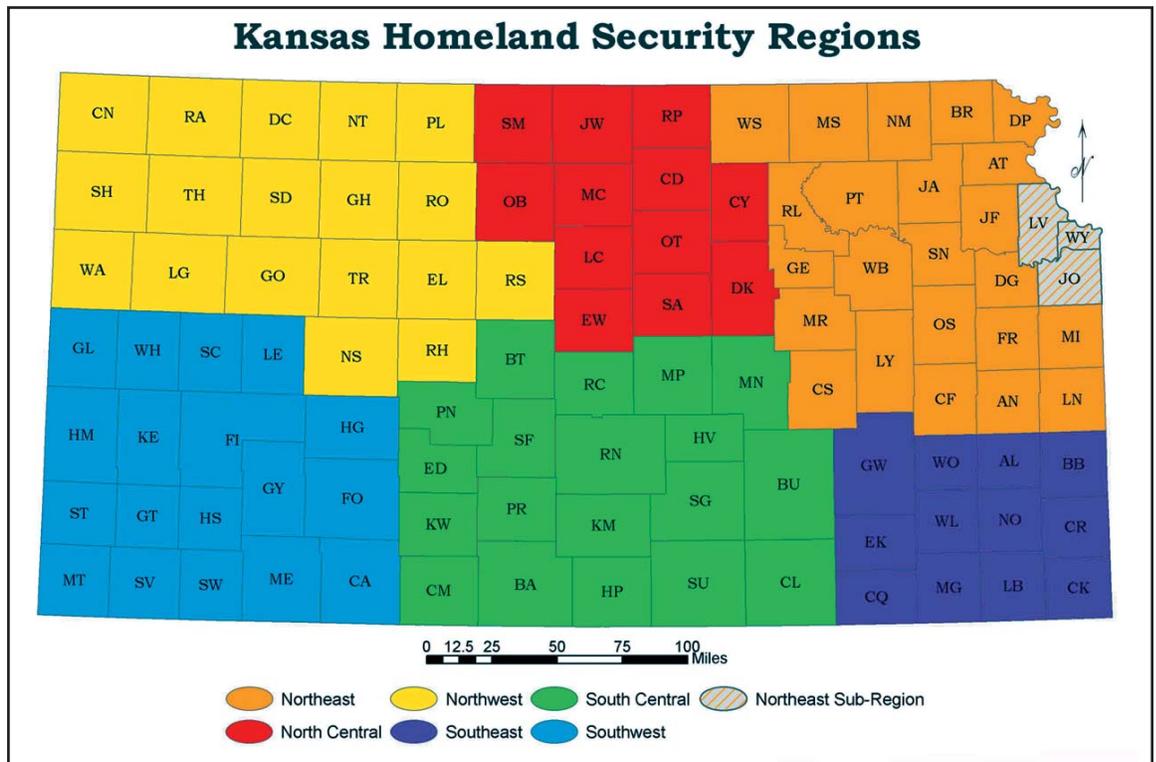
## Focus Areas of Responsibilities:

- Continue to improve an updated State Strategic Homeland Security strategy.
- Facilitate the coordination of intelligence information between federal, state and private entities from the Fusion Center.
- Develop a strategy for sustainability.

Under the Homeland Security program, the safety and security of children is a top priority, as exemplified in Executive Order 06-12. The Kansas Homeland Security continues to work with Dr. Robert Hull on the Kansas Center for Safe and Prepared Schools. In the past, numerous school districts have requested vulnerability assessments of their schools. Due to budgetary constraints, assessments can no longer be performed by the division. A self-assessment tool has been developed for all schools.

Although Homeland Security addresses threats aimed directly at citizens, it also concerns itself with threats to agriculture and the food supply, whether as a result of terrorism or an act of nature. Agriculture accounts for one in six jobs in the United States; in Kansas, livestock farming alone is worth more than \$12 billion.

Biological threats include not only



weapons, but also naturally occurring outbreaks of illness that could have a drastic impact on public health, safety and the economy. Homeland Security monitors the progress of threats to public health, such as pandemic flu outbreaks and helps coordinate efforts of public health officials to anticipate and counter epidemics.

The Kansas Homeland Security continues to work closely with both KDEM and the Kansas Intelligence Fusion Center on critical infrastructure and key resources. In addition, Homeland Security is assisting in developing contacts with industry organizations that can help complete the critical infrastructure and key resources process.

#### **State and National Priorities for Homeland Security**

First and foremost, Homeland Security is working with key partners to define what “homeland security” is for the state of Kansas. This definition will ultimately require legislative approval. Other state and national priorities for Homeland Security remain essentially unchanged. They are:

- Develop the Kansas Critical Infrastructure Protection Plan
- Identify critical infrastructure and key resources in Kansas that meet national and state criteria
- Strengthen information sharing and collaboration capabilities
- Implement the National Incident Management System and the National Response Framework
- Expand regional collaboration, both intrastate and interstate, with an emphasis on food and agriculture security
- Implement the National Infrastructure Protection Plan
- Strengthen interoperable communications capabilities
- Strengthen chemical, biological, radiological, nuclear and explosive detection, response and decontamination capabilities
- Strengthen Emergency Operations Planning and Citizen Protection Capabilities
- Strengthen medical surge and mass prophylaxis capabilities

#### **Kansas Center for Safe and Prepared Schools**

Several high profile incidents this past year impacting schools reminded us of the constant need to emphasize school safety and preparedness. The tragedy at Sandy Hook, the bus hijacking in Alabama and the Moore, Okla., tornado disasters can happen anywhere.

This past year, the Kansas Center for Safe and Prepared Schools’ activities continued to emphasize training, strengthening collaborative partnerships, and remembering school safety and preparedness involve all school staff and community stakeholders. Every day, schools face situations that have the potential of disrupting normal school operations and cascading into something greater. KC-SPS expanded its training focus to include all educational levels (district, building and individual). Some training opportunities included:

- Emergency Operations Plan. Approximately 100 Kansas school districts participated in this training.
- The annual Safe and Prepared Schools Conference drew a capacity crowd. Sharon Watson, public information officer for the Adjutant General’s Department, was one of the keynote speakers.
- Joint training with the Kansas Highway Patrol had more than 600 people in attendance. Due to the positive response, there will be another joint training next year.
- Regional workshops at locations across the state were well attended and received.
- Individual workshops or in-service sessions were presented at several Kansas school districts.

Several collaborative efforts to assist schools with safety and preparedness occurred and were well received. Examples of these include:

- A collaboration among Kansas Highway Patrol, Kansas Division of Emergency Management, Kansas Homeland Security, Kansas State Fire Marshal, Kansas State Department of Education and KC-SPS to produce a self-review document that will help schools with a vulnerability assessment of safety, preparedness and security issues. Manhattan, Perry and Lyndon school districts helped the collaborative team on the pilot project.
- Kansas School Preparedness Week was emphasized by a proclamation from Gov. Sam Brownback.
- KC-SPS made presentations at the School Resource Officers and DARE Officers conference, the KEMA conference, the Kansas School Nurses Conference and the State Bus Drivers Conference, as well as the annual Safe and Prepared Schools Conference.
- Testimony was presented to two different legislative committees on aspects of school safety and preparedness.
- Joint training with school districts and law enforcement was provided in Johnson and Miami counties. KC-SPS worked with the Mid-America Regional Council on school safety and preparedness issues.
- A new training was developed focusing on school office personnel.

Realizing that school safety and preparedness includes all school personnel, training has been broadened to encompass all positions in the school. Knowing it pays great dividends, KC-SPS tried hard to model and encourage relationship building between the local school and the community.

KC-SPS continues to benefit and grow from its relationship with the Kansas Adjutant General's Department and its resources. This partnership is making a difference in the preparedness culture in Kansas' schools.

The advisory council for KC-SPS, made up of outstanding leaders from the educational, health, emergency management, law enforcement, fire marshal's office and other disciplines, keeps KC-SPS focused on its primary mission of providing leadership, training and resources to Kansas schools.

The work of KC-SPS will never end. All schools will be better prepared by using crisis management teams; possessing an all-hazards plan; undergoing a vulnerability assessment; standardizing safety/emergency drills; receiving continuous training; and establishing stakeholder partnerships. KC-SPS appreciates the continued support and inspiration of so many in helping it accomplish its mission.

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## Kansas Intelligence Fusion Center

Located in Topeka

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The Kansas Intelligence Fusion Center is a multidisciplinary team of homeland security analysts dedicated to producing relevant information for local, state and tribal agencies, and non-governmental organizations. Its location in a Sensitive Compartmented Information Facility enables the Kansas Intelligence Fusion Center to meet the classified and unclassified information needs of the state of Kansas.

The Kansas Attorney General serves as the lead agency within the center with strong support from the Adjutant General's Department and more than 30 other public and private agencies. The center consolidates and analyzes all-source information (law enforcement, intelligence, health, agricultural, communications, transportation, public utilities, etc.) to address Kansas-specific information requirements for prevention, mitigation, preparedness, response and recovery. The Kansas Intelligence Fusion Center is a one-stop shop for statewide information sharing between local, state, tribal and federal government agencies, non-governmental organizations and private entities. By utilizing multi-agency funding sources, the Kansas Intelligence Fusion Center provides relevant and timely information to local entities at no cost to them.



**Jeremy Jackson,  
Kansas Attorney  
General's Office**

### Fast Facts

- Provides statewide information for Kansas local and regional homeland security entities
- Team of professionally trained analysts, able to provide local and state homeland security professionals with timely and relevant information
- All-source information products, customized for local and state homeland security professionals
- Constantly updated net assessment of threats and trends affecting Homeland Security
- Collaborative center supporting governmental agencies, nongovernmental organizations and private sector entities; to include law enforcement, agriculture, health, communication, transportation, utilities, emergency management and the Kansas National Guard
- Staffed by local, state and federal personnel with access to critical information from national level intelligence agencies
- Direct intelligence/information support for local Incident Commander using the Incident Command System/National Incident Management System model

# Kansas Division of Emergency Management

Located in the State Defense Building, Topeka; 34 state employees

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards.

Maj. Gen. Lee Tafanelli, the adjutant general, is the director of KDEM. Angee Morgan is the deputy director of KDEM.

KDEM was created under the revised statutes of Kansas, KSA Chapter 48, Article 9, (Kansas Emergency Preparedness for Disasters Act); and KSA Chapter 65, Article 57, (Kansas Emergency Planning and Community Right to Know Act). Specifically, under the Emergency Management Act, it is the policy of KDEM and the state to:

- Reduce the vulnerability of people and communities to damage, injury, loss of life and/or property resulting from natural, technological or man-made disasters and emergencies, civil disturbances, hostile military or paramilitary action.
- Provide an emergency management system embodying the aspects of mitigation, preparedness, response and recovery.
- Clarify and strengthen the roles of the governor, state agencies and county governments in the prevention of, preparation for, response to and recovery from disasters, emergencies or civil defense emergencies.
- Authorize and provide for cooperation and coordination of activities relating to prevention of, preparedness for, response to and recovery from disasters, emergencies and civil defense emergencies by agencies and officers of this state and its political subdivisions.
- Assist in mitigation and prevention of disasters, emergencies and civil defense emergencies caused or aggravated by inadequate planning for and regulation of public and private facilities and land.
- Provide funding of activities incidental to carrying out the purposes of the Emergency Management Act.

KDEM's mission is to build sustainable capabilities across all phases of emergency management in Kansas through service.

KDEM, in coordination with county emergency managers and the Department of Homeland Security/Federal Emergency Management Agency, sets the standard of ethics, effectiveness, accountability and efficiency for assisting Kansans in protecting families, homes, workplaces, communities and livelihoods from the daily impact of disasters. KDEM provides leadership, information and coordination to government and private organizations seeking to mitigate and prepare against potential hazards. KDEM's vision is a state that is educated and prepared to meet the long and short-term needs of its citizens following emergencies and disasters.

## Planning and Mitigation

### Accomplishments

#### State Planning

- Completed the update of the Kansas Response Plan which serves as the state's emergency operations plan.
- Completed the update of the State Hazard Mitigation Plan. This plan identifies state hazards, risks associated with those hazards and specific actions which can reduce risk. This is the first time that the State Hazard Mitigation Plan was written in a regional format, thereby enhancing the regional mitigation planning initiative.
- The state Threat and Hazard Identification and Risk Analysis was updated which identifies capability targets for each



Angee Morgan



**On behalf of the state of Kansas and the Kansas Division of Emergency Management, Deputy Director Angee Morgan accepts a plaque from Gov. Sam Brownback during a news conference held in the State Emergency Operations Center at the State Defense Building in Topeka, Kan., July 8. The plaque was presented to the division in recognition of receiving full accreditation through the Emergency Management Accreditation Program.**

core capability and estimated resources required to meet high priority capability targets.

### **County Planning**

- Regional hazard mitigation planning initiative has been implemented and is 27 percent complete. This represents a proof of concept for statewide implementation with an estimated savings of \$3.5 million in sustainment costs. Current savings to date equals \$1.4 million.
- Continued to provide technical support to the 105 counties regarding various local planning initiatives.

### **Resource Management**

- Comprehensive Resource Management and Credentialing System currently has approximately 35,400 personnel and 3,600 pieces of equipment entered from state and local level. This indicates an increase of about 25 percent.
- Integration between the Kansas Driver's License System and Resource Manager Web was finalized in September, allowing the first responder indicator to be printed on Kansas driver's licenses.
- The performance release of Resource Manager Web 4.1 was completed in June.

### **Geospatial Information System**

- The geographical information systems section was moved under KDEM Planning and Mitigation Branch.
- Release of the LEOPard mapping support application. This application provides GIS capability to assist in county emergency operations planning.
- Completed upgrade of the Kansas-MAP which implements improvement requests and allows Kansas-MAP to be usable on mobile devices.

### **Mitigation**

- Currently managing \$47 million in Hazard Mitigation Grant Program funds in 12 open federal disasters and 29 jurisdictions.
- Awarded a \$450,000 Pre-disaster Mitigation Grant to Wichita Public Schools USD 259 for school safe rooms.
- The federal government has consolidated the five hazard mitigation assistance grants into three grant programs. These include Hazard Mitigation Grant Program, Pre-disaster Mitigation Grant Program, and Flood Mitigation Assistance. The grant guidance for these programs has changed significantly given the passing of the Biggert-Waters Act.

### **Preparedness**

Our nation faces a wide range of threats and hazards, including acts of terrorism, cyberattacks, pandemics and catastrophic natural disasters. Communities can address the risks these threats and hazards pose by working together to frame and prioritize preparedness activities that best address local and state needs. In an all-hazards environment, individuals and institutions will make different decisions on how to prepare for and respond to threats and hazards. The challenge for those engaged in emergency management is to understand how to work with the diversity of groups and organizations and the policies and practices that emerge from them.

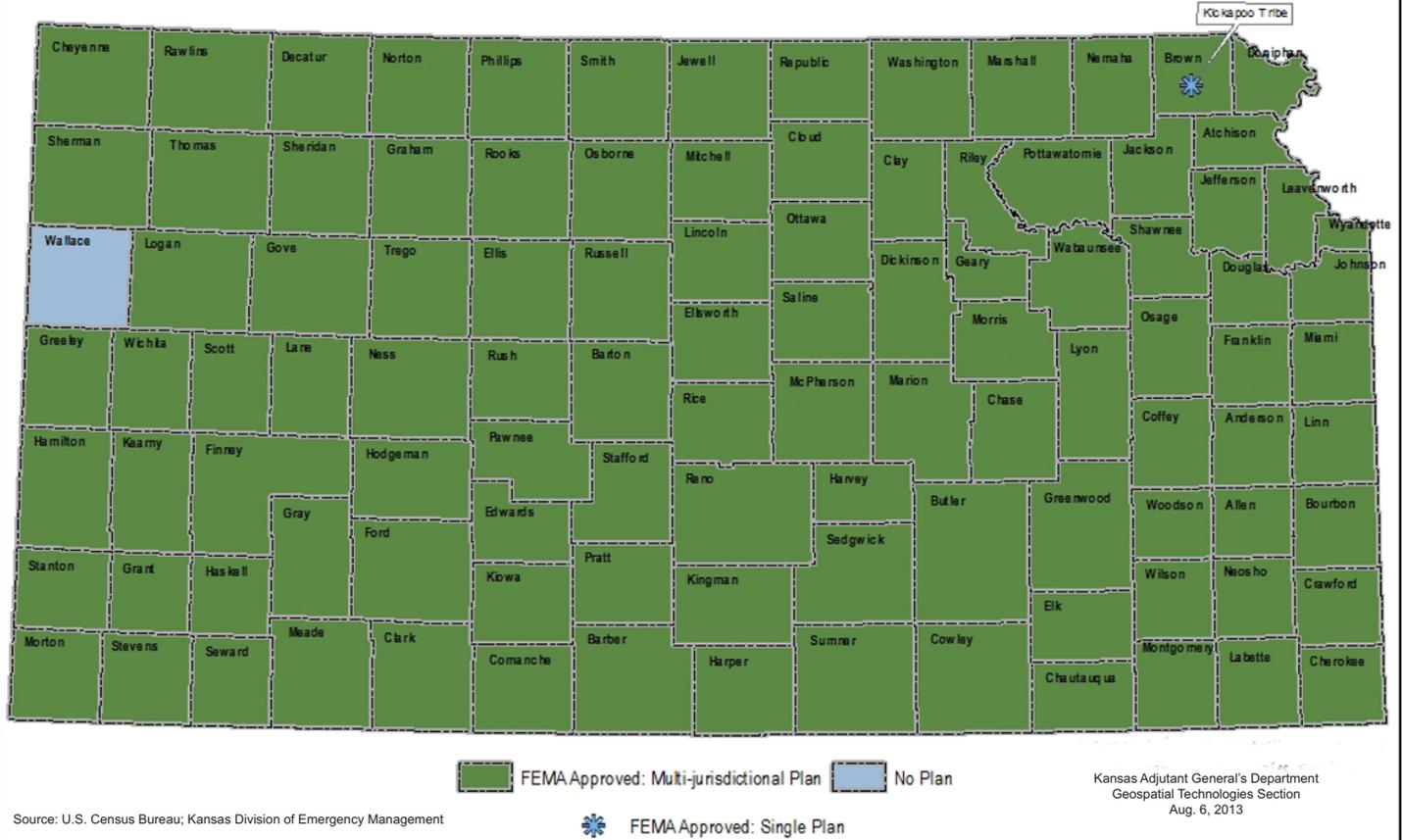
Building, sustaining and delivering capabilities is recognized as the means to achieve certain desired outcomes identified in the Department of Homeland Security National Preparedness Goal. The National Preparedness Goal is the cornerstone for implementing preparedness activities across five mission areas: Prevention, Protection, Mitigation, Response, and Recovery.

The National Preparedness System emphasizes a whole-community approach that strives to engage individuals, families, communities, private and nonprofit sectors, faith-based and disability organizations, and all levels of government. Preparedness initiatives in Kansas continue to build upon these whole-community partnerships with a focus on blending expertise and integrating resources to better serve the citizens of the state. Emergency management practitioners, organizational and community leaders, and government officials collectively work to understand and assess the needs of communities statewide and determine the best ways to organize and strengthen assets, capacities, and interests in an effort to build community resilience.

On an annual basis, state partners meet during a Training and Exercise Planning Workshop to discuss existing capabilities, as well as examine needs and priorities that could be strengthened through training and exercise activities. In August, participants were involved in outlining a multiyear strategy for conducting training and exercise initiatives emphasizing the following priority core capabilities:

- Operational Coordination
- Operational Communication, with an emphasis on Situational Awareness
- Public Information and Warning
- Intelligence and Information Sharing
- Cyber Security
- Fatality Management

# Status of Local Mitigation Plans in Kansas



## Training

In 2013, the Kansas Division of Emergency Management training program focused on the continued delivery of training opportunities aimed at enhancing the knowledge and skills of emergency management professionals and state-level Emergency Support Function partners, as well as building homeland security capabilities of first responders and private sector partners at the local and state level. KDEM continues to serve as the state administrative agent for Kansas Homeland Security for training.

### Training accomplishments in 2013:

- Training staff facilitated the delivery or attendance of 23 courses from the National Domestic Preparedness Consortium providers.
- Almost 300 Kansas first responders were sent to courses on the campuses of National Domestic Preparedness Consortium providers.
- 121 FEMA/National Incident Management System emergency management courses were provided to 2,690 participants.
- Lodging was provided for 126 participants of FEMA/National Incident Management System emergency management courses.
- Monthly emergency management training meetings were held to collaborate and coordinate on training issues.
- The KDEM Volunteer Training Cadre grew from 12 to 65 members with 45 attending the Instructor Cadre Meeting and Professional Development Training. The KDEM training program relies heavily on a cadre of volunteer instructors. These individuals come from a variety of state and local disciplines and teach the general Emergency Management courses as well as the courses for National Incident Management System compliance.
- By defining the Community Resilience core capability as a priority, the KDEM training program delivered multiple sessions of the DHS/FEMA course "Recovery from Disaster: The Local Government's Role" to assist local counties in building relationships with their recovery partners.
- KDEM hosted two sessions of Immediate Action Teams (Rapid Law Enforcement Tactical Response to Violence and Terrorism in the School Setting) focusing on building tactical skills for first responding law enforcement officers and school resource officers.

- KDEM Training partnered with Kansas Safe and Prepared Schools and was able to offer Incident Response to Terrorist Bombings and Understanding and Planning for School Bombing Incidents which was attended by school officials, Kansas law enforcement, local emergency managers and others throughout the community.

#### Plans for 2014:

- In 2014, the State Training Advisory Team will reconvene under the revised and approved charter.
- The training plan for 2014 focuses on regional training needs. Specific needs assessments were conducted with each of the seven regions and the delivery of courses needed to build and strengthen core capabilities within each region is the focus.
- By defining Operational Coordination as a core capability priority, the KDEM training program anticipates the delivery of multiple sessions of the DHS/FEMA course “Recovery from Disaster: The Local Government’s Role,” “The ICS/EOC Interface,” and “Leadership in Disaster” to assist local counties in building relationships with their response and recovery partners.
- Events planned for 2014 will include the hosting of two sessions each of the Community Emergency Response Team Program Manager and the CERT Train the Trainer program across the state in an effort to create more CERT Teams and engage more of the whole community.

#### Eisenhower Center

The Eisenhower Center continues to serve the state well in the area of education and training by combining technology and simulation into day-to-day practices. Designed as a catalyst for building collaborative efforts among emergency responders and managers, local and state agencies, educational institutions, nongovernment organizations, private sector partners and elected officials, the Eisenhower Center has become a resource for conducting various “think tank” discussions, strategic planning workshops, discussion and operations based exercises and a broad range of training venues. The agency plans to utilize the Eisenhower Center as the focal point for the reformation of the State Training Advisory Team and to engage in strategic discussions around training and educational needs that affect the state’s critical core capabilities. The center is being developed to serve as a simulation cell for local and state-level exercises and as a hub for technical resources during state emergency operations center activations.

#### Crisis City

Building essential response capabilities requires a systematic program to train individuals, teams and organizations – to include governmental, nongovernmental, private sector and voluntary organizations – to meet a common baseline of performance and, in some cases, to meet certification standards. Successful response efforts are built upon rigorous, ongoing training, along with professionalism and experience. The state of Kansas is fortunate to have a state of the art training facility to apply learning in a practical environment during both training opportunities as well as various exercises.

Crisis City officially opened Oct. 1, 2009, and serves as a multiuse, fully-functional training complex for local, state and federal responders, emergency management officials, public and private industry safety professionals, and military operations in support of civil authorities.

In 2013, Crisis City has seen significant growth and expansion opportunities and continues to receive recognition for the quality training, conferences, drills and exercises being held at the facility. A site survey conducted by National Guard Bureau officials has designated the Kansas Army National Guard Weapons Range and Crisis City as one of 10 national chemical, biological, radiological, nuclear and explosive training facilities in the country.

Training venues have increased from the original four to the current 13 venues available for scheduling and use with two others in planning stages. Some of the venues that have been added or improved include a wood rubble pile for K-9 search and rescue training/certification, an aircraft venue with donated equipment from various sources, and an active shooter school/office building venue comprised of movable hallways and room designs to practice law enforcement tactical operations. Venues still in progress, in which planning and development initiatives are continuing, is the farm/agricultural safety venue used for implement extrication exercises as well as grain bin engulfment scenarios, and a trench rescue



**A search and rescue team lowers a “victim” from the five-story technical rescue tower at Crisis City during a training exercise Sept. 25. Crisis City offers multiple training venues for fire departments, law enforcement, military, emergency medical, and other public and private first responder organizations.**

and confined space venue to offer responders quality training and practical experience opportunities. Other training venue concepts and enhancements to existing venues are being developed to provide a greater training and exercise capability for local, state, tribal and federal response agencies.

In large part, expansion opportunities can be credited to the strong relationship with, and the generous support of, our private industry partners. BNSF Railroad, Kansas Pipeline Association, Sukkup Industries, Solomon Industries, Westar Energy, Verizon Wireless, Salina Airport Authority and many other private businesses and individual families have graciously contributed equipment, training, services and time to enhance the capabilities of Crisis City's training complex. These partners were welcomed at the 2013 Crisis City Open House, where they were able to view all of the venues in operation during a two-day full-scale exercise in May that involved more than 250 responders and visitors each day. The Search and Rescue Task Forces and Incident Management Teams from across the state worked together to develop a stronger response capability in the event of a large disaster. Crisis City staff continues to seek various public/private partnerships to support learning and skill development opportunities for relevant response systems under realistic scenarios.

Crisis City's daily reports show use of the facilities increased by about 30 percent; 126 days over the past fiscal year with 1,675 visitors and 7,472 man-hours of usage of the venues and classrooms. Several Kansas Working Groups and committees regularly meet at the Crisis City classrooms.

Crisis City recently hosted the sixth annual Technical Rescue Conference with nearly 140 search and rescue professionals receiving specialized training in rescue techniques. During the conference, the 2013 William C. Brubaker Memorial Award was presented to Staff Sgt. Mark Alligood, a section chief with the Kansas National Guard's 1077th Ground Ambulance and a firefighter with the Leavenworth County Fire District #1. The award was presented by retired Maj. Gen. Tod Bunting, former Kansas adjutant general, during the Vendor Appreciation Night event.

Crisis City houses offices for the facilities management staff as well as a training and exercise specialist focused on incident management systems, and the implementation of skill-based training and practical applications that serve both public safety professionals and private sector partners. Crisis City and Kansas Division of Emergency Management staff are coordinating several new training and exercise events, that will provide opportunities for responders at all levels to improve their capabilities and to evaluate emergency operations plans.

