

ANNUAL REPORT 2014

Kansas



Adjutant General's Department



- **KANSAS ARMY NATIONAL GUARD**
- **KANSAS AIR NATIONAL GUARD**
- **KANSAS DIVISION OF EMERGENCY MANAGEMENT**
- **KANSAS HOMELAND SECURITY**
- **CIVIL AIR PATROL**

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Sam Brownback
Governor of Kansas



Maj. Gen. Lee Tafanelli
The Adjutant General



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ADJUTANT GENERAL'S DEPARTMENT

KANSAS ARMY NATIONAL GUARD

KANSAS AIR NATIONAL GUARD

JOINT ARMY/AIR

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Maj. Gen. Lee Tafarielli, Adjutant General
Kansas Army National Guard
Kansas Air National Guard
Kansas Division of Emergency Management
Kansas Homeland Security
Kansas Civil Air Patrol

Sam Brownback, Governor

Dear Reader,

We're excited to present the latest edition of our agency annual report and to share with you some of our organization's accomplishments in 2014. This document gives an overview of our agency structure, budget, economic impact, and the services we provide to Kansas.

Throughout this publication, you will see evidence of the hard work and dedication of the men and women of this department who proudly serve the state and nation. From our emergency management and homeland security staff to our National Guard members to all the staff whose work supports the various aspects of the agency, we have a strong commitment to do our best for the public we serve.

Great sacrifices are made to fulfill our mission to protect life and property and to provide a ready military, emergency management and homeland security capability for Kansas and our nation. Our emergency management personnel work tirelessly to support disaster response efforts across the state and our service members are ready to respond in the state and across the world to protect the freedoms we have in this country. It's truly an honor to work with these individuals who are willing to make this sacrifice.

This past year brought us both opportunities and challenges, and we know more of each will come in 2015. We will work together to find the best path forward with the goal of ensuring a better Kansas in the year ahead and for our future generations.

We are grateful for the support we receive from our elected officials; our local, state and federal partners and stakeholders; and from the families of our employees and Guard members. We know we could not do what we do without this.

We look forward to continuing to serve each of you in 2015!

Very respectfully,

Lee E. Tafarielli
Major General
The Adjutant General

IN HONOR OF ALL THE MEN AND WOMEN IN UNIFORM
SERVING OUR STATE AND NATION
AND THE KANSAS NATIONAL GUARD SOLDIERS
WHO GAVE THEIR LIVES IN SERVICE TO THEIR COUNTRY.



Sgt. Don Allen Clary
2nd Battalion,
130th Field Artillery
Nov. 8, 2004



**Sgt. 1st Class
Clinton Wisdom**
2nd Battalion,
130th Field Artillery
Nov. 8, 2004



Sgt. Derrick Lutters
891st Engineer
Battalion
May 1, 2005



Sgt. Jessie Davila
2nd Battalion,
137th Infantry
Feb. 20, 2006



**Master Sgt.
Bernard Deghand**
35th Division
Artillery
Sept. 15, 2006



Spc. John Wood
891st Engineer
Battalion
Oct. 7, 2006



**Staff Sgt.
David Berry**
1st Battalion,
161st Field Artillery
Feb. 22, 2007



Sgt. Courtney Finch
714th Security Forces
July 24, 2007



**Sgt. 1st Class
Travis Bachman**
714th Security Forces
Aug. 1, 2007



Spc. Ronald Schmidt
1st Battalion,
161st Field Artillery
Aug. 3, 2008

“OUR SOLDIERS HAVE NOBLY FOUGHT TO PROTECT FREEDOM SINCE
OUR COUNTRY’S BIRTH, AND HAVE FOUGHT TO PROTECT THOSE THAT
COULD NOT PROTECT THEMSELVES, EVEN IN FOREIGN LANDS WHEN
CALLED UPON.”

FORMER U.S. REPRESENTATIVE JOHN LINDER



**In the Minuteman tradition,
I serve my community, state and nation
As citizen, soldier and airman
I am the Kansas National Guard**

The Adjutant General's Department Summary

The Adjutant General's Department has the responsibility for the operations of the Kansas Army and Air National Guard, the Kansas Division of Emergency Management, Kansas Homeland Security and the administrative support of the Kansas Wing of the Civil Air Patrol.