Venues:

- |   |  |
|---|--|
| 1. Railroad                               | 9. Farm Equipment/Grain Bin Rescue (Planned)     |
| 2. Pipeline                               | 10. Urban Village                                |
| 3. Confined Space/Trench Rescue (Planned) | 11. Active Shooter                               |
| 4. K-9 Training/Certification             | 12. Helicopter                                   |
| 5. Wood Rubble Pile                       | 13. Plane Fuselage                               |
| 6. Inside Rubble Pile # 2                 | 14. MILO – Virtual Use of Force Response Trainer |
| 7. High Angle Rescue Tower                | 15. Outside Rubble Pile #1                       |
| 8. Wide Search Area                       |  |

**Exercise Program**

The Kansas Division of Emergency Management Exercise Program promotes the importance of establishing and maintaining progressive, self-sustaining exercise programs across Kansas to help ensure jurisdictions have plans, policies, and procedures that have been tested and validated to reflect the capabilities of the whole community. In 2013, 80 counties and 15 state agencies participated in more than 120 seminars, workshops, tabletop exercises, drills, functional, and full-scale exercises.

The Exercise Program follows the principles set forth in the Homeland Security Exercise and Evaluation Program, which provides guiding principles for exercise programs and a common approach to conducting exercises. KDEM provides technical assistance to local and state agencies, as well as training for Homeland Security Exercise and Evaluation Program and exercise design courses for discussion-based and operations-based exercises.

Exercise highlights from 2013 included:

- KDEM, the Kansas National Guard, and Shawnee County Emergency Management co-sponsored a Civil Unrest Tabletop Exercise in January to provide an opportunity for local, state and federal response partners to identify joint strategies for responding to incidents on the Capitol grounds. The exercise included 40 participants from seven agencies.
- The Northeast Regional Council sponsored a two-day, full-scale exercise in March. The exercise tested command and control operations between the Northeast Incident Management Team and the Northeast Task Force 2, as well as various tactical search and rescue operations at eight venues. The exercise included more than 150 participants from 16 counties across Northeast Kansas.

- KDEM hosted a two-day, full-scale exercise and open house in May at Crisis City. Modeled from the Northeast Incident Management Team and Northeast Task Force 2 exercise in March, the Crisis City exercise included 280 participants on the first day and 360 participants on the second day. The exercise tested primary and secondary staff for IMTs and task force teams from multiple regions across Kansas.
- The State Continuity of Operations Exercise Subcommittee, formed under the Governor's Commission for Emergency Preparedness and Response, continued to be active in sponsoring various exercises for state agencies to develop and strengthen COOP plans.
- A COOP tabletop exercise in July included 36 participants from eight state agencies to test the agencies' mission-essential functions, staff notification procedures in an emergency and alternate facility plans.
- An Alternate Site Drill in August challenged state agency participants to physically visit their alternate work sites and complete a checklist evaluating the capabilities and functions that could be supported at the site. The exercise included more than 50 people from 12 state agencies.
- With the support of the Homeland Security Grant Program, the Kansas Department of Agriculture hosted a series of workshops and tabletop exercises with local, state, university and federal partners to test the statewide capability to respond to a foreign animal disease outbreak. The exercise series culminated in October with a large, multiagency, multijurisdictional functional exercise spanning two days and seven venues in Topeka and Manhattan.
- The KDEM Technical Hazards Program and the Kansas Department of Health and Environment continue to collaborate with Coffey County Emergency Management and the Wolf Creek Nuclear Power Plant on annual exercises that include full activation of the State Emergency Operations Center. The 2013 exercise was graded by Federal Emergency Management Agency to validate the state's plans and policies for response to an ingestion pathway incident. A series of seminars and pre-exercises provided a foundation for participants to be prepared for the graded exercise in November, as well as an opportunity to test the capabilities of the SEOC after a major renovation earlier in the year.



**KDEM personnel joined with representatives from other state agencies, Coffey County, and Wolf Creek Nuclear Generating Station to conduct a series of emergency response drills leading up to a FEMA-graded exercise in November.**

Looking ahead to 2014, KDEM will be working closely with the Kansas National Guard on planning for Vigilant Guard 2014, which will test how civilian and military agencies integrate during an incident response. This week-long, full-scale exercise will engage thousands of participants from numerous county, regional and state organizations, as well as private partners and military units from three states. The exercise will be conducted in multiple cities, with the primary focus happening at Crisis City. The exercise scenario focuses on domestic terrorism with components of chemical and biological incidents amidst natural disasters.

### **Citizen Corps**

Following the events of Sept. 11, 2001, state and local governments increased opportunities for citizens to become an integral part of protecting the homeland and supporting the local first responders. Officials agree that the formula for ensuring a safer, more secure homeland consists of preparedness, training and citizen involvement in supporting first responders.

In January 2002, President George W. Bush launched USA Freedom Corps, an initiative that includes Citizen Corps, to capture the spirit of service that emerged throughout communities following the terrorist attacks. The Kansas Division of Emergency Management manages the Kansas Citizen Corps Program, which has been awarded Department of Homeland Security/Federal Emergency Management Agency State Homeland Security funds since federal fiscal year 2002 to further the readiness of counties against all hazards, including terrorism. The Kansas Citizen Corps program is made up of 18 Medical Reserve Corps teams, 77 Neighborhood Watch organizations, 26 Volunteers in Police Service programs, six Fire Corps programs and 37 Community Emergency Response Teams.

The mission of Citizen Corps is to harness the power of every individual through education, training and volunteer service to make communities safer, stronger and better prepared to respond to the threats of terrorism, crime, public health issues and disasters of all kinds. In 2013, Kansas Citizen Corps was a partner in preparedness outreach campaigns in the

state during Severe Weather Awareness Week, Flood Awareness Week, Kansas Preparedness Day, National Preparedness Month and during Zombie Preparedness Month. Kansas Citizen Corps has also been an active partner in the Federal Emergency Management Agency's ReadyCampus pilot at Kansas State University. By teaching citizens of the state about disaster preparedness, Citizen Corps is able to achieve its mission to make communities safer, stronger and better prepared to respond to the threats of terrorism, crime, public health issues and disasters.

## Response and Recovery

One of the primary missions of the Adjutant General's Department is to protect the lives and property of Kansas citizens when natural and man-made disasters strike. The Adjutant General's Department responds through the Kansas Division of Emergency Management.

KDEM, through the Kansas Response Plan, coordinates the response activities of state agencies to support county emergencies. Emergency management interacts daily with other state agencies, federal agencies, private-industry and voluntary organizations to ensure operational plans are exercised, revised and consistent with current federal mandates. KDEM also works with the county emergency managers, Wolf Creek Generating Station and numerous other agencies to provide training, technical expertise, assistance, resources and assessments.

## Incident Management Teams

The Kansas Incident Management Team system is comprised of seven regional IMTs that have been developed through the regional homeland security councils. IMT membership is comprised of public safety professionals from the municipal, county and state levels of government as well as the private sector. The IMTs are a trained, multidiscipline, multijurisdictional resource that an affected jurisdiction, through their county emergency manager, can call upon in times of emergency or disaster. IMTs can provide assistance to an impacted jurisdiction in command and control utilizing the Incident Command System structure for all-hazards incidents from response through recovery.

The Kansas IMT Working Group provides oversight for the regional IMTs and is responsible for developing policies and procedures for the formation, training, equipping, deployment and sustainment of IMTs. IMT members participate in ongoing training and exercises annually to maintain readiness for deployment to emergencies and disasters within their region and across the state. IMTs may also be deployed to assist other states during an incident or disaster under the Emergency Management Assistance Compact. Costs for annual training and exercises for IMTs are funded in part through Department of Homeland Security State Homeland Security Grant Program funds that are allocated to the Regional Homeland Security Councils and by the IMT member's home agency/jurisdiction.

## Emergency Management Assistance Compact

When disaster strikes, Kansas responders answer the call for assistance in Kansas and across the United States. The Emergency Management Assistance Compact, a national disaster relief compact that includes all 50 states, District of Columbia, Puerto Rico, Guam and U.S. Virgin Islands, expedites emergency assistance between states and territories allowing Kansas to provide assistance to impacted states and receive assistance from non-impacted states through response and recovery to a natural or man-made disaster.

Kansas Division of Emergency Management coordinated the deployment of two individuals to Oklahoma in June to assist the state after tornadoes impacted Moore/Oklahoma City metro area through the Emergency Management Assistance Compact.

Cassie Sparks, Kansas Department of Labor, and Tom Erickson, Johnson County Sheriff's Office, were deployed to Oklahoma City and assisted state and local governments affected by the tornadoes with public information. Duties included attending public outreach meetings, responding to media inquiries, conducting media interviews, developing news releases, maintaining public outreach on social media, and rumor control.



Members of the Northeast Kansas Incident Management Team listen to a briefing during a full-scale disaster response exercise in Topeka March 26-27.

## **Individual Assistance and Human Services**

The Federal Emergency Management Agency's Individual Assistance Program may be made available during large-scale disasters if the damage amounts in the affected area meet certain federal guidelines. This program offers grant funds to individuals to assist with recovery costs such as housing and personal property losses that are not covered by insurance. Additionally, this program can also assist with medical, dental and funeral expenses incurred as a result of the disaster that are not covered by insurance. Other federal programs may also be available to recover losses to agriculture, livestock, businesses, homes and other properties. No disasters in 2013 in the state of Kansas met federal guidelines for any type of Individual Assistance declaration.

During non-disaster time, the Kansas Division of Emergency Management actively engages with partner agencies, disaster human service professionals and voluntary organizations active in disaster to train for human service response to disasters and emergencies. The 2013 Kansas Preparedness Summit was offered in partnership with Kansas Citizen Corps, Kansas Voluntary Organizations Active in Disaster, Kansas Medical Reserve Corps, Kansas Department of Health and Environment and the Kansas State Animal Response Team. The Kansas Preparedness Summit is an event that has been offered yearly to provide training for Citizen Corps groups, emergency management professionals, human services in disaster professionals, veterinarians, Medical Reserve Corps, Animal Disaster Response professionals and volunteers, and voluntary organizations active in disaster to increase the foundation, knowledge and response capability of human service in disaster professionals and organizations in the state. This year's summit offered training to more than 200 disaster human service responders during multiple general sessions in addition to breakout sessions in specialty focus areas such as disaster recovery, citizen preparedness, psychological first aid, volunteer and donations management, psychological first aid, human first aid, pet first aid, pet sheltering and many other topics.

## **Public Assistance Program**

The Federal Emergency Management Agency's Public Assistance Grant Program provides assistance to state, tribal and local governments and certain types of private nonprofit agencies for emergencies declared by the president. The eligible funding is available on a cost-sharing basis for emergency work and the repair or replacement of facilities damaged as a result of the disaster occurrence. Additionally, funding may also be available statewide on a cost-sharing basis for hazard mitigation measures.

The Public Assistance Program provides supplemental federal disaster grant assistance for the repair, replacement or restoration of disaster-damaged, publicly-owned facilities and the facilities of certain private nonprofit organizations. The federal share of assistance is not less than 75 percent of the eligible cost for emergency measures and permanent restoration. The state determines how the nonfederal share, up to 25 percent, is split with the applicants.

The Kansas Public Assistance Program conducts its operations with one full-time state employee, while drawing from a diverse, seasoned and mentored cadre of 38 augmented personnel. These men and women are retired military with proud traditions of serving the state of Kansas, and continue their service as public assistance coordinators and crew leaders, and PA project specialists. A total of 38 augmented positions can be coordinated for preliminary damage assessments, and project assignments throughout Kansas counties affected by the disasters. Averages of 10 to 12 augmented personnel complete the detailed project assignments. With disasters involving multiple counties across the state, augmented numbers may reach up to 25 to complete disaster requirements throughout the state.

The Kansas PA program continues to maintain its operational relationship with its FEMA counterparts, while sustaining rankings among the top in the nation in its ability to sustain mobilization standards during disasters and serve those in need following a disaster declaration. The PA program surveys information developed through internal and external audits to enhance their response in future disasters and develop best practices to improve upon their expertise in future operations. The Kansas PA program analyzes customer service to objectively enhance considerations for future PA disaster grants, response and recovery.

Many jurisdictions in Kansas are threatened by natural perils throughout the year. Active disaster analysis demonstrates Kansas will add two federal disaster declarations during 2013, with disaster exposures involving many jurisdictions. The state of Kansas had two federal disaster declarations during 2011, and one federal disaster declaration in 2012. As of Sept. 17, a total of \$438,729,957.74 has been obligated for Disasters 1741 through 4112. Some damages are estimated and pending federal Public Assistance funds for eligible state and local governments and certain private nonprofit organizations for projects involving emergency and permanent work, including the repair or replacement of facilities damaged by the effects of eligible disasters.

KDEM strives to conduct individual training for new PA cadre by utilizing actual Kansas disaster scenarios and practical field experience to strengthen critical skills for future deployment. Though the PA cadre mobilizes for various lengths of time during disaster operations, training exercises and "best practice" sessions are routine for implementing and developing courses of action in support of active and future disasters. A review of the most recent disasters involving the Public Assistance Section operations in 2013 is listed below.

## Public Assistance Program's Current Disasters

(Obligated funds are as of Sept. 16, 2013)

### FEMA KS DR 4112

- Declaration Date: April 26, 2013
- Incident Type: Snowstorm
- Incident Period: Feb. 20-23, 2013
- Designated Counties: Barber, Barton, Dickinson, Ellis, Franklin, Harper, Harvey, Hodgeman, Kingman, Marion, McPherson, Ness, Osage, Osborne, Pawnee, Phillips, Pratt, Rice, Rooks, Rush, Russell, Smith, and Stafford
- Funds Obligated to date: \$1,710,182.32

### FEMA KS DR 4063

- Declaration Date: May 24, 2012
- Incident Type: Severe storms, tornadoes, straight-line winds and flooding
- Incident Period: April 14-15, 2012
- Designated Counties: Edwards, Ellsworth, Harper, Hodgeman, Jewell, Kiowa, Mitchell, Osborne, Rice, Rush, Russell, Sedgwick, Stafford and Sumner
- Funds Obligated to Date: \$6,370,678.85

### FEMA KS DR 4035

- Declaration Date: Sept. 23, 2011
- Incident Type: Flooding
- Incident Period: June 1-Aug. 1, 2011
- Designated Counties: Atchison, Doniphan, Leavenworth and Wyandotte
- Funds Obligated to Date: \$3,976,021.60

### FEMA KS DR 4010

- Declaration Date: July 29, 2011
- Incident Type: Severe storms, straight-line winds, tornadoes and flooding
- Incident Period: May 19-June 4, 2011
- Designated Counties: Barton, Clay, Cloud, Hamilton, Jewell, Lincoln, Logan, Lyon, Marion, Mitchell, Morton, Osage, Osborne, Ottawa, Pottawatomie, Republic, Riley, Rooks, Rush, Russell, Sherman, Smith, Stafford, Stanton and Washington
- Funds Obligated to Date: \$8,802,847.49

### FEMA KS DR 1932

- Declaration Date: Aug. 10, 2010
- Incident Type: Severe storms, flooding and tornadoes
- Augmented Personnel Assignments: 25
- Incident Period: June 7-July 21, 2010
- Designated Counties: Atchison, Brown, Butler, Chase, Cheyenne, Clay, Cloud, Comanche, Decatur, Doniphan, Ellis, Elk, Franklin, Greenwood, Harvey, Jackson, Jewell, Kiowa, Lyon, Marion, Marshall, McPherson, Miami, Mitchell, Morris, Norton, Osage, Osborne, Pawnee, Phillips, Pottawatomie, Republic, Riley, Rooks, Rush, Sheridan, Smith, Wabaunsee, Washington, Wilson and Woodson
- Funds Obligated to Date: \$10,051,328.10

### FEMA KS DR 1885

- Declaration Date: March 9, 2010
- Incident Type: Severe winter storms and snowstorm
- Augmented Personnel Assignments: 25



Heavy snow falls on the parking lot of the State Defense Building complex in Topeka. Snow blanketed much of the state over a three-day period beginning Feb. 21, followed by a second storm system two days later.

- Designated Counties: Allen, Anderson, Atchison, Bourbon, Brown, Butler, Cherokee, Cheyenne, Clay, Coffey, Cowley, Crawford, Decatur, Doniphan, Douglas, Elk, Franklin, Geary, Gove, Graham, Greenwood, Jackson, Jefferson, Jewell, Labette, Leavenworth, Linn, Logan, Lyon, Marshall, McPherson, Miami, Montgomery, Morris, Nemaha, Neosho, Norton, Osage, Phillips, Pottawatomie, Rawlins, Republic, Riley, Rooks, Shawnee, Sheridan, Wabaunsee, Wallace, Washington, Wilson, Woodson and Wyandotte
- Funds Obligated to Date: \$20,050,988.79

#### **FEMA KS DR 1868**

- Declaration Date: Dec. 23, 2009
- Incident Type: Severe winter storm
- Incident Period: Nov. 14-16, 2009
- Designated Counties: Marshall, Republic and Washington
- Funds Obligated to Date: \$38,140,202.37

#### **FEMA KS DR 1860**

- Declaration Date: Sept. 30, 2009
- Incident Type: Severe storms and flooding
- Incident Period: July 8-14, 2009
- Designated Counties: Anderson, Bourbon, Franklin, Linn and Sedgwick
- Funds Obligated to Date: \$4,271,493.33

#### **FEMA KS DR 1849**

- Declaration Date: June 25, 2009
- Incident Type: Severe storms, flooding, straight-line winds and tornadoes
- Incident Period: April 25-May 16, 2009
- Designated Counties: Anderson, Barber, Bourbon, Butler, Chase, Cherokee, Coffey, Cowley, Crawford, Elk, Finney, Greenwood, Harper, Harvey, Kingman, Labette, Linn, Lyon, Marion, Marshall, Montgomery, Morris, Neosho, Reno, Rice, Sumner, Wabaunsee and Wilson
- Funds Obligated to Date: \$15,768,460.55

#### **FEMA KS DR 1848**

- Declaration Date: June 24, 2009
- Incident Type: Severe winter storm and record and near record snow
- Incident Period: March 26-29, 2009
- Designated Counties: Butler, Chase, Chautauqua, Coffey, Cowley, Dickinson, Elk, Grant, Greenwood, Harvey, Lyon, Marion, Morris, Sumner and Woodson; Emergency Assistance for Barber, Barton, Clark, Comanche, Edwards, Grant, Haskell, Kearny, Kingman, Kiowa, McPherson, Meade, Pratt, Reno, Rice, Seward, Stafford, Stanton and Stevens
- Funds Obligated to Date: \$18,162,695.38

#### **FEMA KS DR 1741**

- Declaration Date: Feb. 1, 2008
- Incident Type: Severe winter storms
- Incident Period: Dec. 6-19, 2007
- Designated Counties: Atchison, Barber, Barton, Brown, Butler, Chase, Cherokee, Clark, Clay, Cloud, Comanche, Crawford, Dickinson, Doniphan, Edwards, Ellis, Ellsworth, Ford, Geary, Graham, Gove, Harvey, Hodgeman, Jackson, Jefferson, Jewell, Kickapoo Nation, Kingman, Kiowa, Labette, Leavenworth, Lincoln, Logan, Lyon, Marion, Marshall, McPherson, Miami, Mitchell, Morris, Nemaha, Osage, Osborne, Ottawa, Pawnee, Phillips, Pottawatomie, Pratt, Reno, Republic, Rice, Riley, Rooks, Rush, Russell, Saline, Sedgwick, Shawnee, Sheridan, Smith, Stafford, Thomas, Wabaunsee, Wallace, Washington and Woodson
- Funds Obligated to Date: \$311,425,058.96

## Kansas Assessment Team

The Kansas Assessment Team is comprised of professional building officials who are members of the International Code Conference of Building Officials and architects who are members of the American Institute of Architects. In the wake of disasters, this team conducts damage assessments of homes and buildings, providing information to owners and others regarding the safety and validity of issuing building permits to repair structures.

## Public Assistance Cadre

The Public Assistance Cadre is comprised of trained and experienced retired Kansas National Guardsmen who are activated following disasters to conduct damage assessments of public infrastructure, including roads, bridges, waterways, debris and electrical utilities.

## Public Information Cadre

The Public Information Cadre is comprised of trained public information specialists, organized through the Public Affairs Office, who are activated to manage and coordinate information in and for the Joint Information Center and do public information coverage and outreach during periods of response and recovery from disasters or major emergencies.

## Technological Hazards

Kansas Division of Emergency Management's Technological Hazards Program provides direction and planning guidance concerning potential accidents involving hazardous substances such as toxic chemicals, radioactive substances and potential releases from nuclear power plants. The section provides technical assistance related to chemical and radiological vulnerability planning, emergency notification, and statewide emergency coordination.

The Technological Hazards Program is responsible for maintaining the state's Radiological Emergency Response Plan for Nuclear Facilities and ensures the participating state agencies are fully trained and knowledgeable in their role during a nuclear incident at either Wolf Creek Generating Station or Cooper Nuclear Station. The Radiological Emergency Response Plan underwent a major overhaul and was approved by FEMA in 2013. The plan was tested in a FEMA-evaluated exercise with Wolf Creek in November.

The section stores, repairs and lends radiation detection devices for use by various public agencies in case of radiological materials accidents. These devices are serviced and calibrated regularly by this section to ensure that the devices accurately register radiation. This section also receives the advance shipment notifications for radiological materials traveling through the state.

The Technological Hazards Section receives and maintains the hazardous material spill and release notifications on behalf of the Commission on Emergency Planning and Response. All spills that exceed the EPA's List of Lists reportable quantities must be reported to KDEM. This past year, KDEM and KDHE have been working diligently toward a centralized spill database. It is anticipated that the database will be available in 2014. The section also assists the CEPR by providing technical guidance on the roles and responsibilities of the Local Emergency Planning Committees and by maintaining membership listings of the LEPCs.

The Technological Hazards Section administers the Hazardous Materials Emergency Preparedness grant program for the state of Kansas. For federal fiscal year 2013, Kansas received more than \$396,000 in grant funds from U.S. Department of Transportation. There were 21 projects supported in 2013. There were two major regional projects—a 12-county commodity flow study in the northeast and a three-county regional emergency operations plan update. One project was awarded to the Kansas Fire and Rescue Training Institute to offer classes around the state in the areas of hazmat on-scene incident commander, LP gas emergencies, ammonia emergencies and ethanol emergencies.

Within the Technological Hazards Section is the Critical Infrastructure Resource Program. This program has made great strides in identifying critical infrastructure in Kansas. The Critical Infrastructure Working Group is made up of public and private sector representatives and subject matter experts that have been given the challenge of classifying critical infrastructure and key resources in Kansas that meet national and state criteria, which is necessary to maintain the Kansas Critical Infrastructure Protection Plan.



**Erin McGinnis, state training officer for KDEM, uses a diorama to demonstrate how hazardous materials can end up in the environment during Kansas Preparedness Day at the Kansas State Fair Sept. 9.**

# Special Programs and Facilities

## Kansas STARBASE

Located in Kansas City, Manhattan, Salina, Topeka and Wichita; 13 full-time and 3 part-time employees

In 1992, Kansas STARBASE was launched to ignite the interest of youth (4th - 6th graders) in science, math, engineering, and technology by exposing them to the technological environments and positive role models of the Kansas Army and Air National Guard. The STARBASE program in Kansas is an official youth program of the U.S. Department of Defense. In some instances, community support from individuals, corporations and foundations is acceptable.

STARBASE has worked with more than 52,686 Kansas children, improving their interest in the areas of math, science, engineering or technology as well as instilling a sense of pride and personal accomplishment. Jeff Gabriel is the director of Kansas STARBASE.

The Kansas STARBASE program has the most academy sites in the U.S. There are academy sites in Kansas City, Kan., Manhattan, Salina, Topeka and Wichita.

### 2013 Highlights:

- STARBASE served 5,587 Kansas students.
- Kansas STARBASE partnered with Fort Hays State University to offer a summer STARBASE academy in Hays.
- Kansas STARBASE has received nearly \$34,485 in grants and donations to supplement federal funding.
- Approximately 265 Guard members volunteered approximately 5,345 hours to the STARBASE program.



## State Partnership Program/International Affairs Office

Located in State Defense Building, Topeka; 3 full-time employees, including one at the U.S. Embassy in Armenia

2013 marks the 10th anniversary of the formal partnership between Kansas and the Republic of Armenia under the National Guard Bureau's State Partnership Program. In December, Kansas Lt. Gov. Jeff Coyer accompanied Maj. Gen. Lee Tafanelli to Armenia to celebrate this important milestone. As a White House fellow, Coyer had led the U.S. medical response to the large 1988 earthquake in Armenia, where it is estimated 25,000 people perished. The lieutenant governor spoke about his role and experience at a Ministry of Emergency Situations conference focused on lessons learned in the aftermath and the importance of public awareness. Dec. 7 was the 25th anniversary of the earthquake. Coyer and Tafanelli participated in a commemoration ceremony in the hard hit city of Gyumri.

During the visit, Tafanelli and Coyer met with key leadership from the Armenian Ministry of Defense, Ministry of Emergency Situations, and the U.S. Embassy in Armenia to discuss current and future engagement activities between Kansas and Armenia. The Kansas National Guard works closely with the Armenian ministries of defense, health, emergency situations and other governmental offices and agencies. Types of cooperation include military-to-military and military-to-civilian and interagency engagement activities.

Lt. Col. Brent Salmans is the State Partnership Program coordinator for the Kansas National Guard.

In 2013, Kansas continued its focus of assisting Armenia in five key areas: development of a deployable Peacekeeping Brigade, mobile medical capability, humanitarian demining, NCO development and Civil Military Emergency Planning. Military cooperation events continue to focus on familiarizing the Armenian Ministry of Defense with NATO and U.S. standards and procedures to strengthening the interoperability between Euro-Atlantic and Armenian forces.

This year Kansas increased its engagement activity with the Armenian Humanitarian Demining Center. Once again, soldiers from the 772nd Engineer Company deployed for several weeks to conduct a train-the-trainer course for Armenian demining instructors. Additionally, a Kansas Army National Guard medical team conducted a combat lifesaver course at the demining center to familiarize Armenian demining and peacekeeping personnel with newly-purchased medical equipment. The training and equipment will improve the safety and response to medical emergencies during land mine clearance operations and ongoing NATO Peacekeeping missions. In 2014, Kansas will begin an initiative to assist the AHDC in its effort to implement a Mine Risk Education program in high-risk populations within the country.

Senior Kansas National Guard noncommissioned officers are part of a multiyear effort to assist the Armenia Ministry of Defense in developing doctrine for personnel management programs and NCO development. Focus continues on the following: U.S. military personnel management programs, finance management, career management and progression, personnel awards, accountability, and soldier and unit readiness.





**A soldier from the Republic of Armenia practices first aid techniques under the supervision of a Kansas National Guardsman from the 235th Regiment who is part of a team teaching a Basic Medical First Responder course.**

Kansas hosted a delegation comprised of legal and law enforcement experts from the Armenian Ministry of Defense to continue discussions and consultations. Armenia is a relative young country that is reforming many of its institutions previously influenced by the former Soviet Union. Kansas National Guard legal experts have participated in State Partnership Program events assisting Armenia in its efforts to reform the military justice code and improve the capacity of the Armenian military to conduct effective criminal investigations. Discussions included an overview of the U.S. and Kansas legal framework and standards used by the military to conduct investigations and prosecute military offenses.

Eleven members of the Kansas National Guard served as either mentors or evaluators during Armenia's Peacekeeping Battalion Headquarters NATO evaluation in September. Six of the Kansas participants integrated with the brigade headquarters to augment the higher command functions during the exercise. The other Kansas participants served as evaluators for the NATO Operational Capabilities Concept team. Kansas will continue to support this effort next year during a self-evaluation as the Armenian Peacekeeping Brigade

continues a four year process toward NATO certification.

A new cooperative opportunity emerged this past year between Kansas and Armenia in the area of cybersecurity. The KSNG assisted European Command in conducting several bilateral workshops and conferences in the past two years. This year, Kansas also participated in an assessment visit in Armenia. The results of which will be used to determine a way ahead to assist Armenia with its cybersecurity program.

Future exchanges will continue to build upon the previous events and average 15-20 engagements per year.

Biannually, the International Affairs Office hosts the International Officers visit from the Command and General Staff College, Fort Leavenworth. This is a state government visit to Topeka to familiarize international officers with judicial, legislative and executive branches of state government, including the role of the National Guard.

## **Advanced Turbine Engine Army Maintenance**

Located at Marshall Army Airfield, Fort Riley; 118 federal employees

Mission: The Advanced Turbine Engine Army Maintenance is a special repair activity specializing in the rebuild of fully warranted (5 years/1,400 hours), Air Gas Turbine 1500 M1 Abrams tank engines. The ATEAM also rebuilds the X1100-3B cross-drive tank transmission and all related components, exceeding National Maintenance Work Requirement standards. The annual payroll is \$7.9 million. The fiscal year 2013 repair parts budget is \$52 million.

Maj. Luke Foster is the ATEAM shop supervisor.

The ATEAM is an ISO 9001:2008 registered program. The ATEAM received initial certification on April 13, 2001, and recertified on April 12, 2013.

Located on Fort Riley, the ATEAM currently employs 118 federal employees. The ATEAM is the only maintenance facility in Kansas that employs personnel as Title 32 federal technicians from both the Kansas Army and Air National Guard.

The ATEAM's customers include the National Guard Bureau and the Tank-Automotive and Armaments Command. The ATEAM supports TACOM's Foreign Military Sales Program by rebuilding engines and transmissions for the Kingdom of Saudi Arabia. The ATEAM is also partnered with Army Material Command as an AGT1500 turbine engine provider. The ATEAM has shipped AGT1500 turbine engines in support of Operation Enduring Freedom, Operation New Dawn and Operation Noble Eagle. The ATEAM maintains 2,473 lines of repair parts. In fiscal year 2013, the ATEAM rebuilt six TIGER Condition-Based Overhauls for NGB, 111 X1100 Transmissions, 103 AGT1500 turbine engines, three Forward Modules and 96 Full-Up Power Packs. In fiscal year 2014, the ATEAM is scheduled to rebuild nine TIGER CBOs, 113 X1100 transmissions, 108 AGT1500 turbine engines, eight Rear Modules, seven Forward Modules and 108 Full-Up Power Packs for the M1 Abrams Main Battle Tank.



**Maj. Luke Foster**

The ATEAM has 10 separate maintenance sections, each having a distinct and specialized role. These include the Allied Trades Section, Disassembly and Cleaning, Quality Assurance/Quality Control Inspection Section, Verification/Non-Destructive Inspection Section, Maintenance Rebuild Section, Component Rebuild Section, Production Control Section, Repair Parts Section, Property Accountability Section and the Front Office. In addition, the ATEAM also facilitates Non-Destructive Testing for Fort Riley and the Maneuver Area Training Equipment Site (MATES) special repair sections. The ATEAM has the National Guard's only "in house," ground-based, Joint Oil Analysis Program, saving time and shipping costs. The oil spectrometer tests for contaminants in a wide variety of equipment including engines, transmissions and hydraulic systems.

The ATEAM continues to set a high standard for quality at a lower cost, with a warranty unmatched by any other repair site.

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## Readiness Sustainment Maintenance Site

Located at Fort Riley and Salina; 1 federal and 176 state employees

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Mission: To provide the Army National Guard with top-quality military equipment and component refurbishment or repair. This is achieved through utilizing cost-effective labor and efficient production methods that maximize savings for the Department of Defense and the American taxpayer. Dennis Bolte is the RSMS supervisor.

The Kansas Army National Guard established a military vehicle refurbishment site at Fort Riley, Kan., in June 1993. Named Retro-Europe, the original purpose of the site was to receive and refurbish equipment returning from the European theater and place it into service in the National Guard. All types of combat and tactical vehicles were rebuilt at this RSMS: armored recovery vehicles, personnel carriers, artillery, and light tactical vehicles to include specialized engineer equipment and electronics vans. The site was re-designated as the General Support Maintenance Site Oct. 1, 1998. It was redesignated the RSMS Oct. 1, 1999.

The Salina RSMS was opened in 2006 to refurbish semitrailers and specialty towed trailers, which increased the overall capacity of the RSMS program. Prior to that, RSMS at Fort Riley performed complete refurbishment of all M939 series five-ton trucks, including specialized command and logistics expandable vans and all cargo trucks.



Dennis Bolte

The RSMS program met the overall goal in 2013 to improve Equipment On Hand rates for the National Guard, and the mission began to transition to Refurbishment and Return. The current RSMS mission involves receiving National Guard unit equipment, refurbishing it and returning it to the unit with a one year bumper-to-bumper warranty.



Readiness Sustainment Maintenance Site employees assemble an M872 Series Trailer as part of the production process.

Currently, RSMS is refurbishing all fifth-wheel trailers, M870, M871 and M872 series trailers. The RSMS budget for 2013 was \$22 million with \$12 million estimated for payroll and \$9.8 million for parts and specialized services.

- The RSMS scheduled 342 trailers from National Guard units for the Refurbish and Return program and an additional 146 trailers, increasing readiness across the National Guard
- Completed a three-year inspection cycle culminating in ISO 9001-2008 Certification
- RSMS passed several intensive local and state-level environmental inspections

# Great Plains Joint Training Center

Located in Salina

The Great Plains Joint Training Center is a collaboration of assets from the Kansas Army and Air National Guard, and the Kansas Division of Emergency Management that synchronizes public safety and military training for operational missions. GPJTC supports these assets to give Department of Defense, governmental organizations and nongovernmental organizations an opportunity to operate in a joint environment, and facilitate emergency response and combined air-land combat maneuvers and exercises. The GPJTC is comprised of the Kansas Army National Guard Training Center, Kansas Regional Training Institute, Smoky Hill Range Complex and Crisis City. Brig. Gen. Eric Peck is the GPJTC commander. Lt. Col. Richard Fisher is the executive officer.

The GPJTC is the backbone of the Kansas Army National Guard's ability to conduct pre-mobilization training for its soldiers at home prior to deployment overseas. This keeps Kansas Guardsmen in the community during this vital training rather than away from family and friends at military installations outside the state.

After three years of work, the GPJTC became one of 10 regional Chemical, Biological, Radiological, Nuclear and high-yield Explosives or CBRNE training centers in the United States. This will provide training opportunities previously unavailable within the state of Kansas for all areas of hazardous material specialties.

The Kansas Army National Guard Training Center provides state of the art training simulators, computer labs and a full array of live-fire, automated, familiarization and qualification ranges for small arms, as well as land navigation courses. It has 13 classrooms which can accommodate classes with as many as 360 personnel in the main auditorium. The KSARNG training center can house up to 300 personnel at Nickell Hall. An additional 312 personnel can be housed in two open-bay barracks located on the training center campus. An additional 360-personnel barracks are available and located on the weapons ranges. Lt. Col. Richard Fisher is the Kansas Army National Guard Training Center garrison commander.

GPJTC continues to expand its role in unmanned aircraft system missions. Its focus is to provide an opportunity for joint forces to train using unmanned aircraft systems in combat operations and in the development of their capabilities to support disaster response. GPJTC has formed a partnership with Kansas State University's Applied Aviation Research Center to develop an unmanned aircraft system capability for the state. KSU has numerous certificates of authorization from the Federal Aviation Administration to fly unmanned aircraft systems within Class D airspace. The authorization allows the program, based at the Salina Municipal Airport, to operate in the national airspace system.



**Soldiers from 1st Squadron, 4th Cavalry Regiment from Fort Riley train on clearing a village and capturing high value targets at the Great Plains Joint Training Center near Salina. The GPJTC has facilities well-suited for training active duty, Reserve and National Guard Army and Air units as well as civilian organizations.**



The United States Joint Special Operations Command held its annual Jaded Thunder training exercise at the GPJTC in June. Due to sequestration restrictions, JSOC was forced to find alternative locations to hold the exercise which involves units from all branches of the U.S. Armed Forces and foreign military allies. With 45 days of planning the GPJTC, with the support of the cities of Salina, Ellsworth and Kanopolis, put together a training package.

The exercise involved A-10 Thunderbolt IIs from the 442nd Fighter Wing from Whiteman Air Force Base in Missouri; four AH-6 Little Bird helicopters; an AC-130 Spectre gunship; a PC-12, and an OV-10 Bronco, as well as various unmanned aerial vehicles. The event included the first artillery live-fire in Salina since World War II.

JSOC has chosen to return in June 2014 for Jaded Thunder, citing the GPJTC's high level of quality planning, logistical and personnel support, as well as exceptional support and flexibility from the cities of Salina, Ellsworth and Kanopolis.

# Kansas National Guard

## Joint Forces Headquarters Kansas

Located in the State Defense Building, Topeka

The Kansas National Guard Joint Forces Headquarters exercises command and/or control over all assigned, attached or operationally aligned forces as a standing Joint Task Force within the geographic confines of the state. The JFHQ provides situational awareness for developing or ongoing emergencies and activities to federal and state authority. The JFHQ provides trained and equipped forces and capabilities to all 15 Emergency Support Functions as identified in the Kansas Response Plan. In this capacity, the Kansas National Guard serves in a supporting role to the local incident commander.

### **The Adjutant General – Maj. Gen. Lee Tafanelli**

As adjutant general, Tafanelli oversees the activities of the Adjutant General's Department, including providing personnel administration and training guidance for more than 7,500 soldiers and airmen in the Kansas Army and Air National Guard.

As the director of the Kansas Division of Emergency Management, a division of the department, he guides a professional core of personnel that prepare for and respond to disasters. In addition to part-time soldiers and airmen, the department includes about 2,300 full-time state and federal employees. Additionally, the 105 county emergency managers and their staffs receive guidance and training through the department.

Tafanelli is also director of Kansas Homeland Security, where he works to ensure security in the state is a top priority. For budgetary and administrative purposes, he is responsible for the Civil Air Patrol.



### **The Chief of Joint Staff – Brig. Gen. Scott Dold**

The chief of the Joint Staff is responsible for the integration of the Kansas Army and Air National Guard forces for homeland security missions and for organizing, training, equipping and deploying National Guard forces to support a local incident commander in a disaster response.

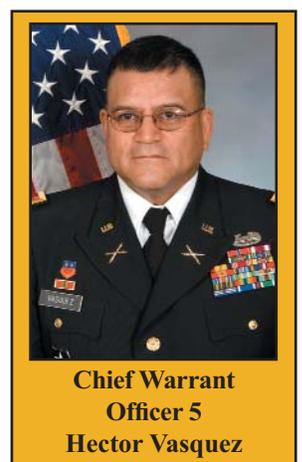
The chief serves as the commander, Joint Task Force-Kansas, for National Guard forces responding to events within the state of Kansas. The chief will also serve as the Title 10/Title 32 Dual Status commander in the event missions by federal forces are required within the state. Other duties include:

- Coordinates all Joint Staff programs in Kansas relating to Homeland Security. This includes the state's quick/rapid reaction forces, Civil Support Team and other National Guard emergency response forces that respond to requests from the governor or local officials to situations ranging from local to statewide contingencies or threats. These responses include natural or man-made disasters, terrorism, weapons of mass destruction, critical asset protection, civil disturbances and requests for military forces through the Emergency Management Assistance Compact.
- Supervises daily operations and activities of elements of the Joint Forces Headquarters Kansas staff and is the State Defense Complex Installation commander.
- Provides direction and oversight of all Joint Staff training and exercise planning.



### **Command Chief Warrant Officer – Chief Warrant Officer 5 Hector Vasquez**

The command chief warrant officer is responsible to the adjutant general as the advisor on all policy and personnel matters as they relate to warrant officer education, career management and warrant officer recruiting. The command chief reports directly to the adjutant general and is the liaison for warrant officer issues between the state and National Guard Bureau and the active Army warrant officer branch, as well as associated warrant officer schools. The command chief is a member of the Warrant Officer Advisory Committee at the national level, which acts as an advisory group to the chief and director of the National Guard Bureau.



### **State Command Sergeant Major – Command Sgt. Maj. Scott Haworth**

State Command Sgt. Maj. Scott Haworth is the senior enlisted leader and advisor to the adjutant general and the Joint Forces Headquarters for all of the administrative, training, morale and welfare matters of all enlisted soldiers, airmen and their families. Haworth has oversight of promotion boards and recommends senior noncommissioned officers for positions of greater responsibility. The state command sergeant major regularly visits soldiers and airmen in their operational environment in the state and operational areas overseas and combat theaters. He interacts and meets regularly with the senior enlisted leaders of the National Guard Bureau and other military organizations. Haworth mentors and advises the senior enlisted leaders of the Kansas National Guard.



### **Joint Forces Headquarters J-1, Directorate of Manpower and Personnel – Col. Roger Murdock**

- Principal staff officer and primary advisor to the adjutant general, senior commanders and staff on all matters pertaining to the development, interpretation, integration and implementation of joint human resources programs for all Kansas National Guard members and their families.
- Ensures all manpower and personnel programs and systems are effectively managed and administered whether the service member's status is a drill status Guardsman, Active Guard Reservist, Military Technician or State Active Duty.
- Areas of responsibilities include the Army Personnel office, Human Resource office, personnel accountability, joint officer credit, awards, development and implementation of statewide personnel policies, personal and family readiness, and service member and dependent support services.



### **Joint Forces Headquarters J-2, Intelligence Directorate – Lt. Col. Charles Harriman**

- Responsible for providing the adjutant general and other senior state leaders with intelligence assessments designed to maintain situational awareness and to assist in the planning and decision-making process as it pertains to homeland security and anti-terrorism/force protection issues. Classified and unclassified intelligence products are produced at both the strategic and operational level.
- Manages the intelligence sharing capabilities within state level joint force operations by determining intelligence objectives and evaluating information requirements.
- Primary focus is given to foreign threat assessment and analysis. Other areas of specific focus include support to the Kansas Intelligence Fusion Center, the State's Partnership Program with Armenia, and Defense Support to Civil Authorities missions. The J2 is also the primary Intelligence Oversight Advisor within the Kansas National Guard.
- Serves as a channel of communication between the adjutant general, the National Guard Bureau, and Northern Command and is recognized as an expert on intelligence issues affecting the Department of Defense, the Kansas National Guard and the state of Kansas.



### **Joint Forces Headquarters J-3, Operations Directorate - Col. Howard Wheeler**

- Responsible for planning, coordinating, organizational development and integrating JFHQ operations, including the operation of the Joint Operations Center of the JFHQ.
- Ensures readiness by providing management and synchronization of actions in a variety of functional programs for the directorate. He serves as the primary for the formulation of plans, policies and programming and budgeting data pertaining to current operations.
- Manages the state mobilization readiness and state aviation operations and performs long term planning and organizational development necessary to accomplish functions essential to state National Guard joint operations, training and readiness missions.



#### **Joint Forces Headquarters J-4, Logistics Directorate - Col. Mike Erwin**

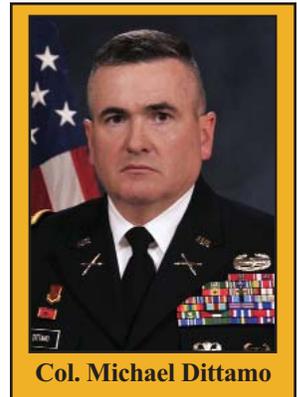
- Identifies and coordinates supply and services, transportation and maintenance support for the Kansas National Guard and state emergency management joint operations. Provides technically and tactically proficient liaison officers to the Joint Operations Center and the State Emergency Operations Center as required. Manages around-the-clock defense movement coordination, available operational and maintenance funds, equipment and supply acquisition, automated logistics systems and inventory management.
- Provides logistical support to the joint reception, staging, onward movement and integration of security and support elements into the Joint Operations Area. Provides flexible and responsive sustainment to the force for the duration of operational requirements. Integrates the latest Standard Tactical Automated Management Information Systems to augment combat service support functional areas. Provides logistical planning and sustainment requirements for maintaining and supporting equipment for elements of both the Army and Air National Guard.



**Col. Mike Erwin**

#### **Joint Forces Headquarters J-5/7, Directorate of Strategic Plans, Policy and International Affairs; Joint Education, Training and Exercises - Col. Michael Dittamo**

- The Directorate of Strategic Plans, Policy and International Affairs is responsible for strategic planning and policy development. Responsibilities include exploring projected threats, opportunities and trends; assisting the adjutant general in developing the department's long-range goals; developing future military and civil support strategies; drafting the agency's Strategic Plan; and executing a state partnership with Armenia under the national State Partnership Program for International Affairs.
- The Directorate of Joint Education, Training and Exercises is responsible for managing joint training and exercises. Responsibilities include planning and conducting training for the Joint Staff; managing state-wide joint education programs; developing and coordinating interstate civil support exercises; tracking domestic operations training; and managing the Joint Training Information Management System.



**Col. Michael Dittamo**

#### **Joint Forces Headquarters J-6, Director of Command, Control, Communication and Computers - Col. Chris Stratmann**

- Establishes policies/procedures, provides advice and makes recommendations on J-6 matters to the adjutant general and director of the Joint Staff for supporting joint military, major subordinate command, interagency and Joint Forces Headquarters information sharing for the homeland security and domestic response missions. Develops Joint Forces Headquarters information technology strategy, including programs in the Kansas Army and Air National Guard for incorporation and use in a shared environment for domestic and homeland security response.
- Responsible for all matters pertaining to command, control, communication and computer systems that support the primary functions involving the collection, transportation, processing, dissemination and protection of information. These systems include both the communications and computer systems required to implement the state command and control process and are the information exchange and decision support subsystems within the state's total force Command and Control Support System.



**Col. Chris Stratmann**

#### **Joint Forces Headquarters J-8, Director of Force Structure, Resources and Assessment – Col. Judith Martin**

- Responsible for resource management oversight, guidance, policy, procedures, performance metrics and operational contracting.
- Provides guidance, policy and direction for J-8 functions including internal review, data processing, comptroller, supply and services, purchasing and contracting and property management. The J-8 provides Joint Strategic Resource planning, capabilities-based planning and analysis and overall program requirements analysis and validation.



**Col. Judith Martin**

# Joint Offices

These offices support Army and Air Guard operations.

## Directorate of Public Works

Located in Nickell Armory, Topeka 72 federally-reimbursed state employees, 11 federal employees, and 4 state employees

The Kansas National Guard operates in 315 buildings across the state, encompassing 3.7 million square feet (68 percent Army Guard and 32 percent Air Guard). These buildings and their related infrastructure are located on more than 6,000 acres of conventional grounds and on a 29,000 acre bombing range in Salina.

The Directorate of Public Works was established by the adjutant general in fiscal year 2013 in an effort to synchronize all Kansas National Guard facility operations and maintenance, and to provide a central point of advice for critical current and future decisions as it relates to Kansas National Guard infrastructure. The directorate is establishing consistency across the Kansas National Guard in order to ensure adaptability to changing military missions, and is identifying opportunities for fiscal and operational efficiencies that benefit soldiers and airmen, as well as the state and federal governments.

Specifically, the Directorate of Public Works supports the Kansas Army National Guard Construction Facility Management Office, the Kansas Air National Guard 190th Air Refueling Wing's, and 184th Intelligence Wing's Base Civil Engineering offices. The directorate also provides coordination with military engineering commanders in the planning of soldier and airman construction and training projects. The directorate also engages with nonmilitary Kansas municipal and state entities to identify and plan mutually beneficial partnership projects.



Col. Mark Green

### Master Planning

Col. Mark Green serves as the director of Public Works and Jeffrey Terrell serves as deputy director. The directorate establishes specific strategic planning objectives for the Kansas National Guard facilities organization in support of the Adjutant General's Real Property policy vision.

### Energy

In fiscal year 2013, the directorate increased its energy endeavors across both state and federal facilities in an effort to meet the required energy and water goals, and save federal and state utility expenditures. Nine lighting upgrades, nine HVAC renovations, and five renewable energy projects were implemented by the Kansas Army National Guard. State employee maintenance professionals have carried out several necessary meter and line consolidations, and soldiers in the field have proven to be more energy conscious as a whole.

### Environmental Program

The KSARNG Environmental Management Branch continued to work closely with project planners and proponents to ensure all environmental requirements were met, including conducting reviews and preparing environmental assessments as required by the National Environmental Policy Act; consulting with appropriate external agencies, such as the Kansas State Historical Society, the Kansas Department of Health and Environment, Native American tribes, and other federal and state agencies, on projects or issues that needed their review and input; and ensuring that all facilities and operations were in full compliance with environmental laws and regulations.

The Air National Guard Environmental Program has been working with the Army National Guard Environmental team to explore the implementation of a Used Oil Furnace Project for Army Facilities, modeled after the experience and best practices used by the 190th Air Refueling Wing Base Civil Engineering team. A full economic analysis is underway and should be complete in 2014. This technology would take used oil from Army vehicles and other assets, and re-use it for multiple mission purposes including heat rejection and heating of facilities.

### Joint Troop Projects

Members of the 891st Engineer Battalion, Kansas Army National Guard, and 190th Civil Engineering Squadron, Kansas Air National Guard, conducted joint and collaborative training at the Emporia Armory to repair a number of problems.



Members of the 891st Engineer Battalion and 190th Civil Engineering Squadron conducted joint and collaborative training at the Emporia Armory to repair a number of facility deficiencies and site problems.

## Joint State Partnerships

In fiscal year 2013, a follow-on visit to Armenia was conducted with the Office of Defense Cooperation, U.S. Agency for International Development, European Command Humanitarian Assistance, JFHQ Operations Directorate, Directorate of Public Works, 891st Engineer Battalion and 190th Civil Engineering Squadron representatives. A strategy was developed to predict annual deployment of KSNG engineer forces with predefined skill sets for projects to be identified within a 12 month window of execution.

## Kansas Army National Guard Facilities

Headquartered in the State Defense Complex, Topeka, ensures that all Kansas Army National Guard facilities will enhance readiness by maintaining and providing high quality installations to train, maintain, and deploy Kansas Army National Guard forces. These facilities include training sites, Readiness Centers (armories), aviation sites, headquarters buildings, and logistical support facilities.

## Long Range Planning

A new Army Aviation Support Facility to be located on Forbes Field Air National Guard base is the highest priority for future major military construction funding. This would clear the way for relocation of the logistics facilities on the State Defense Complex to the south end of the Topeka Regional Airport in the current AASF buildings. The second highest priority is to construct a new Joint Forces Headquarters also to be located at Forbes Field.

## Construction and Sustainment

**Construction:** Federally-funded Military Construction projects are under way and on the horizon across the state. These include the new Wichita North Readiness Center completed in fiscal year 2013, a Wichita Field Maintenance Facility currently under construction with early spring 2014 completion expected, and consolidation of the Hutchinson Field Maintenance Shop and the old Wichita Field Maintenance Shop. Other projects include beginning the renovation and resurfacing of the airfield at the Topeka Army Aviation Support Facility; a new Readiness Center for 35th Infantry Division Headquarters at Fort Leavenworth, currently being designed with construction to begin fiscal year 2015; and various projects at the Smoky Hill Weapons Range

**Sustainment:** Several sustainment, restoration and modernization projects are underway and in the planning stages across the state: Over the past 12 years, the state has contributed bond funds for the restoration and renovation of the old and once-dilapidated Cold War era armories. This was the last year funds were available in the amount of roughly \$135,000. These funds were used to make plumbing upgrades to the Hiawatha Readiness Center in order to replace failed original building plumbing from 1940.

In 2013, the Kansas Army National Guard completed construction of numerous energy efficiency upgrades to Greenleaf Hall on the campus of the Military Training Center at Fort Leavenworth. Roof replacement projects were completed for buildings 301 and 309 on the Joint Forces Headquarters campus in Topeka, in Ottawa at the Field Maintenance Site, and at Tice Hall at Fort Leavenworth's Military Training Center. Several other projects were begun or awarded end of year funding with a scheduled start date beginning in the fall of 2013 and continuing into early 2014.

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## Federal Human Resources Office

Located in Nickell Armory, Topeka; 19 federal employees

**Mission:** To provide the full-range of quality personnel support to 2,126 full-time federal employees of the Kansas Army and Air National Guard within the Adjutant General's Department. This office falls under the Directorate of Manpower and Personnel.

Specialists within the Human Resource Office support Army and Air National Guard personnel and functions and administer two separate and distinct personnel programs/systems; for Active Guard Reserve personnel and the technician program, which includes dual-status military technicians and non dual-status technicians. Lt. Col. Roger Krull is the director of the HRO office.

HRO's areas of responsibility are to provide guidance and oversight in hiring, staffing, employee entitlements, employee benefits, man-power, labor relations, technician and AGR training, and position classification. HRO is also responsible for the management and execution of the Army National Guard budget that supports, technician pay, travel, training and awards, as well as the Active Guard Reserve travel, which for fiscal year 2013 was \$40 million.

Between the Army and Air National Guard there are a total of 2,126 full-time employees; comprised of Active Guard Reserve, dual and non-dual status technicians. Within the Army National Guard, there are 1,161 full-time employees and the Air National Guard has 965 full-time employees.

During fiscal year 2013, the staffing section within HRO continued using USA Staffing/USA Jobs as the primary tool for announcing all technician position vacancies. The staffing section provided training to employees and supervisors throughout the state.



Lt. Col. Roger Krull

During this last year, members of the AGR and the Benefits sections supported the demobilization process for two of our units. They assisted the units and the full-time employees (AGR and technician) as they returned home from deployments. The two units that were supported during their demobilization were the 2nd Battalion, 211th Aviation Regiment (General Support Aviation Battalion) at Fort Hood, Texas, and the 170th Maintenance Company, Camp Shelby, Miss.