Mission

The department's mission is to protect life and property, provide a ready military capability for our state and nation and be a valued part of our communities.

Adjutant General

The adjutant general is appointed by the governor and serves as commander of the Kansas National Guard, director of the Kansas Division of Emergency Management and director of Kansas Homeland Security.



Kansas National Guard

The adjutant general administers the joint federal-state program that is the Kansas Army and Air National Guard. Approximately 7,500 Guardsmen currently serve the state of Kansas. Military equipment for the Kansas Guard is furnished by the U.S. Department of Defense through the National Guard Bureau. Federal control is exercised over military strength and mobilization of the Kansas Guard. Federal personnel are employed in both administrative and maintenance jobs in armories and maintenance shops. The Kansas Army National Guard is made up of the Joint Forces Headquarters, Topeka; 35th Infantry Division, Fort Leavenworth; 130th Field Artillery Brigade, Manhattan; 69th Troop Command, Topeka; 287th Sustainment Brigade, Wichita; 635th Regional Support Group, Topeka; and 235th Regiment, Salina and their subordinate units. The Kansas Air National Guard is organized into two wings: the 184th Intelligence Wing based at McConnell Air Force Base, Wichita, and the 190th Air Refueling Wing at Forbes Field, Topeka.

Kansas Division of Emergency Management

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercises, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards. The Kansas Division of Emergency Management's organizational structure mirrors the functions that take place in the life cycle of emergency management: mitigation, preparedness and response and recovery.

Kansas Homeland Security

Kansas Homeland Security coordinates statewide activities pertaining to the prevention of and protection from terrorist-related events. This involves all aspects of prevention/mitigation, protection/preparedness and response and recovery. While Homeland Security addresses threats aimed at citizens, threats to agriculture and food supply are also monitored and addressed along with outbreaks of illness. Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of the state and its citizens.

Agency History

Kansas National Guard

Citizen-soldiers began protecting Kansas homes and families when our state was still a territory, leaving farms, businesses and other work places when called to defend the state and nation.

As members of the National Guard of the United States, they trace their roots to the organized militia regiments formed in the Massachusetts Bay Colony in December 1636. Militia, from the Latin “miles,” means “soldier.” The concept of armed citizenry comes from the Greeks who required military service of free male citizens to defend their own land and the city-state, generally for short durations. That concept, which came to the colonies from England through the Saxons, brought with it an enduring fear of standing armies – the repressive forces of monarchs. The posting of British Regulars in the colonies reinforced that fear and distrust of full-time soldiers among Americans.

Minutemen from that same colony’s militia fired the “shot heard around the world” April 19, 1775, at Concord River’s North Bridge, beginning the nation’s struggle for independence from Britain. That independence was won with the help of the Marquis de Lafayette, a volunteer commander for American troops. On his return to America in 1824, members of a New York militia took the name National Guard in honor of the Marquis, who was the commander of a French militia unit called the Garde Nationale de Paris. By the end of the 19th century, militia units in nearly all states were designated National Guard and with the passage of the Militia Act of 1903, the name National Guard became official.

Both the Army and Air National Guard seals are built around the Minuteman, the symbol of the National Guard. During colonial times, the Minutemen were the members of the militia who volunteered to respond within 30 minutes with their own arms. The plowshare in the Minuteman symbol represents the civilian job the citizen-soldier leaves to pick up a musket and answer the call to serve our state or nation.

The forerunner of the Kansas National Guard, the Kansas Militia, was formed Aug. 30, 1855, when the governor and Legislative Assembly of the Kansas territory established “An Act to organize, discipline and govern the militia of this Territory.” The act also provided for the territorial governor, with the advice and consent of the Legislative Council, to appoint and commission one adjutant general to oversee the territorial militia. The first territorial adjutant general was Hiram J. Strickler, who was appointed on Aug. 31, 1855.

Kansas became the 34th state Jan. 29, 1861, and the militia was organized into units of the Kansas National Guard. Article 8, Section 4 of the Kansas Constitution designates the governor of Kansas as the commander in chief for state duties. The U.S. Congress passed the Militia Act of 1903, providing the same organization and equipment for the National Guard in each state as provided to the U.S. Army.

The Kansas National Guard consists of the Kansas Army National Guard and the Kansas Air National Guard. The latter was established Sept. 18, 1947.