A few days before the beginning of the new fiscal year, the HRO and HRO staff had to rapidly prepare for and execute a government shutdown that lasted from Oct. 1-4. At the peak of the shutdown, there were more than 770 Army and Air National Guard federal technicians furloughed. Nearly all federal employees were allowed to return to work on Oct. 7.

HRO director Lt. Col. Roger Krull, along with employees from the Labor Relations and the Benefits section, in conjunction with the chief of staff and a member of the Judge Advocate General section supported 13 HRO Town Hall meetings across the state. The team presented information related to the execution of the furlough, impact to benefits, as well as procedures and actions that were being taken as an agency to lessen the impact to employees in executing a nationally directed administrative furlough. The benefits section also provided support and oversight for the Shared Work Program which was an unemployment benefit for over 1,100 federal technicians during the schedule furlough period.

During fiscal year 2013, the HRO staff processed more than 3,661 personnel actions with 842 of these within the AGR section. The remaining 2,819 personnel actions were accomplished by the staffing, classification and benefits sections.

During fiscal year 2013, there have been 403 job announcements published with 190 of these being AGR/Active Duty Operational Support job announcements and 213 technician job announcements.

During this fiscal year, HRO processed a total of 2,695 travel requests through the Defense Travel System; 2,047 of these have been accomplished by the AGR section and there have been 648 DTS requests processed for technicians.

As part of the Adjutant General's Return from Active Duty program, HRO provided temporary employment to four soldiers/airmen for a period of 60 days following their active duty deployment.

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## Inspector General

Located in the State Defense Building, Topeka; 4 federal employees

The inspector general serves as an extension of the adjutant general by providing him with an independent and impartial assessment of the readiness, morale, welfare and discipline of the command. When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and Standards of Conduct, as well as explains Army and Air Force systems, procedures and processes as they relate to issues.

In accordance with Presidential Executive Order 12333 and applicable Department of Defense regulations, the IG provides oversight of intelligence activities and components within the state. The office also operates a system for resolving problems of soldiers, airmen, family members, federal civilian employees and retirees, protecting confidentiality to the maximum extent possible and guarding against reprisals. The office processes and investigates all referred Department of Defense hotline, restriction and federal whistleblower reprisal cases relating to Army and Air Guard activities.

The IG conducts thorough, objective and impartial investigations, audits, inspections and follow-up inspections of state National Guard components or activities as directed by the adjutant general, chief of the National Guard Bureau and the services inspectors general.



**Col. James D.  
Nickolas**

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## Joint Support Chaplain Office

Located in Nickell Armory, Topeka

Mission: Provide religious support and compassionate care strengthening the readiness and relevance of the Kansas National Guard across the full spectrum of operations. Assist the state adjutant general in ensuring the right of free exercise of religion. Provide spiritual, moral, and ethical leadership to the Kansas National Guard through a focus upon people, accountability, readiness and communication.

### Strategic Priorities:

- A Ready Chaplaincy that is capable and mission ready; available to meet domestic and federal obligations wherever needed — whenever required to support the Kansas National Guard.
- A Responsive Chaplaincy focused upon providing comprehensive religious support capabilities commensurate with the operational needs of the members of the Kansas National Guard and its families.
- A Resilient Chaplaincy able to reconstitute religious support capabilities with sufficient flexi-



**Chaplain (Col.)  
David Jenkins**

bility, recoverability and availability necessary to meet both current and future operational requirements.

- Partners in Care is a voluntary relationship between faith-based and secular organizations and the KSNG. The purpose of the relationship is to provide care and support of KSNG members and their families upon request.

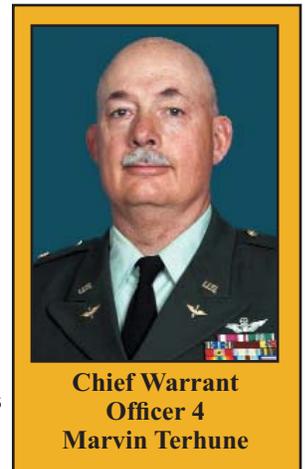
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## Safety Office

Located in the State Defense Building, Topeka; 2 full-time federal employees, 1 part-time

Mission: To serve as the adjutant general or commander's advisor in all safety matters and to collaborate with appropriate offices to ensure that all applicable programs, functional areas and systems are operating as required by regulation. Provide safety resources to the Kansas National Guard, providing safety training, safety initiatives and incentives to promote safety awareness and accident prevention. Provide an active inspection program for all of the Kansas National Guard facilities. Identify accident trends for the technician work force and military members of the Kansas National Guard.

Safety continues to be a key focus for the Kansas National Guard to conserve valuable human and equipment resources while continuing to support the Global War on Terrorism, Homeland Defense and domestic emergency operations. The Safety Office supports the Kansas National Guard's full-time employees and unit personnel with safety training and program regulatory guidance to support their mission. By identifying accident trends, the Safety Office enhances the leadership's ability to mitigate hazards associated with their mission. The Safety Office continues to have an active inspection program and supports unit safety requirements and initiatives throughout the state. This proactive approach enhances the ability of the Kansas National Guard to accomplish its state and federal missions.



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## United States Property and Fiscal Office

Located in State Defense Complex, Topeka; 62 federal employees

Mission: The United States Property and Fiscal Office receives and accounts for all federal funds and property of the United States in possession of the Kansas National Guard; establishes and directs the policies and procedures of resource management to ensure compliance with federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management; and ensures federal funds are obligated and expended in compliance with applicable statutes and regulations. The USPFO is responsible for \$2.93 billion in assets utilized by the Adjutant General's Department.

The USPFO provides accounting and budget management services for program coordinators to ensure agency objectives are completed within appropriation and fund limitations. The USPFO administers cooperative funding agreements between the National Guard Bureau and the Adjutant General's Department in support of the Kansas National Guard. Also, the USPFO makes returns and reports on federal funds and property as directed by the chief of the National Guard Bureau and the appropriate service secretary.



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## Service Member and Dependent Support Team

Located in Nickell Armory, Topeka; 10 federal, 25 contract employees, 3 Active Duty Operational Support

Mission: As a section under Col. Roger Murdock, the director of Personnel and Manpower, the Service Member and Dependent Support Team provides a variety of services and support to service members as well as their families. The Support Team includes the Yellow Ribbon Program, Transition Assistance Advisor, Employer Support of the Guard and Reserve, Sexual Assault Response Coordinator, Resiliency Program, Survivor Outreach Services and State Family Program. The Service Member and Dependent Support Team also coordinates many different events involving the cooperation of these agencies along with Military One Source, Military Family Life Consultants, Personal Finance Consultants, and other support services to ensure quality service is delivered to National Guard service members and their families.

### Support Services

The Kansas National Guard Support Services, directed by Mary Nesbitt, is a program that provides training and assistance to Guard families to help them with their quality of life, as well as with the pressures of separation and reunion.



The director of the Support Services is responsible for planning, coordination, implementation, execution and management of the Support Services for National Guard members and their families. The director also provides commanders with assistance in solving problems affecting the military community.

Personnel consist of one State Family Program director; two Airmen and Family Readiness Program managers; one Family Program specialist; one Family Program assistant; one Senior Family Readiness support specialist; three Family Readiness support assistants; one lead and one assistant state youth coordinator; one Family Assistance Center coordinator; six Family Assistance Center specialists; one Military One Source consultant; two Military Family Life consultant; one Personal Financial consultant; two Transition Assistant Advisors; one Survivor Outreach Services provider, one Resiliency personnel, one Sexual Assault Response coordinator, one Joint Support Chaplain and assistant; one Yellow Ribbon/DEERS provider, one Victim Advocate and two Employer Support of the Guard and Reserve representatives.



Duties and support provided to Guard families includes facilitating discussion groups and peer support groups to assist family members in dealing with emotions and responsibilities they assume when their Guard member is away; crisis intervention and referral; financial and legal assistance; community information and outreach; ID cards; youth support, includ-



**Sgt. 1st Class Michael Munson and Sgt. Ryan Cornelius answer questions about their jobs with the 1st Battalion, 108th Aviation Regiment facility in Salina. The children were on a field trip at Kid's Camp, an annual event conducted by the State Family Programs Office for children of Kansas National Guard families.**

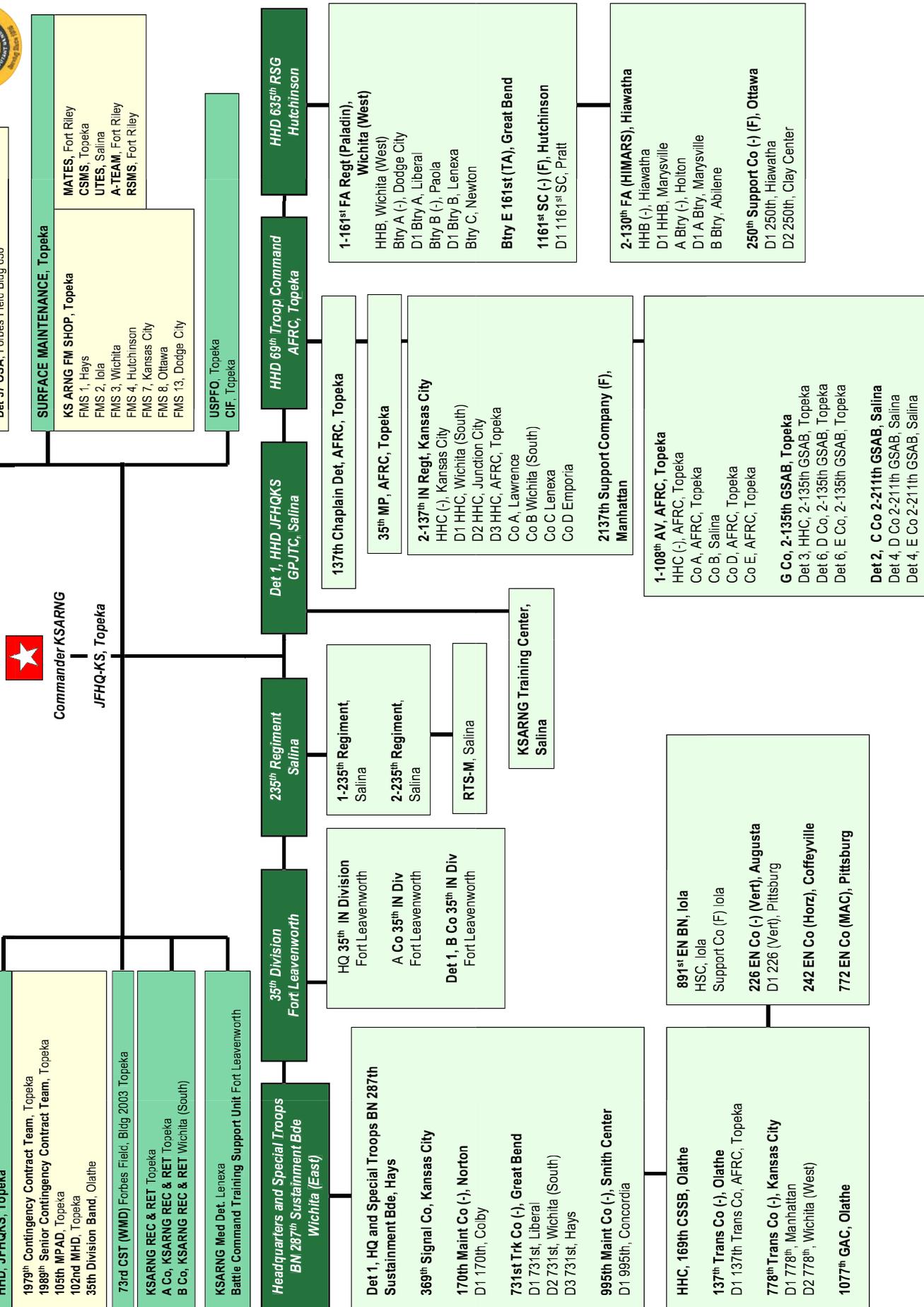


# KSARNG Command and Control Chart FY 2014

Effective Date: Oct. 30, 2013



The Adjutant General



# Kansas Army National Guard

## Joint Forces Headquarters Kansas - Land Component

Headquarters in Topeka; 206 soldiers authorized at Headquarters

Brig. Gen. Eric Peck, assistant adjutant general - Army and commander of the Kansas Army National Guard, oversees training, operations and administration of Kansas Army National Guard units including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.

Col. Barry Taylor is the deputy chief of staff - Army for Joint Forces Headquarters Kansas - Land Component and Command Sgt. Maj. James Moberly is the JFHQKS - Land Component command sergeant major.

The Kansas Army National Guard is a military organization of more than 5,200 authorized soldiers within Kansas. Headquartered at the State Defense Building, Topeka, it has 38 armories and seven field maintenance shops, plus additional training and logistical support facilities throughout the state.

The Kansas Army National Guard has four brigade-level commands – 635th Regional Support Group, 69th Troop Command, 287th Sustainment Brigade and 235th Regiment – and is the host state for the 35th Infantry Division. **Division** and **brigade** level commands are listed on the following pages in **bold headings**; subordinate battalion level commands are listed on the pages that follow each.

JFHQKS oversees fiscal, maintenance, training, supply and repair facilities, including the United States Property and Fiscal Office, Maneuver and Training Equipment Site, Advanced Turbine Engine Army Maintenance, Kansas Regional Training Institute, Kansas Training Center, Readiness Sustainment Maintenance Site, Combined Support Maintenance Shop and two Army Aviation Support Facilities.

### Units:

- Headquarters and Headquarters Detachment, Topeka
- 105th Mobile Public Affairs Detachment, Topeka
- 73rd Civil Support Team (Weapons of Mass Destruction), Topeka
- 102nd Military History Detachment, Topeka
- Detachment 37, Operational Support Airlift Command, Topeka
- Kansas Area Medical Detachment, Lenexa
- 35th Infantry Division Band, Olathe
- 137th Chaplain Support Team, Topeka
- Battle Command Training Support Unit, Fort Leavenworth
- 1979th Contingency Contract Team, Topeka
- 1989th Senior Contingency Contract Team, Topeka



# 35th Infantry Division

Headquarters in Fort Leavenworth; 257 soldiers authorized at Headquarters

Mission: On order, the 35th Infantry Division mobilizes and deploys to a theater of operations and conducts operations in a combined or joint environment, supporting national command objectives. On order, the division conducts military and civil support operations, including support and stability operations in an overseas environment or upon activation within the United States in support of federal and state agencies.

The 35th Infantry Division is one of eight divisions in the Army National Guard. The 35th Infantry Division enjoys a training alignment with the 33rd Infantry Brigade, Illinois; 45th Infantry Brigade, Oklahoma; 48th Infantry Brigade, Georgia; 67th Battlefield Surveillance Brigade, Nebraska; 142nd Fires Brigade, Arkansas; 35th Aviation Brigade, Missouri; 110th Maneuver Enhancement Brigade, Missouri; and 287th Sustainment Brigade, Kansas.

- Division commander: Maj. Gen. Michael Navrkal
- Assistant division commanders: Col. (Promotable) Robert E. Windham, Kansas and Col. (Promotable) William A. Ward, Missouri
- Senior noncommissioned officer: Command Sgt. Maj. Timothy Newton

## 2013 Highlights

- The 35th Infantry Division conducted the Key Resolve Exercise in March and the Ulchi Freedom Guardian exercise in August as U.S. Army division headquarters from Fort Leavenworth. The division was a digital participant in these U.S./Republic of Korea exercises. Key Resolve exercised the selected members of the division staff around the clock for two weeks and allowed them to interface with I Corps and ROK staffs. Ulchi Freedom Guardian exercised the division staff around the clock for a week and allowed them to interface with I Corps, ROK, and GCC staffs.
- The division provided the higher headquarters support for the 48th Infantry Brigade as they conducted their Warfighter exercise in September at Fort Stewart, Ga. This served as the 48th Infantry Brigade's final evaluation prior to deploying to Camp Shelby, Miss., for collective training.
- The division prepared for the deployment of select personnel to the Balkans for the Kosovo Force-18 rotation.

**Maj. Gen.  
Michael D. Navrkal**

**Col. (Promotable)  
Robert E. Windham**

**Col. (Promotable)  
William A. Ward**

**Command Sgt. Maj.  
Timothy Newton**

**Major commands under the 35th ID in Georgia, Illinois, Kentucky, Missouri and Oklahoma**



(Left to right) Maj. Dean Knauss, Maj. Ryan Hofstra, Master Sgt. Antonio Slaughter, Lt. Col. Melanie Meier, Lt. Col. Robert Stinson and Staff Sgt. Megan Albert plan out possible strategies using a brigade-level “sand table” during a command post and field training exercise at Fort Stewart, Ga., Sept. 7-15.



Maj. Gen. Lee Tafanelli (center right), the adjutant general, passes the 35th Infantry Division guidon to Maj. Gen. Michael Navrkal, signaling the transfer of authority over the division from Maj. Gen. John Davoren (background right) to Navrkal.

# 635th Regional Support Group

Headquarters in Hutchinson; 918 soldiers authorized; 64 authorized at Headquarters

Mission: On order, the Regional Support Group deploys to provide contingency and expeditionary base operations support to the designated joint force commander. The RSG also provides mission command and the management of the reception, staging, onward movement, and integration of supporting forces during homeland security, homeland defense, and civil-support missions, and conducts domestic support operations in support of state and federal agencies as directed.

- Brigade commander: Col. John Campbell
- Senior noncommissioned officer: Command Sgt. Maj. Greg Kober

## 2013 Highlights

- The 635th RSG participated in Operation Golden Coyote for the third consecutive year. The 635th was responsible for establishing a Governor's Cell overseeing seven sites with a total of 3,000 soldiers in Wyoming and South Dakota. Responsibilities included communication/reporting procedures with all Mayor Cells and prepositioning life support items and other equipment to ensure the FOBs remained functional. The 635th RSG conducted this with the command post of the future. Additionally, the 635th RSG acted as the Mayoral Cell at Forward Operating Base Coyote, which housed more than 450 soldiers; managed force flow within the camp, oversaw all life support requirements for tenant units, established perimeter security for the sector, conducted entry control point operations, provided a Quick Reaction Force, and created a safety cell to monitor and inspect all safety requirements throughout the exercise. This exercise involved collaboration between the Army National Guard, Army Reserve, and international forces from New Zealand, Australia, Canada and Great Britain.
- The 635th created and conducted a brigade-wide strength survey that provided valuable analysis to the brigade command team and battalion leadership on successful trends and opportunities for enhancing strength.
- On Sept. 7-8, the 635th RSG hosted their second annual brigade-wide strength summit and Annual Training Management Seminar in Topeka for training year 2015. The workshop served as the brigade staff's opportunity to provide initial planning guidance for TY15 and provided instruction to junior and senior officers on Mission Essential Task List development, training management, and training evaluation.



Soldiers of the 635th Regional Support Group participated in Operation Golden Coyote for the third consecutive year. The 635th was responsible for establishing a Governor's Cell overseeing seven sites with a total of 3,000 soldiers in Wyoming and South Dakota.



**Col. John Campbell**      **Command Sgt. Maj. Greg Kober**

- 1st Battalion, 161st Field Artillery, Wichita
- 1161st Forward Support Company, Hutchinson
- Battery E (Target Acquisition), 161st Field Artillery, Great Bend
- 2nd Battalion, 130th Field Artillery, Hiawatha
- 250th Forward Support Company, Ottawa



This event also devoted time to analysis of the unit strength surveys conducted earlier in the year and potential strength improvement initiatives were discussed. An overall success in terms of planning, executing, and evaluating soldier training time, the workshop is an event that the 635th will continue to emphasize in order to make the best use of a key limited resource – training time.

- The 635th led the state by maintaining a medical readiness of 86 percent, a logistics scorecard rating of over 98 percent and a CIF rating of 99 percent or greater throughout the year.
- The 635th supported local ROTC programs by working with several of the local programs, including participation in and support of the University of Kansas' Annual Ranger Challenge competition. The 635th also participated in two separate forums conducted by the Pittsburg State ROTC Department.

# 1st Battalion, 161st Field Artillery

Headquarters in Wichita; 480 soldiers authorized

The mission of the 1st Battalion, 161st Field Artillery is to destroy, neutralize, or suppress the enemy by cannon fire in support of a maneuver commander utilizing the M109A6 self-propelled Paladin howitzer. Maintain personnel, equipment and operational readiness in support of foreign contingencies. On order, provide domestic support operations for disaster response, humanitarian relief, and homeland defense activities.

- Battalion commander: Lt. Col. Martin Fries
- Senior noncommissioned officer: Command Sgt. Maj. Michael Haeffele

## 2013 Highlights:

- The battalion's focus in 2013 included individual readiness, new equipment training and reorganization of the current force structure. Newly configured gun sections, fire direction crews and support personnel honed their military occupation specialties in preparation for consolidated training exercises in a tactical environment.
- In support of state active duty domestic operations, the battalion provided High-Mobility Multipurpose Wheeled Vehicles and Soldiers assigned to Battery A from Dodge City in response to Winter Storm Rocky. On Feb. 21-22, crews assisted stranded motorists, conducted a search and rescue mission on Highway 54 between Minneola and Pratt, and transported displaced citizens to designated warming stations throughout southwestern Kansas.
- Annual training was conducted at Fort Riley, June 8-22. Following the return of the battalion from the Horn of Africa in February 2012, 322 artillerymen and support personnel performed live fire operations at the section level for the first time since June 2010. M109A6 Paladin howitzer crew members completed 246 fire missions, safely firing 846 155mm high explosive projectiles.
- Throughout annual training in June, Battery E (Target Acquisition), 161st Field Artillery stationed in Great Bend, provided counter-battery target acquisition, meteorological data, and survey support for in-state elements, the 1st Battalion, 161st Field Artillery and the 2nd Battalion, 130th Field Artillery. In addition, ETAB assisted the 1st Battalion, 129th Field Artillery of the Missouri Army National Guard by providing mission essential meteorological data to facilitate accurate predicted indirect fires throughout their training exercise.
- On Aug. 11, the 1161st Forward Support Company, located in Hutchinson and Pratt, earned the Maj. Gen. James F. Rueger Award for passing the Command Maintenance Evaluation Team inspection by receiving more than 90 percent scores in all measured areas.



**Lt. Col. Martin Fries**      **Command Sgt. Maj. Michael Haeffele**

- Battery A, Dodge City and Liberal
- Battery B, Paola and Lenexa
- Battery C, Newton
- Battery E (Target Acquisition), Great Bend
- 1161 Forward Support Company, Hutchinson and Pratt



A Paladin gun crew from Battery B fires a 155mm high-explosive round at Fort Riley, June 15.

## 2nd Battalion, 130th Field Artillery

Headquarters in Hiawatha; 374 soldiers authorized

Mission: 2nd Battalion 130th Field Artillery integrates and delivers lethal and non-lethal fires to enable joint and maneuver commanders to dominate their operational environment across the spectrum of operations. On order, the battalion provides timely and effective National Guard Civil Support as directed by the governor of Kansas in times of natural disaster or emergency.

The battalion employs the High Mobility Artillery Rocket System to deliver rockets to a range of 70 kilometers and missiles to a range of 480 kilometers. The HIMARS (M142) weapons system is a more agile and versatile system compared to the Multiple Launch Rocket System. HIMARS is transportable by C-130 aircraft and can be deployed into areas previously inaccessible to heavier launchers. It incorporates self-loading, autonomous features that have made MLRS the premier rocket artillery system in the world. It also has the ability to fire all MLRS munitions, including guided munitions, unlike the M270.

- Battalion commander: Lt. Col. Paul Schneider
- Senior noncommissioned officer: Command Sgt. Maj. James Fenton

### 2013 Highlights

- In January, the battalion conducted an integrated digital communication exercise from sensor to shooter simulating fire missions and executing a fire plan while integrating firing sections into the training.
- In March, 2nd Lt. Anthony Henley's team from Battery B, 2-130th of Abilene took first place in the National Guard Heavy Competition in Huachuca, Ariz.
- In April, the battalion sponsored the Kansas Veterans' Memorial Fishing Tournament at Wolf Creek in remembrance of fallen Kansas Soldiers in the Global War on Terror and conducted a Wolf Creek response training for battalion leadership.



Spc. Christopher Chaudrey, 250th Forward Support Company, briefs Maj. Gen. Lee Tafari, the adjutant general, on the Containerized Kitchen Trailer during the battalion's annual training in June.



**Lt. Col.  
Paul Schneider**

**Command Sgt. Maj.  
James Fenton**

- Battery A, Horton and Marysville
- Battery B, Abilene
- 250th Forward Support Company, Ottawa, Hiawatha and Clay Center



- In May, the 250th Forward Support Company fielded the containerized kitchen unit. This self-contained trailer kitchen deploys in 30 minutes to enable the mess section to begin feeding operations for up to 450 Soldiers.
- In June, the battalion conducted annual training at Fort Riley. During this training, the unit hosted a "boss lift," bringing 22 Kansas employers to the live-fire exercise in order to bring awareness to employers about what their employees are doing while they are training to defend the nation.
- In August, the 250th Forward Support Company conducted an open house in Ottawa and Clay Center to showcase sustainment operations while building a rapport with the local community.
- In September, the 250th Forward Support Company conducted civil disturbance training at the Franklin County fairgrounds.

# 287th Sustainment Brigade

Headquarters in Wichita; 1,945 soldiers authorized, 275 authorized at Headquarters

Mission: Plan, prepare, execute and assess combat service support operations within a corps or division area of operations. On order, conduct stability operations in support of federal missions and provide Military Assistance to Civil Authorities for state and local missions.

The 287th Sustainment Brigade is the largest brigade-level headquarters in the state and commands three subordinate battalions.

- Brigade commander: Col. Thomas Foster
- Senior noncommissioned officer: Command Sgt. Maj. Brian Anderson

### 2013 Highlights:

- In June, 141 Soldiers from the 287th Sustainment Brigade participated in an annual training event in support of the 40th Infantry Division's Warfighter Exercise at Fort Leavenworth. This event served to validate the unit's ability to function in its deployable tactical operations center structure called the Standardized Integrated Command Post System as part of its ability to perform its wartime mission of logistically supporting a theatre of operation.
- As part of the Kansas-Armenia State Partnership Program initiative, the 287th Sustainment Brigade led two teams of logistics subject matter experts from the Kansas Army National Guard to Yerevan, Armenia, to critique the performance of the Armenian Peacekeeping Battalion as part of its preparation for NATO evaluations. These evaluations are part of the process Armenia must go through for inclusion in the NATO peacekeeping force pool. The first team qualified as NATO Operational Capabilities Concept Evaluation and Feedback evaluators. The second team assisted the Armenian Ministry of Defense in replicating a higher headquarters during the exercise to issue orders and receive battalion reports from the Headquarters Company.
- The brigade and many of its subordinate units spent the training year preparing for and participating in numerous evaluative training venues.
- Supported the Reset and Reintegration of the 170th Support Maintenance Company from Kuwait in support of Operation Enduring Freedom where 78 Kansas Soldiers served as part of a port security element.



**Col. Thomas Foster**      **Command Sgt. Maj. Brian Anderson**

- 287th Special Troops Battalion, Hays
- 169th Combat Sustainment Support Battalion, Olathe
- 891st Engineer Battalion, Iola



The 287th Sustainment Brigade moved into the new Heartland Preparedness Center in Wichita in September.



NATO Operational Capabilities Concept Evaluation and Feedback students from Kansas, Italy, Armenia, Sweden, and Jordan discuss their observations during the NATO Evaluation Level one exercise, conducted in Zar, Armenia, from Aug. 23 to Sept. 7.

# 287th Special Troop Battalion

Headquarters in Hays; 769 soldiers authorized, 42 authorized at Headquarters

Mission: To provide command and control, administrative and logistical support for assigned and attached brigade personnel. On order, conduct stability and support operations in support of federal and state agencies to protect life and property within Kansas.

The 287th Special Troops Battalion area of responsibility spreads across the entire state of Kansas.

- Battalion commander: Lt. Col. Dana Duggins
- Senior noncommissioned officer: Command Sgt. Maj. Steve Harmon

### 2013 Highlights:

- The 369th Brigade Signal Company supported the 2nd Combined Arms Battalion, 137 Infantry Regiment's field training exercise April 12-14 at Fort Riley. Eight soldiers from the unit's Line of Sight team erected a long-range capabilities antenna, allowing soldiers from the 2-137 headquarters to communicate with their exercise counterparts from the 155th Armored Brigade Combat Team, a Mississippi Army National Guard unit that was training at Fort Riley.
- Eighty-five Soldiers from the 731st Transportation Company conducted annual training May 11-25 at Great Plains Joint Training Center in Salina. The company conducted 20 line-haul missions during annual training, covering more than 15,000 miles, ensuring soldiers had hands-on training with Single Channel Ground and Airborne Radio System and MTS throughout all convoys, and ensuring the company was capable of executing its assigned mission.



**Lt. Col. Dana Duggins**      **Command Sgt. Maj. Steve Harmon**

- 170th Maintenance Company, Norton and Colby
- 369th Brigade Signal Company (-), Kansas City, Kan.
- 731st Transportation Company, Great Bend, Liberal, Wichita and Hays
- 995th Maintenance Company, Smith Center and Concordia



Sgt. Levi Turner of Detachment 1, 731st Transportation Company engages targets down range with the Advanced Combat Optical Gun Sight during the Company Individual Weapons Qualification Range in April.



Spc. Derek Sweigart and Spc. Shelby Fitzgerald, 369th Brigade Signal Company, erect a long-range capabilities antenna at the Kansas City, Kan., armory. The antenna allowed the 2nd Combined Arms Battalion, 137 Infantry Regiment to communicate with their counterparts of the 155th Armored Brigade Combat Team, Mississippi Army National Guard, during a field training exercise April 12-14.

# 169th Combat Sustainment Support Battalion

Headquarters in Olathe; 584 soldiers authorized, 69 soldiers authorized at Headquarters

Mission: Provide command and control structure for assigned and/or attached units in order to support operational and tactical-level logistics by planning and managing sustainment and replenishment operations. On order, conducts Domestic Support Operations in support of state and federal agencies to protect life and property within Kansas.

- Battalion commander: Lt. Col. Carla Hale
- Senior noncommissioned officer: Command Sgt. Maj. Craig Tunheim

## 2013 Highlights

- The 1077th Medical Company Ground Ambulance worked with the Lansing Fire Department doing casualty evacuation drills, assessment, and patient lifting techniques through an obstacle course. The 1077th Medical Company Ground Ambulance also participated in training facilitated by Dr. John R. Alley, MD, director of general and emergency surgery, Kansas University Medical Center reinforcing necessary skills required to increase proficiency in preparation of patients for ground and air medical evacuation.
- The 169th Combat Sustainment Support Battalion conducted annual training July 13-27 at Camp Clark, Mo., incorporating satellite training sites at Macon Training Area and Camp Crowder, Mo., allowing commanders to license and certify new drivers as well as maximize long-haul and tactical convoy operations training.

- In July, the 1077th Ground Ambulance Company conducted joint day and night ground-to-air casualty exchange operations with Company G, 2nd Battalion, 135th Aviation Regiment during annual training at Camp Clark, Mo. This joint operation allowed the crew members and flight medics from Company G to prepare for their upcoming deployment to Afghanistan as well as give the 1077th Ground Ambulance Company medics experience in ground-to-air exchange operations. It was the first time the company worked with Soldiers outside their unit with this type of training.
- During annual training, the 137th Transportation Company and 778th Transportation Company, augmented by the 1077th Medical Company Ground Ambulance, conducted a three-day Convoy Commanders Academy which provided future convoy commanders with a basic understanding of transportation convoy operations, troop leading procedures, and the leadership skills necessary to lead a convoy in a theater of operation. The academy ended with a practical exercise that began with students receiving an operation order and ended with a live convoy in a simulated tactical environment.



**Lt. Col. Carla Hale**      **Command Sgt. Maj. Craig Tunheim**

- 137th Transportation Company (PLS), Olathe and Topeka
- 778th Transportation Company (HET), Kansas City, Manhattan and Wichita
- 1077th Medical Company Ground Ambulance, Olathe



137th Transportation Company crosses a water obstacle during the Convoy Commanders Academy, Camp Clark, Mo., which ended with a live convoy in a simulated tactical environment.

- The 778th Transportation Company conducted a Heavy Equipment Transporter qualification class, successfully licensing 38 new operators on the HET. The classroom portion of the 80-hour course was conducted during several weekend drill periods prior to annual training. In July, the driving portion occurred at annual training. The final evaluation was conducted during September drill, with operators loading, transporting and unloading M1 Abrams tanks within the training areas of Fort Riley, Kan.
- Throughout 2013, the 137th Transportation Company and 778th Transportation Company trained to conduct their federal and state missions and provided trucks and operators for the movement of containerized cargo and general non-containerized cargo in support of several community events throughout Kansas, including Kansas Heartland Park NHRA Summer Nationals, Kansas State Fair, Great Midwest Balloon Festival and American Royal Parade.

# 891st Engineer Battalion

Headquarters in Iola; 593 soldiers authorized, 79 soldiers authorized at Headquarters

Mission: The 891st Engineer Battalion trains to increase the combat effectiveness of the support brigades at division and corps level by accomplishing mobility, survivability and general engineering tasks. Provides command and control of three to five assigned engineer companies and one field support company to provide mobility in support of force application or focused logistics. On order, conducts stability and support operations in support of federal missions and provides Military Assistance to Civil Authorities for state and local missions.

- Battalion commander: Lt. Col. Eric Blankenship
- Senior noncommissioned officer: Command Sgt. Maj. Tracy Williams

## 2013 Highlights:

- Annual Training was held in Salina during the period of July 13-27. Soldiers of the 891st supported various tasks, including:
  - Soldiers of the Headquarters and Headquarters Company performed various tasks, such as military operations on urban terrain, medical training, Standard Integrated Command Post System training, land navigation, and generator training. An Individual Weapons Qualification Range and Crew Served Weapons Familiarization Ranges were conducted, as well as drivers training.
  - The 226th Engineer Company (Vertical) repaired and expanded the existing motor vehicle storage compound in Marysville, improved range facilities at Great Plains Joint Training Center, poured concrete pads at the Museum of the Kansas National Guard in Topeka for static displays, and razed two modular buildings at Fort Riley.
  - The 242nd Engineer Company (Horizontal) missions at Fort Riley included ditch lining repairs, stream crossings, and gully repairs, all of which were caused by years of erosion. In Marysville, they worked with the 226th Engineer Company (Vertical) to expand and repair the units existing motor vehicle storage compound. In Topeka, a small group of Soldiers conducted grubbing and clearing operations at the Topeka Municipal Airport. The company's maintenance platoon conducted services and preparations for turn in on several M916 trucks to allow the unit to receive 26 Light Equipment Transports at the beginning of August.
- Annual training for the 772nd Engineer Company (Mobility Augmentation Company) was held at Fort Leonard Wood, Mo., July 21-Aug. 30. The company trained on route clearance tasks and missions.
- Three Soldiers from the 772nd Engineer Company and one Soldier from Headquarters and Headquarters Company, were tasked with training Armenian Soldiers in demining operations during September as part of the State Partnership Program with Armenia.



**Lt. Col. Eric Blankenship**      **Command Sgt. Maj. Tracy Williams**

- Forward Support Company, Iola
- 226th Engineer Company (Vertical) Augusta and Pittsburg
- 242nd Engineer Company (Horizontal), Coffeyville
- 772nd Engineer Mobility Augmentation Company, Pittsburg



Soldiers with the 242nd Engineer Company spread and grade earth during the motor vehicle storage compound expansion project in Marysville during annual training conducted July 13-27.



Pfc. Luis Miguel (left) and Cadet Kenan Lousch, Headquarters and Headquarters Company, 891st Engineer Battalion, clear a room at the military operation on urban terrain site at Crisis City during the company's annual training in July.

# 69th Troop Command

Headquarters in Topeka; 1,394 soldiers authorized, 28 soldiers authorized at Headquarters

69th Troop Command's federal mission is to command, control and supervise Army National Guard units attached to Troop Command to provide trained and equipped units capable of immediate expansion to war strength and available for service in time of war or national emergency or, when appropriate, to augment the active Army. It also prepares for the mobilization of attached Army National Guard units in support of U.S. Army Forces Command, U.S. Northern Command and Continental United States Army Reserve Component mobilization plans.

Its state mission is to command, control and supervise assigned Army National Guard units employed in support of civil authorities in the protection of life and property and the preservation of peace, order and public safety under competent orders of state authorities and exercise control of assigned Army National Guard units employed in support of civil authorities during civil defense operations, civil disturbances, natural disasters and other emergencies as required by state law or directives.

- Brigade commander: Col. Anthony Mohatt
- Senior noncommissioned officer: Command Sgt. Maj. Harold Whitley

### 2013 Highlights:

- Redeployed Company C, 2nd Battalion, 211th Aviation Regiment (General Support Aviation Battalion) from Afghanistan.
- Conducted pre-mobilization planning and training to deploy Company G, 2nd Battalion 135th Aviation Regiment (GSAB) to Afghanistan.
- The 1st Battalion, 108th Aviation spent the past year focused on post-deployment reintegration and reconstitution activities necessary to rebuild individual and unit readiness
- The 2nd Combined Arms Battalion, 137th Infantry Regiment received new M2A2 Bradley Fighting Vehicles, M1064A3 Mortar tracked vehicles, and conducted new equipment training.
- The 35th Military Police Company conducted fielding and training on the M1117 Armored Security Vehicle. The ASV is primarily designed for convoy security and can be used in different roles ranging from route recon, base defense, and other security missions. Other training conducted involved building clearing, MP form writing, traffic enforcement, communication skills, apprehensions, and general law enforcement operations.



Col. Anthony Mohatt

Command Sgt. Maj. Harold Whitley

- 2nd Combined Arms Battalion, 137th Infantry Regiment, Kansas City, Kan.
- 35th Military Police Company, Topeka
- 1st Battalion, 108th Aviation Regiment, Topeka
- Company G, 2nd Battalion, 235th Aviation, Topeka
- Company C, 2nd Battalion, 211th Aviation, Salina



Soldiers of the 35th Military Police Company conduct fielding and training on the M1117 Armored Security Vehicle, which is primarily designed for convoy security and can be used in different roles.

# 2nd Combined Arms Battalion, 137th Infantry Regiment

Headquarters in Kansas City, Kan.; 828 soldiers authorized

Mission: Close with and destroy the enemy by means of fire and maneuver or repel assaults by fire, close combat and counterattack. Units operate the M2A2 SA Bradley Fighting Vehicle and the Army's main battle tank, the M1A1 Abrams.

The Bradley is capable of going 35 mph with a range of 265 miles. It is equipped with a laser range finder, thermal optics, 25mm M242 chain gun, TOW missile launcher, and the 7.62mm M240C coaxial machine gun.

The Abrams is capable of going 42 mph and climbing vertical obstacles 49 inches high. It is equipped with a laser rangefinder and thermal optics and its 120mm main gun can fire a projectile 3,500 meters.

- Battalion commander: Lt. Col. Steven W. Denney
- Senior noncommissioned officer: Command Sgt. Maj. Timothy M. Tiemissen

### 2013 Highlights:

- During this year, the 2nd Combined Arms Battalion, 137th Infantry Regiment continued to focus on personnel readiness as well as recruiting and retention. The training focus was on individual readiness and squad collective training. The battalion also signed for new M2A2 Bradley Fighting Vehicles, M1064A3 Mortar tracked vehicles, and several other new equipment fieldings. New equipment training began in March for the mechanics at Fort Hood, Texas, and will continue through training year 2014.
- June – The battalion staff conducted a staff exercise in Manhattan focused on defense support to civil authorities. The exercise was facilitated/evaluated by outside observers. The higher command for the exercise was 69th Troop Command, ensuring that both the Combined Arms Battalion and Troop Command had an opportunity to exercise personnel and equipment capabilities. This proved to be an excellent learning opportunity for the staff and has been scheduled for training year 2014 to ensure continued staff development.
- August – The battalion conducted annual training at Fort Riley. Training was centered on fielding the new Bradleys to the infantry companies, as well as conducting a modified gunnery with the two armor companies. Soldiers were thrilled to be “on the steel” and morale was extremely high. Support personnel participated in lane training focused recovery, direct support and on required skillsets. Additionally, members of the logistics community were introduced to Pathfinder operations and even participated in ground-to-air training with the 1st Battalion, 108th Aviation Regiment.
- November – Lt. Col. Steven W. Denney assumed command of the 2nd Combined Arms Battalion, 137th Infantry Regiment from Lt. Col. Robert A. Wood during a ceremony conducted at Salina.



**Lt. Col. Steven W. Denney**      **Command Sgt. Maj. Timothy Tiemissen**

- Headquarters Detachments in Topeka, Junction City and Wichita
- Company A, Lawrence
- Company B, Wichita
- Company C, Lenexa
- Company D, Emporia
- 2137th Forward Support Company, Manhattan



Pfc. Bryan Irvin uses hand and arm signals to land a UH-60 Black Hawk helicopter at Fort Riley during annual training.



An Abrams tank crew prepares for gunnery at Fort Riley during annual training.

# 1st Battalion, 108th Aviation Regiment

Headquarters in Topeka; 388 soldiers authorized

Mission: On orders, alert, mobilize and deploy to wartime theater of operations and conduct air assault and air movement operations in support of full spectrum aviation operations.

- Battalion commander: Maj. John McGrann
- Senior noncommissioned officer: Command Sgt. Maj. Ricky Baldwin

## 2013 Highlights

- Since its return from Kuwait in 2012, the 1st Battalion 108th Aviation Regiment has spent its time focusing on post-deployment reintegration and reconstitution activities necessary to rebuild individual and unit readiness. The battalion successfully completed yellow ribbon training, reintegrated the forward deployed battalion and rear detachments, established new company level command teams in each unit, and prepared the battalion for continued focus on individual and crew training.
- 1-108th Aviation conducted annual training at the Great Plains Joint Training Center in Salina and continued to build on individual and crew-level training proficiency gained while deployed with the 29th Combat Aviation Brigade.
- The battalion conducted a change of command ceremony between Lt. Col. David Leger and Maj. John McGrann and successfully ended the training year with the completion of aerial gunnery in Salina.
- All assigned crew chiefs qualified on the M-240H machine gun under day and night vision goggle conditions. The unit is currently planning to conduct training and support operations throughout training year 2014 including air assault, air movement, aerial gunnery, individual and crew-served weapons qualification, vehicle driver training and operations, day and night aircraft refueling operations, as well as focused aircraft and ground maintenance missions.
- Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) is preparing for deployment to Afghanistan. After their yearlong training and preparation to support Operation Enduring Freedom, they will deploy through Fort Hood, Texas, as their mobilization station. The unit's mission will be to conduct aeromedical evacuations as a part of a combined team of Soldiers from Kansas, Colorado and Utah.
- The detachments of 2nd Battalion, 211th Aviation (General Support Aviation Battalion) redeployed from Afghanistan in support of Operation Enduring Freedom to Salina. While deployed, they supported more than 483 medevac missions and conducted 3,185 flight hours supporting combat operations. Upon completion of their mission they returned to Kansas and are currently conducting reset and reintegration activities. The unit has conducted their yellow ribbon training and is continuing to train in Salina.



Maj. John McGrann



Command Sgt. Maj. Ricky Baldwin

## 1st Battalion, 108th Aviation Regiment

- Company A, Topeka
- Company B, Salina
- Company D, Topeka
- Company E, Topeka



## 2nd Battalion, 135th Aviation Regiment, (General Support Aviation Battalion)

- Company G, Topeka
- Detachment 3, Headquarters and Headquarters Company, Topeka
- Detachment 6, Company D, Topeka
- Detachment 6, Company E, Topeka

## 2nd Battalion, 211th Aviation Regiment (GSAB)

- Detachment 2, Company C, Salina
- Detachment 4, Company D, Salina
- Detachment 4, Company E, Salina



A Black Hawk helicopter from the 1st Battalion, 108th Aviation lands at the Great Plains Joint Training Center in Salina during an OCS training exercise.

# 235th Regiment

Located in Salina; 105 instructors and support staff authorized, student load of 1,000 per year

Mission: Provide training oversight, quality assurance, scheduling and accreditation management for aligned units nationally from 22 states. Provide resource management and other services as required to train soldiers and units. Maintain a cadre of ready and relevant role models. The regiment also supports critical state and civil support missions.

## 2013 Highlights:

- Col. Judith Martin took command of the 235th Regiment, in a ceremony held July 20. Martin is the first woman to command a brigade in the Kansas Army National Guard.
- In September, 2nd Battalion hosted the 18th annual Adjutant General's Physical Fitness Challenge, with 151 participants and 14 teams. The 35th Infantry Division took top military team honors, and Northeast High School, Wichita, took first among seven high school teams. The youngest competitor was seven years old. Increased participation from business, schools and local citizens makes the event a highly anticipated annual tradition. The Salina Military Affairs Council continues to be a key partner in the event's success.

## Officer Candidate School/Warrant Officer Candidate School

- In June, 1st Battalion conducted Consolidated OCS Phase I training for 112 Officer Candidates in Salina from seven state companies with 101 graduates. Training support included 124 staff and cadre from throughout the six-state battalion and Fort Riley medical professionals. OCS Class 57 graduated 11 Kansas officer candidates in August followed by eight warrant officer candidates from Kansas, Nebraska and South Dakota completing the rigorous training in September.

## Modular Training Battalion

The 2nd Battalion continues to instruct the following courses:

- Motor Transport Operator - 123 graduated
- Health Care Specialist - 46 graduates
- Unit Supply Specialist - 297 graduates

After much planning and preparation, the 2nd Battalion will launch the first two-phase Food Service Specialist course in October 2014.

## The Regional Training Site – Maintenance



Staff Sgt. Bradley Bailey, a member of the 14th Battalion, 95th Division, U.S. Army Reserve, performs a practical exercise of Ohm's Law on the Basic Electronic Maintenance Trainer, newly available at the Kansas National Guard's Regional Training Site - Maintenance.

- The Regional Training Site - Maintenance trained military members in Ordnance Military Occupational Specialties, Additional Skill Identifiers and Non-Commissioned Officer courses. The RTSM conducted 69 classes and graduated 576 students from the National Guard, Army Reserve, Active Army, Marine Corps and Air Force this year.

**Col. Judith Martin**      **Command Sgt. Maj. Ricky Matticks**

**Lt. Col. John Clark**      **Lt. Col. Douglas Hinkley**

- 1st Battalion, 235th Regiment
  - \* Officer Candidate School Company, Salina
  - \* Warrant Officer Candidate School Company, Salina
- 2nd Battalion, 235th Regiment, Modular Training, Salina
- Noncommissioned Officer Education System
- Combat Arms Military Occupational Specialty
- Regional Training Site - Maintenance
- 3rd Battalion, 235th Regiment - Quartermaster

# Recruiting and Retention Battalion

Located in communities with armories; 87 full-time recruiting and retention staff authorized

Mission: The Recruiting and Retention Battalion conducts continuous recruiting, retention and attrition management activities to achieve authorized end-strength objectives and operational force readiness requirements in accordance with the adjutant general's mandated strength maintenance plan.

Battalion commander: Maj. Kenneth Weishaar

Senior noncommissioned officer: Sgt. Maj. James Crosby

Kansas is divided up into six recruiting and retention areas. Recruiters must be adaptable, self-motivated and mentally agile in order to work in a constantly changing field environment. Recruiters must stay abreast of changing economic and demographic realities, the operational tempo, federal regulations and force structure changes.

Kansas recruited 746 Soldiers and retained 659 Soldiers, achieving over 92 percent of the state's assigned mission for 2013.

## 2013 Highlights

- The Neewollah Annual Festival in Independence is a huge traffic event every year and an excellent opportunity to get the National Guard name in front of thousands of people. Independence is always welcoming and gives recruiters space to set up large equipment displays and provides spots on the radio.
- Over the years, Topeka has gathered to support one of its longest cultural traditions, the Fiesta Mexicana, which benefits Our Lady of Guadalupe parish. Recruiters help Topeka celebrate cultural diversity in the city and Guard by participating.
- The "Bring Your A-GAME To School" event at St. Mary's and Rossville gives recruiters the opportunity to get in front of high school students in their areas through exciting action sports pep rally-style assemblies, which incorporate educational messages and leadership messages from the National Guard.
- Wings over McConnell open house enhances public awareness of the Air Force, demonstrates modern weapon systems and their capabilities, promotes positive community relations, showcases the Airmen serving and supports the Armed Forces recruiting and retention goals.
- The annual Wichita River Festival brings the entire community together to build community pride. 2013 attendance was more than 360,000 and provided Kansas Army National Guard great exposure and a great number of leads.



**Maj. Kenneth Weishaar**

**Sgt. Maj. James Crosby**

- Recruiting offices in 38 armories throughout the state
- Storefront locations in Garden City, Lenexa, Olathe, Topeka and Wichita




Maj. Gen. Lee Tafanelli, the adjutant general, gives the oath of enlistment to Kansas National Guard's newest members before the Sprint Cup STP 400 NASCAR race at Kansas Speedway in Kansas City, Kan., April 21.

- During Dodge City Days, Company B supported a parade, BBQ contest, Gloriana concert, rodeo, a USO and Support the Troops event over a two-week period. They provided a joust, military vehicle and football toss. Recruiters spoke to 500 people and received approximately 50 leads. They also supported Beef Empire Days and Rodeo in Garden City. Recruiters handed out flyers, lanyards, shirts and cups. They obtained eight leads and one enlistment from the event. Company B also supported the Kansas State Fair in Hutchinson with several military vehicles and received approximately 20 leads.
- Recruiting and Retention Command partnered with Sprint and the Kansas Speedway emphasizing the Sprint initiative for the "Heroes for Hire" program and the Speedway's patriotic support for soldiers and their families. Sprint shared leadership skills and training with soldiers of the KSARNG and has hired several soldiers and veterans from the start of this partnership. Kansas Speedway supports the KSARNG by supporting the soldiers, their families, programs and events that facilitate high morale and career opportunities.

# Kansas Army National Guard Offices

## Directorate of Personnel

Located in State Defense Building, Topeka; 34 federal, 1 state and 12 contract employees

Mission: Manages and provides military personnel support to the Kansas Army National Guard through automated personnel systems and a variety of personnel support programs to balance retention and attrition management with the needs of the command. The directorate increases operational readiness of the command through retention and enhancement of soldier care programs, such as effective and equitable promotion systems, life insurance, health and dental care, global tracking of wounded and injured personnel wartime replacements, military incentives and civilian educational programs and awards programs. This section provides personnel support to mobilizing and mobilized units for Operation New Dawn, Operation Enduring Freedom, Horn of Africa and state active duty for ice storms, tornadoes, flooding and other disaster response, as needed.

The Military Funeral Honors program continues to provide Honors for all Veterans, regardless of branch of service served. The law provides, upon a family's request for every eligible veteran to receive at no cost to the family, military honors to include at a minimum, Taps, flag folding and presentation of the United States flag. For fiscal year 2013, Kansas provided honors to 1,131 veterans with a team of six full-time and more than 50 traditional Guardsmen. Since the beginning of the program in 2008, the Kansas Army National Guard Military Funeral Honors team has provided honors to more than 4,300 veterans.

The Directorate of Personnel has oversight of the Occupational Health Office, which oversees physical and nutritional fitness of the force; the State Surgeon's Office, which is responsible for medical readiness of approximately 5,200 soldiers, which increased medical readiness to over 90 percent; and Military Archives, which assists prior service personnel from all services in locating service records.

Additionally, the director oversees the Psychological Health section. This is a licensed, full-time mental health provider who partners with both the Army and Air National Guard to assess, guide and assist Guard members and their families who may be experiencing any aftereffects associated with Post Traumatic Stress Disorder and/or Traumatic Brain Injury. The director of Psychological Health assists military members and their families seeking advice, referral, guidance and information about local and state resources that are available to help with psychological health concerns.



Col. Roger Murdock

## Directorate of Operations

Located in State Defense Building, Topeka; 73 federal, 2 contract and 21 state employees

Mission: Provide trained, ready forces and capabilities to the services and combatant commanders for federal missions; support unit mobilizations, demobilizations, reception, staging, onward movement and integration of forces within Kansas. Train, equip and exercise soldiers and units to provide direct support to state and local civil authorities within Kansas and conduct expeditionary medical, logistic, security, engineering and command and control activities.

Accomplishments include being the principal coordinator for resource management for all overseas deployment training events and annual training events; significant improvements in budget execution, military occupational specialty qualifications, and unit deployment readiness metrics; overseas deployments in support of military missions in Afghanistan and Kuwait. During the past year, the directorate supervised the deployment and redeployment of more than 350 soldiers.

This office is the primary planner for coordinating and locating the force structure of the Army National Guard in Kansas and provides oversight in the process of receiving and disseminating new equipment items. The plans branch of the directorate is responsible for the planning and oversight of nearly 250 operations, events and activities this year. The directorate is responsible for administration of training and operations budget in excess of \$33 million.



Col. Howard Wheeler

### Premobilization Training Assistance and Evaluation Team

Mission: Provide independent, impartial and unbiased professional combat experienced evaluation of standards-based and battle-focused training to the commander of the Kansas Army National Guard and the Adjutant General for certification of individual and collective predeployment training. In addition, be prepared to provide training certification assistance and oversight for predeployment training and observe, evaluate and assist with pre-deployment training of deploying units. On order, the PTAE team conducts primary training as required, such as specialized training in improvised explosive device detection and defeat, and long-range marksmanship; coaches and mentors staff and leaders of deploying units and accompanies units, as required, to the mobilization training center to assist with validation documentation and post-mobilization deployment training.