The Kansas National Guard has been involved in the nation’s conflicts since the state’s inception as a territory. The Kansas Guard actively participated in the Civil War, 1861-1865; Indian Wars, 1864-1870; Spanish-American War, 1898-1899; Mexican Border, 1916; World War I, 1917-1919; World War II, 1940-1946; Korean War, 1950-1952; Berlin Crisis, 1961-1962; Air National Guard Squadron Tactical Reconnaissance Interceptor Program alert (STRIP), 1955-1965; Vietnam War, 1966-1969; Operations Plan 8044 (formerly Single Integrated Operations Plan Alert), 1978-present; Operations Desert Shield/Desert Storm, 1990-1991; Operations Northern and Southern Watch in Southwest Asia, 1992-2002; Operation Restore Hope in Somalia, 1992-1993; Operations Joint Endeavor, Deny Flight and Joint Guardian in Bosnia-Herzegovina, 1995-2003; Operations Phoenix Scorpion, Phoenix Scorpion III and Desert Fox in Southwest Asia, 1997-1998; Operation Allied Force in Kosovo, 1999-2010; the Global War on Terrorism (Operation Enduring Freedom and Operation Noble Eagle), 2001- present; Operation Iraqi Freedom, 2003-2010; and Operation New Dawn, 2010-present.

During the Philippine Insurrection following the Spanish-American War, five Kansas Guardsmen



Soldiers of the 18th Kansas Volunteer Cavalry took part in the Battle of Prairie Dog Creek in what is now Phillips County, Kansas, against Kiowa and Southern Cheyenne warriors on Aug. 21, 1867.

were awarded the Medal of Honor for their heroic actions. Col. Frederick Funston was the most famous of these Guardsmen. The others were 1st Lt. Arthur Ferguson, Sgt. John A. Huntsman, Pvt. Edward White and Pvt. William Trembley.

Another Medal of Honor recipient was William F. "Buffalo Bill" Cody, who was a member of the 7th Kansas Cavalry during the Civil War. Cody earned his medal for gallantry in 1872 during the Indian Wars when he was a civilian scout assigned to the 3rd U.S. Cavalry.

A posthumous award was presented to 2nd Lt. Erwin Bleckley for helping save the Lost Battalion during World War I. He began military service by enlisting in the Kansas Army National Guard's Battery F, 1st Field Artillery, which later became the 130th Field Artillery Regiment. His interest in aviation led him to volunteer for the Army Air Service, the forerunner of the U.S. Army Air Corps, which later became the U.S. Air Force. As the first aviator to earn the Medal of Honor, he is claimed by the Kansas Air National Guard and U.S. Air Force, although he was a member of the Kansas Army National Guard.

Col. Don Ballard, a retired member of the Kansas Army National Guard, saved lives while risking his own life as a Navy medic in Vietnam. Ballard is the only living Congressional Medal of Honor recipient from the Kansas National Guard.

Kansas citizen-soldiers and citizen-airmen have also served our state supporting civil authority in the 1888-89 County Seat Wars, the 1893 Legislative War, labor disputes in 1886 and 1893, and during student unrest over the Vietnam conflict in the 1960s. They continue to train to assist civil authority today. They also serve to protect Kansans in response to emergencies and disasters throughout the state, including tornadoes, floods, snowstorms and other weather-related and man-made emergencies and disasters.



2nd Lt. Erwin Bleckley was posthumously awarded the Medal of Honor for his actions during World War I.

Kansas Division of Emergency Management

In 1941, the Kansas Legislature established the State Council of Defense. The State Civil Defense Agency was established in 1951 as a result of the Federal Civil Defense Act of 1950. The State Civil Defense Agency was charged with providing civil defense to protect life and property in Kansas from nuclear attack, but did not address other disasters.

In 1955, the State Civil Defense Agency became part of the Adjutant General's Department. The department is responsible for emergency management throughout Kansas at state and local (county/city) levels. The adjutant general advises the governor with respect to his or her powers and duties during a disaster/emergency and coordinates the state and federal level responses.



The State Civil Defense Agency became part of the Adjutant General's Department in 1955. The name of the division was changed to Division of Emergency Preparedness in 1975 and was redesignated the Division of Emergency Management in 1993.