During training year 2013, the PTAE assisted nearly 150 Kansas service members with pre-mobilization training. The pre-mobilization training conducted and certified by the PTAE ensured that units were required to complete significantly less training post-mobilization at the 1st Army mobilization training centers than typical reserve components. These were typically 45 to 60 day reductions, compared to similar units from other states and the Army Reserve. The PTAE works with deploying units for up to two years prior to mobilization through Inactive Duty Training and extended annual training periods. PTAE continues to play a key critical role in ensuring that the quality of mobilized Kansas units achieves a level for all other Active Duty and Reserve component units to emulate.

The PTAE maintained a staff of six personnel with combat deployment experience and instructor-qualified noncommissioned officers. The PTAE also works with units that are not scheduled for deployment. They provide expertise in range operations, land navigation and live fire exercises.

### 2013 Highlights

- Forty-five Soldiers of Company G (Air Ambulance), 2nd Battalion, 135th General Support Aviation Battalion were certified and mobilized in September in support of Operation Enduring Freedom.
- Contributed significant effort toward the pre-mobilization training of 772nd Combat Engineer Company tasked to deploy in Support of Operation Enduring Freedom to perform route clearance. This unit was off-ramped from the mission late in the fiscal year.
- Supported multiple Kansas Army National Guard, Nebraska Army National Guard, and active duty units with training on the HMMWV Egress Assistance Trainer and Mine-Resistant Ambush Protected Vehicle Egress Trainer.
- Assisted numerous Kansas Army National Guard units in their annual individual weapons qualifications, ensuring qualifications were conducted to standard and increasing the proficiency and scores of the soldiers.
- Played critical role in the successful execution of the U.S. Joint Special Operations Command Jaded Thunder 2013 exercise.
- Lead agency planning and resourcing the annual Adjutant General's Marksmanship Match. This event was cancelled due to sequestration.
- Conducted a statewide Individual Weapon Qualification make-up range for more than 240 Soldiers.
- One of three states to support the national Army National Guard Best Warrior Competition to select the Army National Guard of the United States Noncommissioned Officer and Soldier of the Year.

### Directorate of Military Support

The Directorate of Military Support, under the guidance of the Operations Directorate, provides the planning, military resources and operational support for the implementation of the Kansas National Guard's civil support mission, the Anti-Terrorism/Force Protection program for the Kansas National Guard and emergency support for Wolf Creek and Cooper Generating Stations. DOMS ensures a timely and effective National Guard deployment in response to a natural or man-made emergency to support civilian authorities in saving lives, preventing or reducing human suffering, protecting property and preserving peace, order and the public safety in Kansas.

DOMS has operational control of the Joint Operations Center, Anti-Terrorism and Force Protection Programs, the Kansas National Guard Sunflower communications network, intelligence sourcing and physical security at the State Defense Building Complex and all Kansas National Guard facilities. The Sunflower network includes radios at each of the armories across the state as a back-up communications system. The network control stations are in the Joint Operations Center in Topeka and the equipment in each location is 800 MHz radios. DOMS organizes and provides Homeland Defense/Security coordination for the Adjutant General's Department and the Kansas National Guard.

### Kansas National Guard Civil Support Operations

Kansas National Guard Civil Support is coordinated through the Operations Directorate and DOMS in the Adjutant General's Department. The Kansas National Guard has assigned major units in both the Army and Air National Guard the responsibility of providing this coordination of civil support for the counties in their assigned region of the state. They provide assistance in disasters and emergencies.

Achievements in 2013 include:

- Supported KDEM's winter storm response by deploying Kansas National Guard search and rescue teams to assist stranded motorists ensuring the safety of travelers on our state road networks.
- Coordinated EMAC assistance to the District of Columbia's support of the 57th Presidential Inauguration. The Kansas National Guard provided contingency planning officers, geographic information systems/common operating picture specialists, public affairs officers and field kitchen support to the District of Columbia National Guard.



- The Joint Operations Center maintained heightened operational readiness during numerous severe weather events as they passed through Kansas to ensure that National Guard assets could be quickly deployed in support of local and state agencies.
- Synchronized a collaborative training exercise with the Kansas City, Kan., Police Department training National Guard soldiers on tactics, techniques and procedures of Civil Disturbance response.
- Fostered an interagency culture with local, state, federal agencies as well as educational institutions, non-governmental organizations and private industry. The DOMS and National Guard participated in numerous multi-agency planning sessions, training exercises and workshops.
- Conducted domestic preparedness planning and exercises supporting state and regional civil support response that successfully led to a FEMA Region VII response plan and Defense Coordinating Element certification.
- Conducted national level civil support planning with all 54 states and territories during National Guard All Hazard Planning conference that enabled the organization to better meet the needs of our citizens affected by disasters with the United States.
- Supported the deployment of Kansas Army and Air National Guard engineers in October to assist the state of Colorado in repairing and rebuilding roads damaged by heavy flooding.

### National Guard Scout Program

The National Guard Scout Program was created in an effort to improve the responsiveness and effectiveness of the Kansas National Guard during disasters by ensuring that Guard members meet county elected leaders, first responders and emergency managers prior to a disaster. A current or retired Guard member who lives or works in the community volunteers to build a relationship with the community points of contact prior to a disaster. When a disaster strikes, the Scout reports to the County Emergency Operations Center.

The Scouts serve as the “eyes and ears” of the adjutant general, providing timely and accurate feedback to the Joint Operations Center on how the disaster response is progressing and anticipating the needs of the community for state assistance. This provides time to prepare troops and equipment, if needed, but does not circumvent the proven emergency management process where the county emergency managers and/or other county officials request state support through the Kansas Division of Emergency Management.

### 73rd Civil Support Team

The 73rd Civil Support Team is a 22-person unit made up of Active Guard and Reserve personnel drawn from both the Kansas Army and Air National Guard. The mission of the 73rd CST is support civil authorities at domestic chemical, biological, radiological or nuclear incident sites by identifying agents/substances, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for additional support. This includes incidents involving the intentional or unintentional release of CBRN elements, and natural or man-made disasters that result or could result in the catastrophic loss of life or property in the United States



**Maj. Robert Cole**

To accomplish this mission, the CST must meet the requirement to deploy to any incident in the state of Kansas within three hours to provide timely on-site analysis and presumptive identification of chemical, biological, radiological and nuclear agents, determine the extent and persistence of contamination and make recommendations to ensure public safety. Additionally, the 73rd CST must be ready to respond out of state to support any number of national level man-made emergencies or events. By Congressional mandate, the 73rd CST must be recertified every 18 months to ensure that it is able to meet or exceed Army North standards of training proficiency.



**Two members of the 73rd Civil Support Team, clad in hazmat suits, move out with their equipment during a training exercise at Gage Park, Topeka, Sept. 26.**

The 73rd CST partnered with several local, state, and federal response agencies during 2013 in order to build capability and unity of effort in responding to domestic events. The team conducted joint field exercises with fire and hazardous materials departments from Arkansas City, Colby, Garden City, Lawrence, Manhattan, Overland Park, Salina, Topeka, Wellington, Wichita and Win-

field. In addition, the team continued and enhanced response relationships with the Federal Bureau of Investigation, Department of Energy, active duty chemical and explosives ordinance disposal units out of Fort Riley, Topeka Bomb Squad, Kansas Division of Emergency Management, Kansas Department of Health and Environment, and the Kansas Bureau of Investigation.

Team members successfully completed more than 30 Noncommissioned Officer Education System or professional development courses during the last 12 months. The team successfully completed U.S. Army North lanes training in September in preparation for its Training Proficiency Evaluation. The year's training capstone came in November when the 73rd Civil Support Team was rated at "Trained" in all 12 evaluated Digital Training Management System/Combined Arms Training Strategy tasks by the U.S. Army North Civil Support Readiness Group-West during the evaluation. These training goals were met in spite of more than a 40 percent turnover of personnel during the past 12 months.

The team supported the Major League Soccer All-Star Game in July and the MLS Cup Championship in December in Kansas City, Kan., by working with the Kansas City, Kan., Police Department to ensure the safety of this international event. Most importantly, the team successfully responded in September and October as part of interagency responses to potential threats within the state of Kansas.

### **Kansas National Guard Counterdrug Task Force**

The Kansas National Guard Counterdrug Task Force is a joint, operational endeavor with the mission of supporting the full spectrum of counterdrug efforts within the state of Kansas and across the nation. It is active within three primary mission sets: Criminal Analyst Support, Drug Demand Reduction, and Joint Substance Abuse Prevention/Prevention, Treatment, and Outreach. Army and Air personnel perform these duties under the governor's control, but are federally-funded (Section 112, Title 32 United State Code).

The Secretary of Defense provides resources through the National Guard Bureau to Kansas for National Guard Counterdrug Support. The total fiscal year 2013 Counterdrug budget was \$103 million nationwide of which Kansas received an appropriate portion. The Kansas National Guard currently has 18 counterdrug members providing full-time support to local, state, and federal law enforcement agencies and community-based organizations all across Kansas. All members of the Kansas counterdrug team have deployed with their respective units of assignment in support of the Global War on Terrorism since 9/11.

The Counterdrug Task Force provided eight analysts and investigation case support personnel to the Federal Bureau of Investigation and the Federal Bureau of Investigation's Midwest High Intensity Drug Trafficking Area Office, the Drug Enforcement Agency, the Kansas Bureau of Investigation, and other agencies. The analysts used open-source and law enforcement-sensitive sources to assist these agencies in the conduct of investigations and intra-agency coordination. Analysts also provided computer program, IT and technical expertise in support of these agencies.

The Civil Operations Program, formerly known as Drug Demand Reduction, has one area coordinator working with support to communities in their drug education efforts. Civil Operations also assists with several Guard youth and at-risk teen summer camps each year. Due to funding reductions, 2013 will be the last year this service is provided to communities in Kansas.

The Joint Substance Abuse Prevention Program for the KSNG manages and administers the monthly drug deterrence testing of all units. This program has three Guardsmen dedicated to drug testing, prevention, treatment and outreach. The Kansas National Guard randomly tested 50 percent of the Kansas Army National Guard and 50 percent of the Kansas Air National Guard. Additional testing was completed for military police, aviators, aviation maintenance personnel, Active Guard and Reserve and Counterdrug personnel. The program will return to 100 percent testing in 2014.

Prevention, Treatment and Outreach is an expanding program which provides a confidential means for Soldiers and Airman, who demonstrate a commitment, to receive assistance in breaking cycles of dependency and building effective methods of resiliency. This function will be moved to contracted personnel in 2014.

In 2013, operations in analytical support promoted effective communication between agencies at all levels and led to multiple felony arrests and law enforcement seizures of millions of dollars worth of drugs, as well as precursor chemicals, weapons, and vehicles. Civil Operations provided significant support to five community-based organizations and assistance to many others throughout the state. Joint Substance Abuse Prevention successfully met the overall substance testing benchmarks and promoted positive resiliency. The Counterdrug Task Force continues to be a relevant and cost effective partner across the full spectrum of the national, state and community efforts for a drug free America.



**Lt. Col. Kyle  
Ferlemann**

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## Directorate of Logistics

Located on the State Defense Complex, Topeka; 30 federal employees

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Mission: Provides planning and resources necessary to maintain logistical support for operations of the Kansas Army National Guard. Serves as the principal staff officer and primary advisor to the adjutant general and chief of the joint staff for all logistics planning and operational requirements. Provides operational control for the Surface Maintenance Management Office and the Senior Logistics Management Specialist. The SLMS includes the Central Property Book Office, the Command Supply Discipline Program team, the Defense Movement Coordinator Office, the Sustainment Automation Support Management Office, Food Service Management, and Program Analyst.

The Senior Logistics Management Specialist coordinates and synchronizes the efforts of its sections to provide direct logistical support, oversight, training and guidance to the major subordinate commands of the Kansas Army National Guard. The SLMS continued to provide critical assistance to KSARNG elements mobilized in support of Operation Enduring Freedom. In training year 2013, the SLMS coordinated support for multiple deployment and redeployment operations to include transportation, supply accountability, and shipping of vehicles and aircraft to and from the theater of operation.

The Central Property Book Office oversees proper management and accountability of all equipment in the KSARNG, and processes the transfer of property between units and organizations. In fiscal year 2013, the CPBO accounted for more than \$920 million dollars worth of equipment assigned to units and activities of the KSARNG.

The Command Supply Discipline Program team conducts annual and follow-up inspections, validates change of responsibility inventories, and provides assistance and instruction to units and activities of the KSARNG. In 2013, the CSDP team conducted classes on supply accountability for the Company Leaders Pre-Command Course. The CSDP team, along with the DMC and Food Service Section, provided critical support to the KSARNG's six major subordinate commands as they prepared for the Department of Army level Campaign on Property Accountability. This includes a mandatory "wall to wall" 100 percent inventory that will conclude in early fiscal year 2014 as directed by the Department of Army chief of staff.

The Defense Movement Coordinator plans, processes authorizations and directs military traffic on Kansas roadways, including all active component, Reserve component and National Guard movements. The DMC works with their counterparts in other states to synchronize military traffic moving across the Kansas border. The DMC coordinates with Kansas as well as other state Departments of Transportation for oversize and/or hazardous military load permits for movement on state and federal roadways. The DMC continues to plan and conduct arrival/departure airfield control groups for deploying and redeploying troops. The DMC conducted Ammo Handler Courses certifying KSARNG transporters of ammunition and explosives, and Unit Movement Officer Courses to update equipment reporting in Transportation Coordinators' Automated Information for Movement System and prepare Computerized Movement Planning and Status System reports. Kansas reporting was consistently at or near 100 percent for training year 2013. The DMC team also provided flexible, on-call support to units mobilizing, deploying or redeploying in support of annual training events and multiple overseas contingency operations.

The Sustainment Automation Support Management Office is responsible for management, oversight and maintenance of the KSARNG's cutting-edge, automated logistics systems. The office provides Standard Army Management Information System support to the organizations units and activities. The SASMO designs, programs, implements and trains end-users on data management systems to streamline logistics analysis and logistics/maintenance reporting.

The Food Service Management section is responsible for the operation of the KSARNG food service program. The Food Program manager offers technical advice, recommends policy, and provides assistance, training and oversight of unit and headquarters food service operations. The Food Service Management section serves as the technical point of contact for special requirements and programs such as food service automation, annual training support, state competitive food contracts, activation/inactivation and mobilization, and contingency planning and preparation for state emergencies and joint operations response.

The Program Analyst serves as the financial analyst and consultant for the management and administration of funded programs within the Logistics Directorate. The Program Analyst is the key coordination point for all program requirements, as well as providing logistical financial, advisory and regulatory support to KSARNG units and activities.



Col. Mike Erwin

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## Surface Maintenance Office

Located in the State Defense Complex, Topeka; 530 state and federal employees

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The Surface Maintenance manager supervises all ground maintenance operations, maintenance programs and full-time maintenance personnel for the Kansas Army National Guard. The fiscal year 2013 budget for the SMM Office was more than \$70.3 million. Lt. Col. Matthew Bedwell is the Surface Maintenance manager.

The SMM Office is responsible for the repair and equipment readiness for all Kansas Army National Guard ground vehicles and equipment. Examples of equipment support and repair include trucks, trailers, tracked vehicles, engineer equipment, generators, weapons, missile systems, communication and electronics equipment.

The SMM Office supervises 12 separate maintenance facilities throughout Kansas, including two separate special repair programs: The Advanced Turbine Engine Army Maintenance and the Readiness Sustainment Maintenance Site. The SMM employs approximately 530 personnel, comprised primarily of federal civil service employees and state employees.

The SMM has had a successful year with the ATEAM celebrating its 1,000th engine rebuild. The ATEAM supports TACOM's Foreign Military Sales Program by rebuilding engines and transmissions for the Kingdom of Saudi Arabia. The Kingdom of Saudi Arabia made a visit to the ATEAM in June to see the rebuilding process.



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## Combined Support Maintenance Shop

Located on the State Defense Complex; 35 federal employees

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Mission: To provide field-level and sustainment-level maintenance for equipment assigned to Kansas Army National Guard units. The CSMS provides back-up maintenance support, on-site maintenance support, technical advice, and assistance to three supported Field Maintenance Shops, 53 supported units/elements, Army Aviation Support Facility #1, and the United States Property and Fiscal Office warehouse. Maj. Mark Mullinax is the CSMS foreman.

Primary services include inspection, repair and classification of end items and components. Specialty services include maintenance of communication, electronics, chemical biological nuclear radiological and explosive equipment, canvas repair, fabrication, carpentry, metal machining and welding. CSMS also operates the Calibration and Repair Service facility. This section is responsible for coordinating the repair, maintenance, and calibration of 8,235 items, including chemical detection equipment and radiological equipment for Kansas Army National Guard units. CSMS performs maintenance functions for Army surface equipment:



- Furnishes mobile contact repair teams for on-site inspection and repair of equipment
- Provides technical advice and assistance to units and Field Maintenance Shops



Sgt. Mark Fewell completes a Single Channel Ground and Airborne Radio System verification of realignment.

- Executes repairs for return stock, assemblies, components and end items in support of using organizations
- Processes inbound and outbound equipment, and ships off equipment requiring a higher category of repair
- Classifies equipment requiring salvage or shipment to depots and other supporting installations
- Contributes significantly to the adjutant general's Command Maintenance Evaluation Team program and Maintenance Advisory and Instruction Teams
- Conducts pre-embarkation inspections on weapons, optics, night vision, and communication devices for deploying units
- Maintains a cannibalization point for the Kansas Army National Guard

In fiscal year 2013, the Surface Maintenance Office consolidated Field Maintenance Shops 5 and 9 into CSMS. Two facility improvement projects were completed this year; the first improved efficiency in lighting, heating and utility usage, the second upgraded the electrical service within CSMS. Six em-

ployees returned from deployment in support of Operation New Dawn in 2013. Employees executed over 21,000 direct labor man-hours contributing to the 4,330 work orders completed during fiscal year 2013. CSMS maintains more than 1,100 lines of Class IX repair parts valued at more than \$186,000 and the repair parts budget was more than \$700,000. The annual payroll was an estimated \$3 million.

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## Field Maintenance Shops

Located in Dodge City, Hays, Hutchinson, Iola, Kansas City, Ottawa, and Wichita; 74 federal employees

Mission: To perform field-level maintenance support on federal equipment issued to the Kansas Army National Guard. The Field Maintenance Shops provide maintenance operations beyond the capabilities of owning units, and conducts 75 percent of scheduled services for supported units. This allows the supported units more time for training in other skill areas.

The Field Maintenance Shops provides support for Heavy Mobile and Construction Equipment Repair, Quality Control, Production Control and Class IX (repair parts). The shops are routinely contacted and included in coordination plans to provide maintenance support to other Kansas Army National Guard, Army Reserve and Active Duty units. Lt. Col. Lisa Mullinax is the supervisor for all Field Maintenance Shops.

This is the second year the Field Maintenance Shops participated in the National Guard Bureau's environmental improvements initiative as well as other improvements. Many of the facilities received new electrical panels, motion activated doors, energy efficient lighting, fire alarms, improved vehicle exhaust systems, energy efficient windows and doors, etc., with some projects still in process.

The largest project construction project for the SMM this year is the new FMS in Wichita. It will have the capacity to employ 60 employees and accommodate all sizes of supported equipment within the area, specifically the heavy equipment transport, trailers and construction equipment. Estimated completion time for the project is Jan. 1, 2014.

Employees of the Field Maintenance Shops are committed to supporting their communities. FMS #1 in Hays hosts Work Study students from Hays High School. FMS #4 in Hutchinson continually supports the Kansas State Fair as well as local veterans groups such as the Legion and Patriot Guard activities. FMS #13 in Dodge City supports their community with their involvement in the Girl Scouts and Boy Scouts. Some employees have leadership positions in the Scouts. Other employees coach youth in sports and participate in many charitable events in their communities.



**Lt. Col. Lisa Mullinax**

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## Maneuver Area Training Equipment Site

Located on Fort Riley; 98 federal employees

Mission: To provide field and sustainment maintenance support to equipment assigned to Kansas Army National Guard units and Field Maintenance Shops. MATES accounts for and maintains a prepositioned fleet of combat and combat support vehicles, and issues them to owning units during training and field exercises. Maj. Dallas McMullen is MATES foreman.

MATES has more than 540 end-items valued in excess of \$342 million; which are all serviced, maintained and stored at the facility. Employees worked more than 41,000 direct labor man-hours contributing to the 3,860 work orders completed during fiscal year 13 on unit services, work orders and reimbursable programs. MATES maintains more than 2,000 lines of repair parts valued at more than \$4.9 million. The annual payroll is more than \$6 million.

MATES has 123,000 square feet of building space with 47 maintenance bays on 26 acres of land located on Fort Riley. Employees support units of the KSARNG for specialty maintenance items including:

- Maintenance, accountability and readiness of all Kansas combat weapons systems
- Communication and electronics such as night vision, calibrations, radios, etc.
- Armament including weapons, instruments and fire control, weapons, and chemical, biological, radiological, nuclear and explosive equipment
- Allied Trades fabrication or machining capabilities, carpentry, blast booth and painting
- Support of new equipment fielding and operator training
- Evaluators for the adjutant general's Command Maintenance Evaluation Team

During fiscal year 2013, MATES supported customer units during drill weekends and annual training periods at Fort Riley including the 2nd Combined Arms Battalion, 137th Infantry Regiment; 1st Battalion, 161st Field Artillery; 2nd Battalion, 130th



**Maj. Dallas McMullen**

Field Artillery; 772nd Engineer Company; and the 35th Military Police Company. Equipment fielding and training conducted in fiscal year 2013 included the M2A2 Operation Desert Storm, Situational Awareness-Bradley Fighting Vehicle, M1064A3 Tracked Mortar System, M114 Armored Security Vehicle, M113A3 Tracked Personnel Carrier and the Single Channel Ground and Airborne Radio System installation kits.

Over the past year, MATES underwent additional facility improvements including an upgraded media blast system and a 1,500 horsepower cross drive dynamometer. It has been awarded \$1.7 million to upgrade outdated lighting and exterior doors to further enhance efficiency.

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## Unit Training Equipment Site

Located in Salina; 12 federal employees

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Mission: The Unit Training and Equipment Site provides field maintenance and limited sustainment maintenance support for pre-positioned equipment to support training and mobilizations. The UTES provides maintenance support for all Kansas Army National Guard units operating in the Great Plains Joint Training Center as well as other Department of Defense and state of Kansas entities such as the Marines and Army Reserves, the Nebraska Army National Guard and Crisis City. The UTES supports a wide range of military equipment from generators to gun trucks to cranes and scrapers. The UTES also provides a central location for emergency response equipment for the state of Kansas. Chief Warrant Officer 3 Kevin Herrman is the UTES foreman.

UTES also provides administrative and facility support to units. These include work bay space, secure vault storage, vehicle bullpen storage, classroom support and Class IX parts support. The UTES has been utilized for new equipment fieldings, mobilizing units and units performing annual

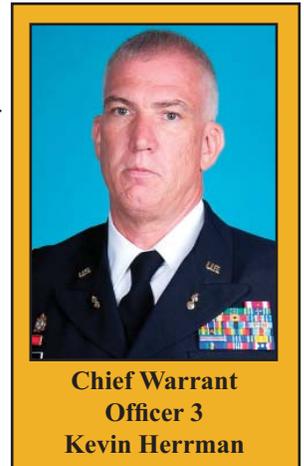


Sgt. Elwin Ocasio-Lopez repairs an excavator for range operations.

training and mobilizing units. The UTES operates in a converted KSARNG armory with more than 24,000 feet of available space. There are currently eight maintenance bays totaling more than 9,000 square feet with an overhead lift capability of 15 tons.

The UTES maintenance support operations are continuous and ongoing. There are a wide range of continuing operations being conducted in the Salina area to include motor transport operator and unit supply specialist qualification training for the Kansas Regional Training Institute, mobilization training, range operations, as well as emergency response training at Crisis City.

Through local purchase of Class IX repair parts, annual payroll and individuals utilization of the facility, UTES contributes more than \$860,000 to the Saline County economy.



Chief Warrant Officer 3  
Kevin Herrman

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## Senior Regular Army Advisor

Located at State Defense Building, Topeka; 1 federal employee

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Mission: The Senior Regular Army Advisor is the principal advisor to the adjutant general and the Kansas Army National Guard. He advises and assists in matters pertaining to organization, administration, personnel, training, operations, logistics, readiness, force modernization and mobilization preparedness. Also serves as liaison between Kansas National Guard and 1st Army, and serves as president or member of designated boards. The SRAA represents the 1st U.S. Army commander.

Lt. Col. Erich Campbell is the Senior Regular Army Advisor for Kansas.



Lt. Col.  
Erich Campbell

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## State Army Aviation Office/Army Aviation Support Facilities

SAAO located in the Army Aviation Support Facility #1, Topeka; 2 federal employees

AASF #1 located in Topeka; 45 federal employees and AGR authorized

AASF #2 located in Salina; 28 federal employees authorized

Detachment 37, Operational Support Airlift Command located in Topeka; 3 federal employees

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The State Army Aviation Office is responsible for establishing and supervising the Kansas Army National Guard aviation program. This includes aviation safety, flight operations and training and aviation maintenance. Col. David Leger is the State Army Aviation Officer. Maj. Matthew Jordan is the facility commander for AASF #1. Maj. Joshua Urban is commander for AASF #2.

The State Army Aviation Officer is responsible for planning and programming resources to attain the highest levels of aviation personnel and equipment readiness, as well as managing and approving aviation specific training quotas. The SAAO provides command and control oversight for two aviation support facilities and Detachment 37, Operational Support Airlift Command, to accomplish the aviation mission.

The aviation team provides individual and collective training, operational support airlift, and logistics support to Kansas Army National Guard aviation units. Training support is provided to soldiers assigned to the Kansas Army National Guard and active duty and reserve component units training at active duty installations and the Great Plains Joint Training Center in Salina.

The Army Aviation Support Facilities are charged with ensuring that supported units sustain and maintain individual pilot, crew chief and flight medic proficiency. The facilities also ensure that the unit aircraft and ground support equipment is maintained to Department of the Army standards. The AASF provides mission support during periods when the supported units are not conducting inactive duty training and annual training. The AASF provides support to a variety of Homeland Security missions, including command and control, community support and aerial overview in support of damage assessment teams responding to state and national emergencies as directed by the Adjutant General.

### AASF #1 Highlights:

- Flew more than 1,500 flight hours in support of annual aircrew training and mission support requirements. Provided support to crew members assigned to the 1st Battalion, 108th Aviation Regiment; Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) Air Ambulance; 69th Troop Command and Joint Forces Headquarters Kansas. This included ramped up efforts to support the pre-mobilization training and maintenance for Company G, 2nd Battalion, 135th Aviation (GSAB) involved in Operation Enduring Freedom.
- Mission support was provided to multiple directorates and commands, including the Adjutant General, commander of the Kansas Army National Guard, 35th Infantry Division and the Joint Forces Headquarters.

### AASF #2 Highlights:

- Flew more than 700 flight hours in support of annual aircrew training and mission support requirements. Provided support to air crew members assigned to Detachment 2, Company C, 1st Battalion, 211th Aviation Regiment (General Support Aviation Battalion) and Company B, 1st Battalion, 108th Aviation.
- Mission support was provided to multiple directorates and commands, including the adjutant general, commander of the Kansas Army National Guard, the Kansas Joint Forces Headquarters and numerous active and reserve units training at Great Plains Joint Training Center.

### Detachment 37, Operational Support Airlift Command Highlights:

- Flew more than 500 hours in support of the Joint Operational Support Airlift Command movement of time sensitive personnel and cargo in addition to the training and development of aircrew for their wartime mission.



Col. David Leger



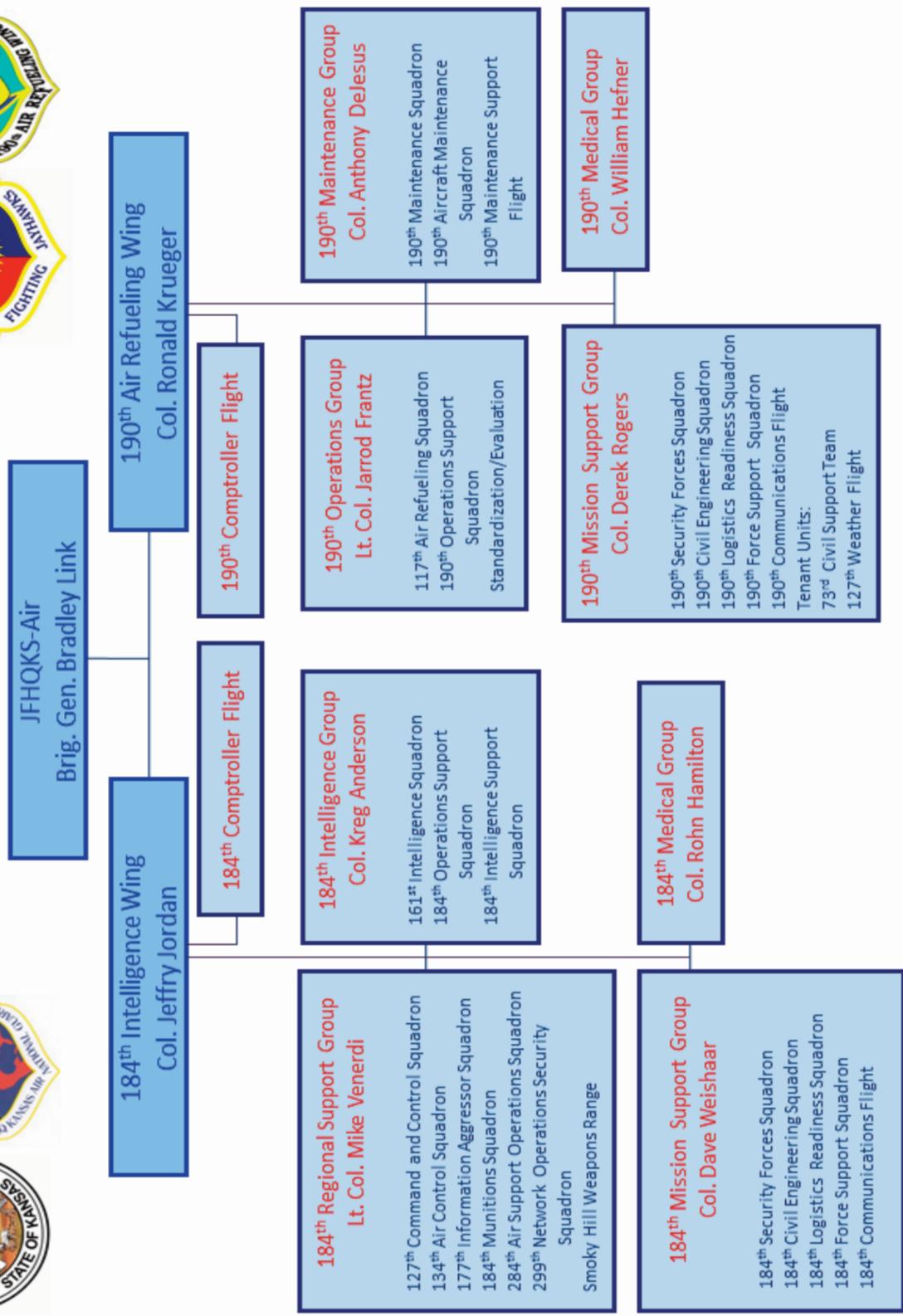
Maj. Matt Jordan



Capt. Joshua Urban



# Kansas Air National Guard



# Kansas Air National Guard

## Joint Forces Headquarters Kansas – Air Component

Headquarters in Topeka; 2,369 airmen authorized; 40 authorized at Headquarters

Brig. Gen. Bradley Link is the assistant adjutant general – Air and commander of the Kansas Air National Guard. The JFHQKS-Air Component directs and coordinates the Air Component of the Adjutant General's Department and is responsible for working joint issues with the Kansas Army National Guard and Kansas Division of Emergency Management. Lt. Col. Shelly Bausch is the director of staff – Air and Command Chief Master Sgt. James Brown is the command chief for JFHQKS – Air.

The Kansas Air National Guard has more than 2,300 airmen. Headquartered in the State Defense Building, Topeka, it has two main wings: the 184th Intelligence Wing, Wichita, and the 190th Air Refueling Wing, Topeka. Additionally, a detachment of the 184th Intelligence Wing operates Smoky Hill Weapons Range in Salina.

The Joint Forces Headquarters Kansas - Air Component provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies, and provides evaluation, issue resolution and action recommendations.

The Kansas Air National Guard has a Recruiting and Retention workforce made up of a superintendent located at state headquarters, plus 10 recruiters and retention noncommissioned officers assigned to the Air Guard wings at Forbes Field, Topeka, and McConnell Air Force Base, Wichita. Senior Master Sgt. Daniel Ayres serves as the Recruiting and Retention superintendent for the Kansas Air National Guard. The state, as a whole, is at 98.5 percent with its manning.

The 184th Intelligence Wing, Wichita, has four recruiters assigned with one retention office manager. The wing has an authorized number of 1,386 airmen and an assigned number of 1,362 (99.5 percent for enlisted and 89 percent for officers), effective Oct. 1. This number includes approximately 64 members assigned to the 284th Air Support Operations Squadron in Salina, which has one Recruiting and Retention noncommissioned officer.

The 190th Air Refueling Wing in Topeka has three recruiters and one retention office manager with an authorized number of 942 personnel and an assigned number of 931 (99.8 percent for enlisted and 93 percent for officers) effective Oct. 1.

Kansas Air National Guard Recruiting and Retention receives approximately \$50,000 a year for advertising and nearly \$52,000 for Operation and Maintenance expenses including two storefront locations, one in Wichita and one in Topeka.



**Brig. Gen.  
Bradley Link**



**Lt. Col.  
Shelly Bausch**



**State Command  
Chief Master Sgt.  
James Brown**



**Senior Master Sgt.  
Daniel Ayres**



# 184th Intelligence Wing

Located on McConnell Air Force Base, Wichita; 1,380 airmen authorized, including Smoky Hill Weapons Range, Salina

The 184th Intelligence Wing provides combat-ready/support units to five major commands and two combatant commands as well as domestic operations support to the state of Kansas. Comprised of four groups and a headquarters section, the wing performs eight distinct missions.

The headquarters section includes the commander, vice commander, command chief master sergeant, wing executive officer, comptroller, wing director of psychological health, historian, human resource advisor, staff judge advocate, inspector general, public affairs, safety, equal opportunity, command post, wing plans and an information protection office.

The 184th IW executed 99.9 percent of a \$38 million total budget in fiscal year 2013.

- Wing commander: Col. Jeffrey J. Jordan
- Wing vice commander: Col. Joseph M. Jabara
- Wing command chief: Command Chief Master Sgt. Russell L. Brotsky

## 184th Comptroller Flight

Mission: The 184th Comptroller Flight provides financial management services including military, civilian, and travel pay, to more than 1,300 wing personnel; manages multiple appropriations and types of workdays that makeup the wing's budget; and advises all levels of leadership on financial and resource management issues to facilitate mission accomplishment.

- Implemented the Defense Enterprise Accounting and Management System, the U.S. Air Force's accounting system of the future, and is the first ANG Comptroller Flight to utilize the dual-processing concept.

## 184th Regional Support Group

The Regional Support Group fields a diverse mission set comprised of tactical-to-national Command and Control, Cyber/Information operations, Weapons Range operations and Munitions Logistics. The RSG consists of the 127th Command and Control Squadron, 134th Air Control Squadron, 284th Air Support Operations Squadron, 177th Information Aggressor Squadron, 299th Network Operations Security Squadron, Smoky Hill Weapons Range and 184th Munitions Squadron. The RSG is the second largest group in the Air National Guard, with more than 600 personnel authorized.

- Commander: Lt. Col. Michael T. Venerdi

## 127th Command and Control Squadron

Mission: The 127th Command and Control Squadron provides communication support to the government at all levels, including Department of Defense, Department of Homeland Security, Federal Emergency Management Agency and state and local agencies. The 127th CACS state of the art mission equipment provides redundant communication capabilities and services supporting a full spectrum of contingencies.

- Participated in three exercises and provided seamless and effective strategic connectivity for National Command Authority.
- Earned a second consecutive grade of "Outstanding" during a U.S. Strategic Command/Defense Information Systems Agency exercise.
- Provided logistical and technical support operations for teams of more than 100 joint personnel.

## 134th Air Control Squadron

Mission: The 134th Air Control Squadron operates a fully deployable Control and Reporting Center, integrating a comprehensive air picture utilizing the TPS-75 radar and state of the art data link architecture. Through decentralized Command and Control, the squadron provides threat warning, battle management, theater missile defense, weapons control, combat identification and strategic communications to United States and Coalition forces.

- Supported Jaded Thunder 13.2 and provided a comprehensive air picture to multiple air and ground agencies during this critical joint Special Operations Command close air support exercise. Assisted in improving large exercise hosting



Col. Jeffrey J. Jordan



Col. Joseph M. Jabara



Command Chief  
Master Sgt.  
Russell L. Brotsky



Lt. Col. Michael T. Venerdi

capabilities and gained valuable joint training experience.

- Provided critical operational and maintenance support to Air Combat Command's Remote Radio Secure Voice Systems Upgrade. The unit assisted the 133rd Test Squadron with long-range satellite, network and radio connectivity and operational expertise. This test was key toward improving future CRC long-range remote voice/data communication capabilities.
- Selected by the 552nd Air Control Group as lead unit for Unit Type Code pack-out validation, authenticating pallet load requirements for more than 287 tons of equipment. Last updated 10 years ago, their actions improved airlift load accuracies for all air control squadrons.
- Provided joint incident site communications capability training for 184th Intelligence Wing personnel, improving the Kansas National Guard's ability and flexibility to provide timely critical communications between first responders and leadership.

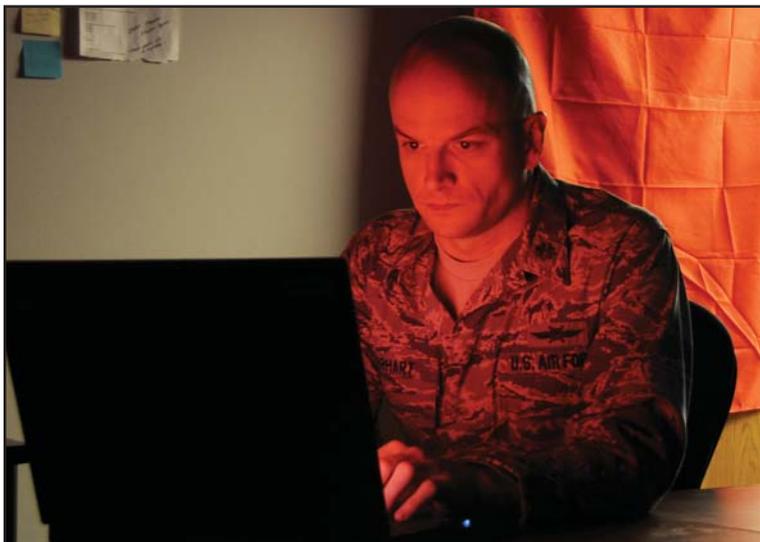


**Airmen from the 134th Air Control Squadron make the final connections on the TSC-179 antenna. The TSC-179 is a long-haul communications system that can provide deployed locations with all their communication infrastructure needs via a Global Satellite Network.**

### **177th Information Aggressor Squadron**

Mission: The 177th Information Aggressor Squadron trains combined, joint and allied personnel by replicating current and emerging adversarial Cyber and Information Operations threats. The 177th IAS, under the United States Air Warfare Center, answers the Air Force vision of providing aggressor forces to air, space and cyber warfighters and is the only National Security Agency-certified Red Team in the Air National Guard.

- Exercised network penetration, information collection and intelligence analysis to identify and expose Blue Force vulnerabilities during multiple network and physical security assessments. These assessments consisted of seven combatant command exercises, Red Flag, Blue Flag, Cyber Flag exercise, and one service-level exercise. The 177th IAS provided critical Red Team skills to meet the Office of Secretary of Defense's Operational Test and Evaluation requirements.
- Hosted two joint service Red Team training operational courses. This was the first collaboration between the Air Force and the Army Threat Systems Management Office, Redstone Arsenal. This effort resulted in 52 certified Joint Red Team positional certifications and increased security measures at a critical U.S. Army research and development complex.
- Provided three Computer Network Defense Service Provider quick reaction tests, coordinated by DoD Joint Test and Evaluation and sponsored by the DoD Chief Information Office and Defense Information Systems Agency. The 177th IAS efforts directly contributed to the development and implementation of standardized DoD Computer Network Defense Service Provider tactics, techniques and procedures.
- Primary contributor to Cyber Endeavor, the largest communications interoperability event in the world, attended by 1,400 communications professionals from 40 NATO countries. 177th IAS hosted a three-day security auditing workshop covering a wide range of cyber security related topics. This venue provided threat awareness and countermeasures training to U.S. allies.
- Directed two network security assessments for Air Force Space Command. These assessments tested network systems and operator reactions to replicated adversarial threats and increased the validity of critical cyber infrastructure. The test results acted as a needed change agent to facilitate cyber-attack/defense doctrine.
- Provided Kansas Joint Forces Headquarters Fusion Center with detailed cyber intelligence analysis, covering current and emerging threats to state resources and critical infrastructure.



**Maj. Matt Everhart and other Airmen assigned to the 177th Information Aggressor Squadron are trained to exploit vulnerabilities in physical and cyber security systems, providing "Red Team" aggression against friendly forces training to combat such tactics in real-world situations.**

### 184th Munitions Squadron

Mission: The 184th Munitions Squadron provides combatant commanders with munitions and aircraft carriage equipment to meet worldwide contingencies. The unit is tasked to receive, inspect, maintain and rapidly deploy Standard Air Munitions Packages and Standard Tank, Rack, Adaptor and Pylon Packages.

- Accomplished three short-notice Standard Tank, Rack, Adaptor and Pylon Packages airlift deployments totaling more than \$44 million in munitions, including air-to-ground missiles, 500-pound precision lethality bombs, and 30mm high explosive incendiary aircraft cannon munitions to support U.S. Central Command combat operations.
- Executed \$18 million shipment of air-to-air missiles to the U.S. Central Command area of operations, enhancing capabilities for regional contingencies.
- Performed first-ever airlift shipment of Standard Tank, Rack, Adaptor and Pylon Package assets in response to U.S. Air Forces Central Command tasking, consisting of \$2.2 million of smart bomb carriage racks. This action enabled full employment capability of high precision weapons in theater.
- Identified unusual component discrepancies while modifying 84 smart bomb carriage racks prior to shipment to an overseas location. The 184th Munitions Squadron quickly developed procedures to test the entire shipment, accomplish necessary repairs, and improve asset weapons release capability.



Staff Sgt. Mathew Quinton and Tech. Sgt. Paul Armstrong, 184th IW armament personnel, load BRU-61s (Small Diameter Bomb Carriage System) into a C-17 for transport March 31. The munitions are employed in combat on F-15E Strike Eagles and were requested by the Central Command commander.

### 284th Air Support Operations Squadron

Mission: The 284th Air Support Operations Squadron effectively applies joint combat air-power by training, equipping and deploying tactical air control parties.

- Lead unit of a 25-man contingent deployed to Afghanistan for nine months in support of Operation Enduring Freedom. Members were embedded with other National Guard and active duty units. During this period the 284th ASOS dropped more than 200,000 pounds of ordnance and controlled more than 100 strafing runs and show of force actions. Two members were awarded the Bronze Star Medal, four members were awarded the Air Force Combat Action Medal and four members were awarded the Army Combat Action Badge.
- Deployed 24 Tactical Control Air Party personnel to Gila Bend Air/Ground Training Range, Ariz. The unit accomplished more than 100 Close Air Support controls with A-10 and F-16 aircraft, allowing battlefield airmen to complete all Joint Terminal Attack Control currency requirements and completed six JTAC evaluations. They also incorporated Joint Forward Observers from doctrinally aligned, 2-34th IBCT personnel into the CAS training for real world use of joint fires.
- Provided support for Air Force and Air National Guard exercises Northern Strike, Coalition Virtual Flag, Global Guardian, Global Strike Challenge, USAF Weapons School, and the 325th Weapons School (B-2). Program support included Black Diamond and Laser Target Locator Module Mobile Training teams and AT-6 Test and Evaluation.
- Developed an annual competitive/training event, "Viking Challenge," focusing on TACP skills and enhancing esprit de corps. This three-day event focuses on all aspects of the TACP career field. Competitive events include day/night foot and vehicle navigation, live weapons fire, target and coordinate acquisition, ruck march, helicopter infiltration and ex-filtration, radio troubleshooting, programming and operation.
- Accomplished Jump Operations with 5/19th Special Forces Group

### 299th Network Operations Security Squadron

Mission: The 299th Network Operations and Security Squadron operates and defends the Air National Guard Enterprise Network – the largest single network entity in the Air Force – with more than 120,000 user and administrative accounts and infrastructure in all 54 states and territories.

- Accomplished 28,784 enterprise trouble tickets, 2,032 enterprise change requests and 1,201 Air Force network orders. The 299th NOSS also fielded 60,641 phone calls supporting 106,700 Air National Guard members across 206 locations.
- Completed the first Network Operations Squadron Unit Compliance Inspection conducted by Air Force Space Command. Accomplished 47 checklists covering 2,165 individual tasks and achieved an overall compliance rate of 99.3 percent.
- Converted more than 102 locations from physical servers to virtual suites, providing base core network services. This

action decreased host-base server footprint and reduced air-conditioning and power consumption.

- Deployed 160 virtual workstations to the Network Operations Security Center operations floor and improved maintenance efficiency by reducing 400 man-hours per year in redundant actions.
- Upgraded 126 Secret Internet Protocol Router Network firewalls and improved the secure network perimeter for all ANG units.
- Deployed 140 traffic accelerators, optimizing network traffic by a 4-to-1 ratio, and provided an enhanced traffic monitoring capability.

### **Detachment 1, Smoky Hill Weapons Range**

Mission: Detachment 1, 184th Intelligence Wing operates the Smoky Hill Air National Guard Range, the largest and busiest inert bombing and live strafing range in the Air National Guard. It encompasses 51 square miles of air-to-ground training battlespace and includes a surface-to-air threat simulator, an electronic warfare range, 120 scored tactical targets arrays and six urban villages.

- Smoky Hill continues to be the busiest air-to-ground range in the Air National Guard. It facilitated 2,195 flying sorties resulting in 4,486 inert bombs dropped, 177,580 rounds fired, 859 JTAC controls, 600 JTACs trained and 1,229 ground personnel trained.
- Hosted Special Operations Command's premier Joint Fires Exercise Jaded Thunder. Smoky Hill coordinated the operations of four M-109 Paladin self-propelled howitzers, six JTAC teams and more than 20 A-10, AC-130, AH-6, OV-10, U-28 and UH-60 aircraft during an intense six-day, graduate-level Close Air Support training event. This highly successful event resulted in 156 sorties, 424 CAS controls and it marked the first use of live artillery at Smoky Hill since the late 1940s.
- Began construction on a new state of the art Leadership in Energy and Environmental Design Silver Vehicle Maintenance facility to replace the current facility built in 1958. Unlike the existing structure, the new building will be able to house the large Mine Resistant Ambush Protected vehicle fielded by Smoky Hill Air National Guard Range tenant unit, the 284th Air Support Operations Squadron.

### **184th Intelligence Group**

The mission of 184th Intelligence Group is to exploit airborne reconnaissance sensors and disseminate actionable intelligence directly to Combatant Commanders and deployed warfighters in near-real time. The state civil support mission of the 184th Intelligence Group is to develop and field capabilities to help to protect life and property when directed by the governor. The group is commanded by Col. Kreg Anderson.

Distributed Ground Station-Kansas is the operational entity which all personnel in the 184th Intelligence Group are mission-qualified to support when federally tasked. The unit is comprised of the 161st Intelligence Squadron, 184th Operations Support Squadron and the 184th Intelligence Support Squadron. Personnel from the 161st Intelligence Squadron and the 184th Operations Support Squadron provide mission operators to DGS-KS operations. Personnel from the 184th Intelligence Support Squadron provide the communications and logistics support. Coordinating mission training, evaluations and ultimately federal Title 10 authorization to conduct missions requires coordination between all squadrons in the group, the Air Force Intelligence Surveillance and Reconnaissance Agency and the National Guard Bureau.



**Col. Kreg Anderson**

- The 184th Intelligence Group operates Distributed Ground Site Kansas, conducting 24/7/365 intelligence surveillance and reconnaissance exploitation operations for Central Command via one high altitude and two combat air patrols.
- Kansas Guardsmen contribute daily to overseas contingency operations from Wichita.
- In October, Headquarters Air Force "in garrison" mobilization began to provide increased support to worldwide operations.
- First DGS National Guard unit to execute imagery intelligence support to Global Hawk Red Flag Exercise and to several Green Flag exercises; introducing deployment bound Army personnel to specific intelligence capabilities and resources.

### **161st Intelligence Squadron**

Mission: Supports warfighters by exploiting airborne reconnaissance sensors from the MQ-1 Predator, MQ-9 Reaper, U-2 Dragon Lady and RQ-4 Global Hawk platforms, fusing information from multiple sources, then providing actionable intelligence to combatant commanders and other deployed personnel.

- Conducted MQ-1 Predator and MQ-9 Reaper processing, exploitation and dissemination operations for United States Central Command; DGS-Kansas crewmembers exploited 7,413 hours of full-motion video and produced 1,641 detailed intelligence products which were used by combat forces operating downrange, allowing the 184th IG to provide warfighters with global situational awareness.
- Battlefield successes included the capture or neutralization of 50 high-value enemy combatants, positive identification

of six lethal improvised explosive devices, the confiscation of 2,231 pounds of narcotics and the destruction of 16,000 pounds of homemade explosives.

- Provided command and control for 30 high-altitude reconnaissance missions in support of national and theater tasking; conducted detailed exploitation for 1,509 imagery targets, generating 571 imagery reports used by decision makers to shape and execute national defense policy.
- Deployed the first intelligence, surveillance and reconnaissance tactical controller in the Air National Guard to Afghanistan with United States Special Operations Forces as part of the Joint Task Force conducting direct action and counter terrorism missions.

#### **184th Operational Support Squadron**

Mission: Training, program sustainment and tactical mission improvement for imagery and signals intelligence exploitation operations. Develop the DCGS Intelligence career field with respect to Civil Support/Defense Support to Civilian Authorities operations and manage on going civil support operations. Manage new recruits for the Intelligence Group from enlistment to qualified intelligence professional.

- Trained more than 90 184th Intelligence Group personnel and nine personnel from external organizations, contributing highly qualified ISR crew members into numerous DCGS tiered positions and available for mission essential duty.
  - Specialized training: conducted numerous Special Operations Forces training seminars for more than 175 full-motion video analysts. DGS-KS recognized as one of two ANG units fully-qualified.
- Integrated full-motion video exploitation capabilities into large scale exercise, supporting ground maneuver forces in final pre-deployment exercises at Fort Polk, La.
- Contributed intelligence expertise to Joint Special Operations Command close air support semi-annual exercise at Smoky Hill Weapons Range, 18 analysts supported 24 training missions.
- Coordinated and trained with local and federal agencies to provide processing, analysis and dissemination of situational awareness products during natural disasters. The unit trained with the Sedgwick County Emergency Management, Civil Air Patrol and K-State Salina.

#### **184th Intelligence Support Squadron**

Mission: Responsible for the execution, training and development of the mission-enabling Air Force Distributed Common Ground System communications logistics requirements. The squadron maintains computer network connectivity, computer software, hardware and associated equipment.

- Responded to a request from Warner-Robbins Air Force Base to send a five-person team for one week to Remote Site 1 to relocate information technology intelligence equipment; saved the Air Force \$500,000.
- Supported equipment upgrades and maintenance requirements, allowing more than 7,413 hours of full motion video and 30 high-altitude reconnaissance missions to be conducted in support of national and theater taskings.
- Maintained more than 99 percent fully mission capable rate for DGS-Kansas networks and mission equipment, ensuring no mission lost due to internal maintenance deficiency.
- First DGS Guard unit to establish equipment requirements and execute support to Global Hawk Red Flag Exercise and to Green Flag exercises.
- One Intelligence Support Squadron member received recognition for his actions to save an active duty members life during an accident at the McConnell Air Force Base gym.

#### **184th Mission Support Group**

Mission: Provides critical support elements needed to keep the wing prepared for both home station and deployed operations. The Mission Support Group goal is achieved through four squadrons, one flight and 300 personnel.

- Commander: Col. David A. Weishaar

#### **184th Civil Engineering Squadron**

- Deployed 34 personnel to Arizona and New Mexico for annual training in support of the Navajo Nation, constructing low-income housing and renovating special needs group homes. This deployment for training provided invaluable hands-on experience for all civil engineer career fields. Total value to the Navajo Nation for the two-week deployment is estimated at more than \$200,000.
- Selected out of 93 Air National Guard Civil Engineer units as the pilot unit to design, receive and field the first-ever route clearance package providing debris removal capabilities in support of nationwide domestic operations.
- Completed \$9 million military construction project finalizing the 184th Intelligence Group's Robert M. Gates Intelli





Engineers from the 184th Civil Engineering Squadron dig a trench for a new sewer and water system for an existing house during their annual training June 15-29. The work was performed in conjunction with the Southwest Indian Foundation.

gence Complex, which consolidates all intelligence operations in a synergistic work environment. Project-commissioned three state of the art facilities. These Leadership in Energy and Environmental Design Silver Certifiable buildings set the standard for Air Combat Command operational facilities.