In the 1970s, a Radiological Systems Management Section was established to meet requirements of the Nuclear Regulatory Commission. It provides inspection, repair, calibration and exchange services for more than 70,000 radiological detection, identification and computation instruments in Kansas and is responsible for approving the security arrangement, location and the individuals responsible for the maintenance of radiological materials. The construction of two nuclear power plants - the Wolf Creek Generating Station near Burlington and the Cooper Nuclear Station in Southeast Nebraska - necessitated planning activities for the division designed to protect the public from accidental radioactive material releases into the environment.

In 1975, the title of Civil Defense was changed to the Division of Emergency Preparedness. This reflected the dual use of nuclear and natural disaster and preparedness as stated in the Robert T. Stafford Act of 1974. In 1993, the division was redesignated as the Division of Emergency Management.

The division is responsible for training state and local personnel to respond to natural disasters such as floods, tornadoes, snowstorms and man-made disasters.

Kansas Homeland Security

As both a military and a public safety organization, many sections of the Adjutant General's Department's were involved with homeland security concerns even before the events of Sept. 11, 2001. Shortly after those events, Kansas Homeland Security was made a part of the Adjutant General's Department. The adjutant general was named director of Kansas Homeland Security in October 2001.

Working in conjunction with the Kansas Bureau of Investigation, Kansas Highway Patrol and other agencies at all levels of government, the state's homeland security picture was analyzed and security measures were stiffened at airports, utilities and other key infrastructure, across the state to ensure the health and safety of the public were well-protected.

Kansas Homeland Security was established to coordinate all phases of homeland security, including prevention/mitigation, preparedness, response and recovery. Other organizations within the department, including the Kansas National Guard and Civil Air Patrol, also provide homeland security support and assistance.

Civil Air Patrol

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c)(3) corporation and by congressional charter is the auxiliary of the United States Air Force. The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General's Department in 1997 for administrative support and control of state resources and funding.

The Adjutants General of Kansas

The position of adjutant general was officially created April 23, 1861, with the rank of brigadier general. The rank was reduced to colonel Feb. 24, 1864, and then returned to brigadier general May 1, 1901. The rank was raised to major general March 1, 1956, and to lieutenant general July 1, 1970, contingent upon 15 consecutive years of tenure and as recommended by the governor and with consent of the Senate.

Maj. Gen. Lee E. Tafanelli Jan. 9, 2011 - Present	Brig. Gen. James W. F. Hughes April 1, 1905 - April 1, 1909	Col. David Whittaker March 5, 1870 - March 5, 1873
Maj. Gen. Tod M. Bunting Jan. 5, 2004 - Jan. 8, 2011	Brig. Gen. Samuel H. Kelsey Feb. 1, 1903 - March 31, 1905	Col. William S. Moorhouse March 4, 1869 - March 4, 1870
Maj. Gen. Gregory B. Gardner Feb. 10, 1999 - Oct. 31, 2003	Brig. Gen. Simeon M. Fox March 1, 1895 - Jan. 31, 1897 Feb. 22, 1899 - Feb. 1, 1903	Col. Josiah B. McAfee Aug. 18, 1867 - March 3, 1869
Maj. Gen. James F. Rueger Dec. 1, 1990 - Feb. 10, 1999	Col. Hiram Allen Feb. 1, 1897 - Feb. 21, 1899	Col. Thomas J. Anderson April 1, 1865 - Aug. 18, 1867
Maj. Gen. Philip B. Finley Oct. 18, 1987 - Nov. 30, 1990	Col. Albert J. Davis April 1, 1894 - Feb. 28, 1895	Col. Cyrus K. Holliday May 2, 1864 - March 31, 1865
Maj. Gen. Ralph T. Tice Oct. 1, 1980 - Oct. 17, 1987	Col. Henry H. Artz Jan. 10, 1893 - March 31, 1894	Brig. Gen. Guilford Dudley Feb. 27, 1863 - May 2, 1864
Maj. Gen. Edward R. Fry Jan. 1, 1973 - Sept. 30, 1980	Col. John N. Roberts April 1, 1889 - Jan. 1, 1893	Brig. Gen. Charles Chadwick March 22, 1862 - Feb. 26, 1863
Lt. Gen. Joe Nickell April 21, 1951 - Dec. 31, 1972	Col. Alexander B. Campbell Jan. 23, 1885 - March 31, 1889	Brig. Gen. Lyman Allen June 23, 1861 - March 22, 1862
Brig. Gen. Milton R. McLean Feb. 10, 1925 - April 17, 1951	Col. Thomas Moonlight Jan. 8, 1883 - Jan. 22, 1885	Brig. Gen. Robert B. Mitchell May 2, 1861 - June 20, 1861
Brig. Gen. R. Neill Rahn Jan. 11, 1923 - Feb. 10, 1925	Col. Peter S. Noble April 8, 1878 - Jan. 7, 1883	Adjutant General Hiram J. Strickler November 1860 - April 16, 1861
Brig. Gen. Charles I. Martin April 1, 1909 - Oct. 1, 1917 Jan. 27, 1919 - Jan. 11, 1923	Col. Hiram T. Beman March 2, 1876 - March 5, 1878	Territorial Adjutant General Adjutant General Hiram J. Strickler Aug. 31, 1855 - January 1858
Brig. Gen. Charles S. Huffman Oct. 1, 1917 - Jan. 27, 1919	Col. Charles A. Morris March 6, 1873 - March 2, 1876	

Overview 2014

In January, the Kansas National Guard conducted a hazardous materials exercise at its headquarters in Topeka. The Kansas National Guard's 73rd Civil Support Team, along with the Nebraska National Guard's 72nd CST unit, were joined by the FBI Hazardous Response Team from Kansas City for the training, Jan. 8. For this training exercise, multiple offices in Nickell Armory, Topeka, received "white powder letters." The 73rd CST and other responding agencies conducted reconnaissance and sampled the suspected threat to conduct analysis in their on-site analytical laboratory.

On Jan. 14, Maj. Gen. Lee Tafanelli, the adjutant general of Kansas, State Command Sgt. Maj. Scott Haworth and State Command Chief Master Sgt. James Brown traveled to Guam with a new round of deploying airmen from the 190th Air Refueling Wing sent to support the mission there. The operation provided new airmen an opportunity to operate in a foreign environment, offering operational training for all airmen, and giving them a chance to work with counterparts from different duty sections, increasing morale and cohesion.

The map of Kansas was colored white Feb. 4 as a major winter storm system blanketed the state with as much as 15 inches of snow in some areas. Gov. Sam Brownback declared a State of Disaster Emergency for all of Kansas in response to the major winter storm. The Kansas National Guard deployed nine teams consisting of two Humvees and four soldiers to transport emergency and medical personnel and assist stranded motorists, as the State Emergency Operations Center in Topeka was activated during the storm.

The Kansas Division of Emergency Management and its many partners including state agencies, local government, private sectors and other key stakeholders revised the Kansas Response Plan during 2013. This plan became effective as of Feb. 17, 2014.

The Kansas Response Plan applies to all state government departments and agencies providing assistance in a disaster or emergency situation. Within, it describes the fundamental policies, strategies, general concept of operation and incident management action to be used through all phases of emergency management. The plan serves to provide guidance and policy direction on interfacing with county emergency operations plans and the National Response Framework and is based on the fundamentals within the National Incident Management System.

Coming on the heels of an early February storm, Brownback signed a proclamation Feb. 27 designating March 3-7 as "Severe Weather Awareness Week in Kansas" to urge Kansans to start planning for springtime weather-related emergencies.

An open house and ribbon-cutting ceremony was held March 21 at the Heartland Preparedness Center, in Wichita, which was designed as a joint-use facility for the Kansas National Guard and local law enforcement. The \$24 million center is home to the Kansas National Guard's 287th Sustainment Brigade, which moved into the facility in September 2013.

April saw more disaster response as an EF2 tornado struck Baxter Springs the evening of April 27, cutting a swath about three blocks wide through the heart of the town. Thirty-four people were injured and 60 homes were destroyed with another 42 suffering major damages. The tornado also destroyed or damaged several businesses. Gov. Sam Brownback approved a State of Disaster Emergency proclamation and the State Emergency Operations Center in Topeka was activated to coordinate the response of state agencies. Brownback, Tafanelli and Congresswoman Lynn Jenkins visited Baxter Springs April 28 to view emergency response operations and meet with local residents.