- Began construction of a \$1.9 million vehicle maintenance facility at Smoky Hill Air National Guard Range consolidating Detachment 1 and 284th Air Support Operation Squadron vehicle maintenance operations. Building is being constructed as a LEED Silver certified facility, including energy efficient ground source heat pump system.
- Awarded \$3.4 million in construction projects improving 184th Intelligence Wing operations and infrastructure. Executed more than \$2.5 million facility operations and maintenance budget and completed more than 3,600 work orders in sustainment of 62 facilities (715,349 square feet) and 34,138 acres supporting operations at McConnell Air Force Base and Smoky Hill Weapons Range Range.
- Ten members of the 184th Civil Engineering Squadron, joined with other Kansas Army and Air Guardsmen, assisted the state of Colorado in rebuilding destroyed roads as the state recovers from devastating summer flooding.

#### 184th Communications Flight

- Completed \$1.2 million land-mobile radio refresh project, 425 assets replaced with new hardware; delivered advanced technology to critical personnel.
- Secured 1,731 computer systems, strengthened security posture by complying with more than 250 cyber orders; consistently identified in top 10 of 89 ANG units for secure systems.
- Followed Defense Reutilization and Marketing Office program guidance, turned in 1,154 IT assets worth more than \$1.5 million; allowed for effective hardware reutilization.
- Engineered solution to employ direct digital controls across the wing. Installed and connected 39 switches with dedicated fiber paths; enabled centralized HVAC and power system control to minimize waste.

#### 184th Contracting Office

- Awarded 116 contracts totaling \$7.4 million in procurement actions, processed \$1.1 million of credit card purchases with the majority made in the local economy.
- Awarded 15 construction contracts totaling \$5.5 million; included \$1.9 million Vehicle Maintenance Project at Smoky Hill and a \$1.2 million Building 48 Reconfigure Project.

#### 184th Force Support Squadron

- Recorded 144 enlisted and 18 officer accessions propelling unit manning strength from 97.4 percent to 98.6 percent; processed 60 retirements, 24 Manpower Change Requests and 79 full-time vacancy announcements.
- Processed \$1.45 million cash incentive bonuses and more than \$53,000 in student loan repayment applications; 102 Montgomery G.I. Bill applications and performed more than 175 retention interviews.
- Test control facility administered more than 350 tests in professional military development and job qualification training ranked in the top three for Air National Guard testing; issued more than 600 Training Line Numbers (TLNs) and processed more than 500 formal school orders.
- Processed 101 passport requests for active, guard and reserve personnel, including 145 personnel for continental U.S. and outside of continental U.S. deployment taskings and completed 365 DD214s crediting members' active duty time.
- Sustainment Services led joint operations to support 57th presidential inauguration; more than 1,100 Airmen and Soldiers supported; 8,200 meals served.

### 184th Logistics Readiness Squadron

- Implemented Automated Tool Control for Vehicle Maintenance Element, eliminating human errors and providing 100 percent tool inventory at all times.
- Inspected and processed more than 9,300 mobility and chemical, biological, radiological, nuclear and high-explosive items valued at more than \$250,000 for the Defense Accountability, Reutilization and Disposal Office; ensuring compliance with Air Force standards.
- Implemented customer turn-in point for all vehicles requiring scheduled and unscheduled repairs including vehicle troubleshooting and diagnosis prior to entering maintenance shop; reduced vehicle downtime on 293 vehicle fleet by 25 percent and contributed to a 95 percent vehicle-in-commission rate.
- Processed and shipped more than \$100,000 in resalable assets to the Defense Reutilization and Marketing Service.
- Deployed six units totaling 303 wing personnel in response to combat theater requirements, domestic response operations and humanitarian relief efforts.
- Processed and shipped 444 short tons of explosives/munitions for contingency efforts.

### 184th Security Forces Squadron

- Thirty-four Security Forces members were mobilized in support of Operation Enduring Freedom for 179 days.
- While at sustainment training conducted at Fort Bliss, Texas, several Security Forces members were rated with outstanding performance.

### 184th Medical Group

The 184th Medical Group provides military combat medical support for the United States Armed Forces and civil disaster medical support on demand. The 184th Medical Group also provides worldwide deployment medical readiness support for members of the 184th Intelligence Wing through ongoing physical exam screening, immunization, environmental and occupational health monitoring, self-aid training, and wellness education.



**Airman 1st Class Michael Lane, 184th Medical Group, takes vital signs of a Lanai, Hawaii, resident during the unit's deployment for Tropic Care 2013. Tropic Care 2013 was part of the Innovative Readiness Training Program of the Assistant Secretary of Defense for Reserve Affairs and was a joint-service effort to serve the medically underserved communities on the islands of Lanai, Molokai, and Maui.**



**Commander: Col. Rohn H. Hamilton**

- Deployed 45 personnel in support of Office of the Assistant Secretary of Defense for Reserve Affairs Innovative Readiness Training program, Tropic Care 2013. A joint force program to provide individual and unit training to medical personnel including site set-up, sustainment and delivery of basic dental, optometry, medical and specialty clinic services. More than 3,000 Lanai and Molokai residents received an estimated \$560,000 in free health screening services.
- Performed staff assistance visit at 156th Medical Group, Muniz Air National Guard Base, Puerto Rico, in preparation for their upcoming Health Services Inspection. Nine 184th MDG personnel conducted two weeks of multiple in-depth program reviews and inspector simulation to provide recommendations to prepare Puerto Rico Air National Guard personnel/programs for the inspection.

# 190th Air Refueling Wing

Located on Forbes Field, Topeka; 981 airmen authorized

Mission: Operates and maintains a fleet of 12 KC-135R aircraft. Provides airlift and air refueling capability in support of 18th Air Force and Air Mobility Command. Deploys expeditionary forces for worldwide combat, contingency and humanitarian operations in addition to maintaining a nuclear deterrence tasking and 24/7 alert mission. The wing has an annual economic impact of \$75 million and employs a full-time workforce of approximately 350 personnel.

The 190th ARW is comprised of four groups, as well as the wing headquarters. The headquarters element provides command and staff functions including Wing Command Post, Wing Plans and Programs, Family Programs, Equal Opportunity Office, Legal Office, Chaplain's Office, Safety, Community Relations, Public Affairs, Information Protection, and Anti-Terrorism Office.

- Wing commander: Col. Ron Krueger
- Vice wing commander: Col. Jay Selanders
- Senior noncommissioned officer: Command Chief Master Sgt. Patrick Moore

## 190th Comptroller Flight

Mission: Manages duty and travel pay systems for the wing. Coordinates with National Guard Bureau, Air Mobility Command and the Kansas USPFO to manage all aspects of the wing budget. Advises wing commander on finance, budget, resource management controls, and auditability issues.

## 190th Operations Group

Mission: Oversight and direction of the Air Refueling and Operations Support Squadrons. The command and staff functions include the Standards and Evaluation Office.

- Commander: Lt. Col. Jarrod Frantz

## 117th Air Refueling Squadron

Mission: Provides 22 trained and mission ready crews to operate the K-135R Stratotanker. This aircraft provides the core aerial refueling capability for the United States Air Force and as well as United States Navy and partner nation aircraft.

## 190th Operations Support Squadron

Mission: Responsible for providing operational services and support, and mission ready personnel to the flying squadron, wing, and higher headquarters. Functions include aircrew training, scheduling, long-range and off-station planning, hours management, airfield management, intelligence, aircrew flight equipment, aircrew records and secure communications.

## 190th Maintenance Group

Mission: Oversight and direction of the Aircraft and Maintenance Squadrons and the Maintenance Operations Flight. The command and staff functions include the Quality Assurance Office.

- Commander: Col. Anthony DeJesus

## 190th Maintenance Squadron

Mission: Provides specialized aircraft component support and maintenance functions to include Periodic Inspections, Fabrication, Structural, Corrosion, Non-Destructive Inspections, Metals Technology, Repair and Reclamation, Munitions, Aircraft Generation Equipment, Electric/Environmental, Fuel Cell, Hydraulics, Integrated Flight Controls, Communication/Navigation, and Propulsion.

## 190th Aircraft Maintenance Squadron

Mission: Provides pre and post-flight maintenance/inspection support and generation of aircraft. Crew chiefs are responsible for refueling, launch and recovery, and off-station aircraft support.



Col. Ron Krueger



Col. Jay Selanders



Command Chief  
Master Sgt.  
Patrick Moore



Lt. Col. Jarrod  
Frantz



Col. Anthony DeJesus

### **190th Maintenance Operations Flight**

Mission: Responsible for aircraft maintenance staff functions required for the efficient operation of the Maintenance Group. Functions include the Maintenance Operations Center, Comprehensive Engine Management, Training Management, Maintenance Analysis, Maintenance Plans and Programs and Plans, Scheduling and Documentation.

### **190th Mission Support Group**

Mission: Oversight and direction of the wing's mission support squadrons. These squadrons provide mission support services and combat-ready airmen to the wing for home station and worldwide expeditionary support. Functions include civil engineering, security, communications, personnel, force support, contracting, supply and transportation support. Services are provided for military, federal civilian, dependent and retired personnel.

- Commander: Col. Derek Rogers

### **190th Logistics Readiness Squadron**

Mission: Plan, supply and distribute the wing's worldwide expeditionary combat support and joint domestic disaster response. Serves as Kansas' primary Joint Reception, Staging, Onward Movement and Integration site. Directs operations for wing supply account and 4.3 million gallon fuel throughput. Manages all installation transportation and operates and maintains a 107-vehicle fleet. Leads all aspects of contingency operations and readiness for the wing.

### **190th Security Forces Squadron**

Mission: Protect and defend installation resources and personnel via the Integrated Defense concept. Utilize the Integrated Defense Risk Management Process to maximize effectiveness of available resources. Maintain Quick Reaction Force capability for National Guard Civil Support operations in the event of a terrorist attack, natural or man-made disaster. Train mission ready security forces for short notice domestic and overseas deployment capability.

### **190th Civil Engineering Squadron**

Mission: Maintains installation facilities, manages construction and improvement projects, provides damage assessment and runway repair. Emergency Management function performs situational analysis on Chemical, Biological, Radiological and Nuclear defense operations and synchronizes response to natural disasters, major accidents and enemy/terrorist attacks. Fire and Emergency Services provide crash rescue/fire suppression and ground support for structural, petroleum, oil and lubricants, and munitions fires as well as hazardous materials incidents.

### **190th Force Support Squadron**

Mission: Provides personnel administrative and services support for home station and deployed locations including human resources administration, food services, mortuary affairs, base training, recruiting and retention and personnel actions.

### **190th Communications Flight**

Mission: Provide and maintain full spectrum communications capabilities to include physical and wireless infrastructure, telecommunications services, desktop, laptop and radio assets, RF maintenance and transmission, maintenance of the Tactical Air Navigation system and the facilitation of information management processes for the wing.

### **127th Weather Flight**

Mission: Develop and maintain the capability to augment the 3rd Air Support Operations Group/Air Combat Command when mobilized. Provides deployed weather support to both Army and Air Force worldwide contingency operations.

### **190th Medical Group**

Mission: Provides mission ready medical professionals who actively support the 190th Air Refueling wing's mission through both peacetime and wartime roles. Maintains readiness to deploy and provide seamless health service support for domestic and global response efforts.

- Commander: Col. William Hefner

### **2013 Highlights**

- The 190th Air Refueling Wing maintained an outstanding mission effectiveness rate, providing extensive air refueling and airlift support to every major air command. The wing flew more than 1,200 passengers and transported 167 short tons of cargo while flying more than 4,400 hours and transferring more than 2.9 million gallons of fuel during fiscal year 2013.
- Maintained a 75.7 percent mission capable rate, above the Air National Guard fleet goal, while flying 1,107 sorties in fiscal year 2013.
- Provided 24/7 coverage of the United States Strategic Command alert mission in support of the nation's nuclear preparedness.
- Supported the war fight as the Air Expeditionary Force lead Air National Guard tanker unit as part of the Pacific Command theater support package, as well as providing air crews, tankers, maintenance and support staff to the Central



Col. Derek Rogers



Col. William Hefner

Command theater in support of Operation Enduring Freedom.

- Deployed more than 350 Airmen around the world in support of military operations through Air Expeditionary Force and Expeditionary Combat Support deployments.
- Maintained an 89.3 percent retention rate and a 98.8 percent manning strength for fiscal year 2013.
- Forbes Field Air National Guard Base was one of five Air National Guard bases selected as finalists for the initial basing of the KC-46A tanker.
- The 190th ARW was selected as the recipient of the 2013 National Guard Association of the United States Distinguished Flying Unit, recognizing the unit for its outstanding flying program and overall effectiveness. The 190th has won this award three times in the last six years, having previously won it in 2008 and 2011.
- The 190th Force Sustainment Flight was awarded the 2013 Senior Master Sgt. Kenneth Disney award, given to the top food service facility in the Air National Guard. Tech. Sgt. Danielle Peavler of the Sustainment Flight was awarded the Hennessy Travelers Association Award of Excellence.
- The 190th Maintenance Group was named the Kansas National Guard Family Programs Air Unit of the Year.
- Senior Airman Jeni Douglas of the 190th Medical Group was named the Optometry Journeyman of the Year for the Air National Guard. Capt. Jack McCall of the Medical Group was named the Air National Guard's Company Grade Dental Officer of the Year.
- Fifteen members of the 190th Civil Engineering Squadron joined with other Kansas Army and Air Guardsmen to help rebuild destroyed roads in Colorado as the state recovered from devastating summer flooding.



**Firefighters with the 190th Air Refueling Wing work to extract a simulated victim from a wrecked car during a disaster response exercise at the Air National Guard base in Topeka March 12.**

- Staff Sgt. Matt Crawford was awarded the Kansas Distinguished Service Medal for lifesaving actions he took at the scene of an accident near Forbes Field. His actions helped save the life of a 12-year-old bicyclist who had been struck by an automobile.
- The 190th ARW hosted "The Coyote Open," an annual golf tournament to raise money for the Friends of Forbes Emergency Fund. The tournament raised more than \$7,000 to provide short-term financial help to unit members facing financial difficulties.
- 190th ARW members donated nearly \$20,000 to the Combined Federal Campaign to assist local, national and international charities. They also donated nearly 4,775 items to the local food pantry through the Project Topeka food drive.
- 190th ARW families dedicated more than 750 hours to local charities including Junior Achievement, the American Cancer Society, Big Brother Big Sisters and the TARC Industries.



**A resource protection officer passes by a KC-135 air refueling tanker as he makes his rounds inside a hangar at the 190th Air Refueling Wing.**

# Civil Air Patrol

Headquarters in Salina; Squadrons in Cherokee; Emporia; Junction City; Kansas City, Kan.; Lawrence; Olathe; Shawnee; Topeka and Wichita

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c) (3) corporation and by congressional charter is the auxiliary of the United States Air Force. In 1997, the Kansas Wing was placed, by legislation, under the Kansas Adjutant General's Department for administrative support and control of state resources and funding. The Civil Air Patrol is charged with three balanced primary missions: aerospace education, cadet programs and emergency services. Col. Rick Franz is commander of the Kansas Wing.



Col. Rick Franz

## Units and equipment:

- Cherokee - one vehicle
- Emporia - one vehicle
- Junction City - three vehicles
- Kansas City, Kan. - one vehicle
- Lawrence - two vehicles
- Olathe - one vehicle, one C-182 G1000 fixed wing aircraft, one C-172 fixed wing aircraft
- Salina - one vehicle; Wing Headquarters - two vehicles, two FEMA Trailers, one C-182 fixed wing aircraft
- Shawnee - one vehicle
- Topeka - one vehicle
- Wichita - one vehicle, one C-182 G1000 fixed wing aircraft

## Aerospace Education

Aerospace education provides the CAP membership and Kansas communities with classroom materials, teacher training and other educational aids that promote the understanding of aviation and space programs. Kansas Wing members attend the annual meeting of the National Congress on Aviation and Space Education. Kansas Wing provides orientation flights for cadets in the Kansas program. Aerospace Education personnel were recognized for excellence in the seven-state region in 2013 and the Aerospace Education program was rated first in the region.

## Cadet Programs

The Kansas Wing Cadet Program develops the potential of youth ages 12 to 21 through aerospace education, leadership training and physical fitness. Parents and educators credit the cadet program with communicating the importance of integrity, self-discipline and trust in their children's personal and professional success. Adult wing members help inspire and encourage cadets interested in the aviation industry or military careers. Cadet Program personnel were recognized for excellence in the seven-state region in 2013 and the cadet program was rated first in the region.



Civil Air Patrol Cadet/Tech. Sgt. Kyle Nicholson (in helmet) shows CAP Cadet/Master Sgt. Austin Robberson how to operate an M2 .50 caliber heavy machine gun mounted in a World War II vintage M2A1 halftrack during the Heartland Military Day at the Museum of the Kansas National Guard, Topeka, June 8. Nicholson is a third generation World War II re-enactor.

## Emergency Services

Kansas Wing volunteer air and ground teams accomplish most of the search and rescue operations in the state. CAP works closely with the Kansas National Guard, Kansas Highway Patrol, Kansas Division of Emergency Management and other agencies during training and actual disaster relief operations. Civil Air Patrol support includes searching for missing persons, aircraft and emergency locator transponders, air and ground transportation, aerial reconnaissance, airborne communications, ground traffic control, perimeter control, flight line control and transportation of live human organs, blood and tissue.

The Kansas Wing also was requested to provide assistants during the Moore, Okla., tornado this past May. The wing sent 21 members with a number of vehicles and high-quality cameras to support this FEMA/CAP request.

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# Kansas National Guard



Joint Forces Headquarters Kansas - Land Component

## Topeka Joint Forces Headquarters Kansas TDA Battalion

JFHQ - Land Component  
102<sup>nd</sup> Mil Hist Det  
105<sup>th</sup> MPAD  
137<sup>th</sup> Chaplain Spt Team  
Rec and Ret Det

JFHQ - Air Component

1979<sup>th</sup> Contingency Contract Team  
1989<sup>th</sup> Senior Contingency Contract Team  
United States Property and Fiscal Office  
Central Issue Facility

KS ARNG FMS  
Combined Support Maintenance Shop



**69<sup>th</sup> Trp Cmd**  
HHD, 69<sup>th</sup> Trp Cmd  
Det 1, 137<sup>th</sup> Trans Co. (PLS)  
Det 3, HHC, 2-137<sup>th</sup> Inf (CAB)

Army Aviation Support Facility #1  
Det 37, OSA Cmd

35<sup>th</sup> Military Police Co  
State Aviation Office

## Forbes Field, Topeka

**1<sup>st</sup> Bn, 108<sup>th</sup> Aviation**  
HHC (-), 1-108<sup>th</sup> Avn  
Co A, 1-108<sup>th</sup> Avn  
Co D, 1-108<sup>th</sup> Avn  
Co E, 1-108<sup>th</sup> Avn  
Det 3, HHC, 2-135<sup>th</sup> GSAB  
Co G, 2-135<sup>th</sup> GSAB  
Det 6, Co D, 2-135<sup>th</sup> GSAB  
Det 6, Co E, 2-135<sup>th</sup> GSAB

**190<sup>th</sup> Operations Group**  
117<sup>th</sup> Air Refueling Squadron  
190<sup>th</sup> Operations Support Flight  
**190<sup>th</sup> Maintenance Group**  
190<sup>th</sup> Maintenance Squadron  
190<sup>th</sup> Aircraft Maintenance Squadron  
190<sup>th</sup> Maintenance Support Flight

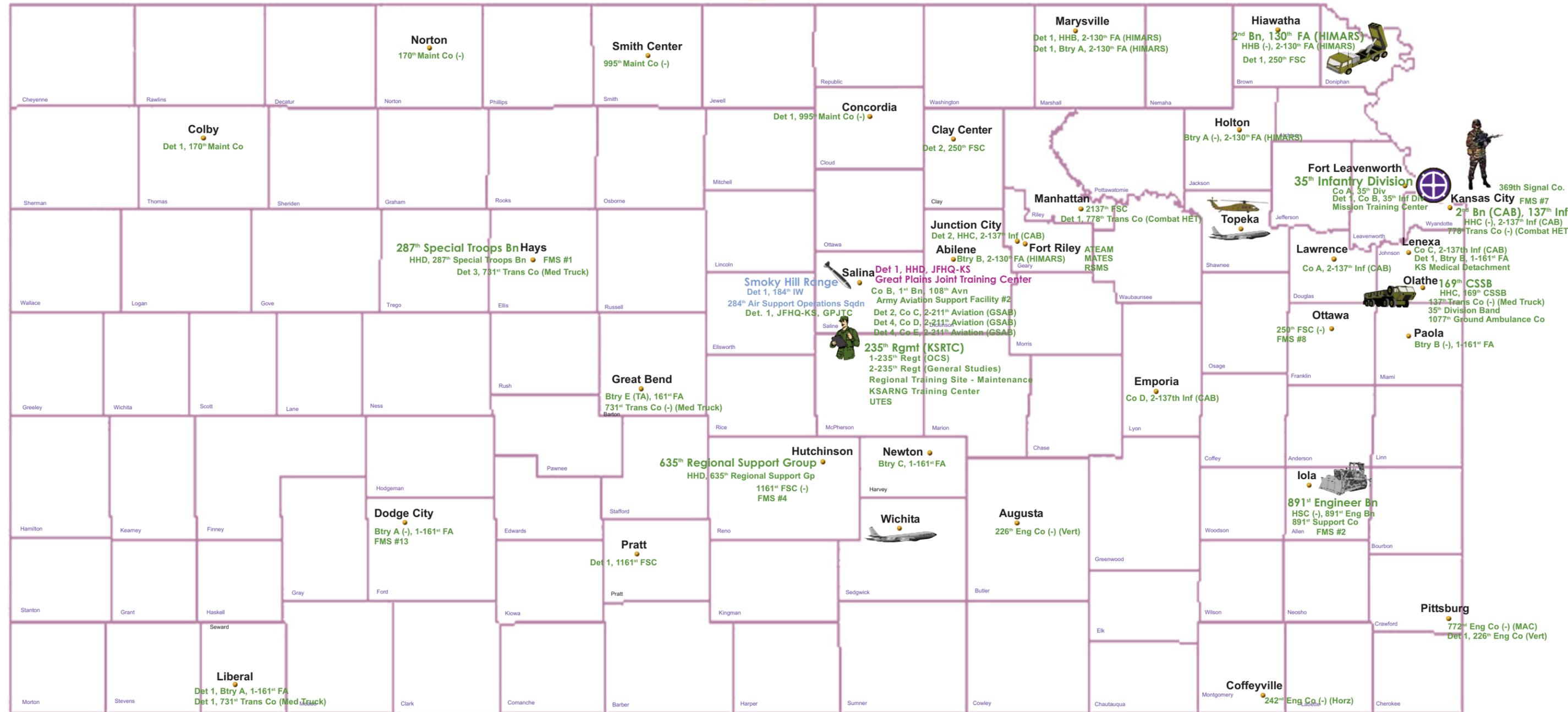
**73<sup>rd</sup> Civil Support Team (WMD)**

## 190<sup>th</sup> Air Refueling Wing

**190<sup>th</sup> Mission Support Group**  
190<sup>th</sup> Logistics Readiness Squadron  
190<sup>th</sup> Security Forces Squadron  
190<sup>th</sup> Civil Engineering Squadron  
190<sup>th</sup> Force Support Squadron  
190<sup>th</sup> Communications Flight  
**190<sup>th</sup> Medical Group**  
**127<sup>th</sup> Weather Flight**



Joint Forces Headquarters Kansas - Air Component



### Legend

ATEAM = Advanced Turbine Engine Army Maint  
ARW = Air Refueling Wing  
Avn = Aviation  
Bde = Brigade  
Bn = Battalion  
Btry = Battery  
CAB = Combined Arms Battalion  
Cmd = Command  
Co = Company  
CSSB = Combat Support Sustainment Battalion  
Det = Detachment  
Div = Division

Eng = Engineer  
FA = Field Artillery  
FMS = Field Maintenance Shop  
FSB = Forward Support Battalion  
FSC = Forward Support Company  
GSAB = General Support Aviation Battalion  
HET = Heavy Equipment Transport  
HIMARS = High Mobility Artillery Rocket System  
HHB = HQ and HQ Btry  
HHC = HQ and HQ Company  
HHD = HQ and HQ Detachment  
HHS = HQ and HQ Service Btry

HSC = Headquarters Support Company  
HQ = Headquarters  
Inf = Infantry  
KSRTC = Kansas Regional Training Center  
Lg = Logistics  
MAC = Mobile Augmentation Company  
MATES = Maneuver and Training Equipment Site  
Maint = Maintenance  
Med = Medical  
MP = Military Police  
MPAD = Mobile Public Affairs Detachment

OCS = Officer Candidate School  
Rgmt = Regiment  
Rec and Ret = Recruiting and Retention  
RSMS = Readiness Sustainment Maint Site  
Spt = Support  
TA = Target Acquisition  
TDA = Table of Distribution and Allowances  
Trans = Transportation  
Trp = Troop  
UTES = Unit Training Equipment Site  
WMD = Weapons of Mass Destruction

**1<sup>st</sup> Bn, 161<sup>st</sup> Field Artillery**  
HHB, 1-161<sup>st</sup> FA

**287<sup>th</sup> Sustainment Brigade**  
HHC, 287<sup>th</sup> Sustainment Brigade

Det 1, HHC, 2-137<sup>th</sup> Inf (CAB)  
Co B, 2-137<sup>th</sup> Inf (CAB)

Det 2, 731<sup>st</sup> Co (Med Truck)  
Det 2, 778<sup>th</sup> Trans Co (Combat HET)  
FMS #3

### Wichita

### McConnell AFB, Wichita

#### 184<sup>th</sup> Intelligence Wing

**184<sup>th</sup> Regional Support Group**  
127<sup>th</sup> Command and Control Squadron  
134<sup>th</sup> Air Control Squadron  
177<sup>th</sup> Information Aggressor Squadron  
184<sup>th</sup> Munitions Squadron  
299<sup>th</sup> Network Operations Security Squadron  
**184<sup>th</sup> Intelligence Group**  
161<sup>st</sup> Intelligence Squadron  
184<sup>th</sup> Operations Support Squadron  
184<sup>th</sup> Intelligence Support Squadron

**184<sup>th</sup> Mission Support Group**  
184<sup>th</sup> Civil Engineering Squadron  
184<sup>th</sup> Communications Flight  
184<sup>th</sup> Force Support Squadron  
184<sup>th</sup> Security Forces Squadron  
184<sup>th</sup> Logistics Readiness Squadron  
**184<sup>th</sup> Medical Group**