Seven police officials from the Republic of Armenia visited Kansas May 7-10 as part of the National Guard Bureau State Partnership Program. The Kansas National Guard has been partnered with Armenia since 2003 to foster mutually beneficial military-to-military, military-to-civilian, and civilian-to-civilian relationships. The Armenians spent two weeks in Kansas observing and participating in several hazardous materials training scenarios with the 73rd Civil Support Team. They were able to see the training exercise in Emporia at the beginning of their trip and spent their last week in the state participating in an exercise at Crisis City near Salina.

The 2nd Combined Arms Battalion, 137th Infantry Regiment of the Kansas Army National Guard was the recipient of 29 brand-new M1 Abrams tanks. A portion of the tanks were delivered in May and the remainder were delivered in September.



Gov. Sam Brownback meets with residents of Baxter Springs April 28. The town was struck by an EF2 tornado the evening of April 27. The governor visited the town with Congresswoman Lynn Jenkins and Maj. Gen. Lee Tafanelli, the adjutant general and director of the Kansas Division of Emergency Management.

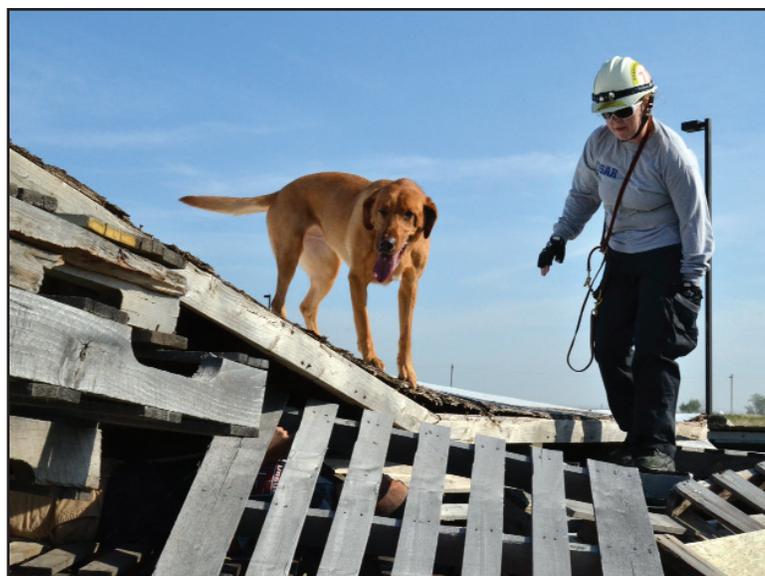
The battalion is the first in the National Guard to receive the new tanks and one of the few Guard units that will use the new model, which has significant upgrades.

The Technological Hazards Section of the Kansas Division of Emergency Management hosted the 2014 Local Emergency Planning Committee Conference in Junction City May 7-8. The conference was focused on assisting LEPCs in understanding their roles and responsibilities, discussing best practices, overcoming obstacles and identifying ways to get their communities involved with the LEPC.

In June, Kansas National Guardsmen of the 137th Transportation Company, Olathe, spent their annual training in the Black Hills National Forest, South Dakota, participating in the Golden Coyote exercise. The exercise, hosted by the South Dakota Army National Guard, is known for being the largest U.S. sponsored international exercise for the National Guard with military units representing 50 multiservice units from 15 states, and international military groups from the United Kingdom, Denmark, Canada and Suriname. More than 4,400 soldiers, sailors and airmen participated this year.

The 235th Regiment, Regional Training Institute in Salina completed the final phase of the 2014 accreditation process on July 10. A team from the U.S. Army Training and Doctrine Command conducted the accreditation over a four-day period. The 235th Regiment replicated the success of the 2011 accreditation by earning the coveted "Institute of Excellence" rating.

In August, Kansas played host for Vigilant Guard 2014, a large-scale, multi-state disaster response exercise sponsored by U.S. Northern Command and the National Guard Bureau that tests the capabilities of emergency response agencies at all levels of government, both military and civil.



Under the supervision of her handler, a search and rescue dog from the K-9 Search and Rescue Team seeks simulated victims in the wooden rubble pile at Crisis City during the Vigilant Guard 2014 exercise. More than 2,000 personnel from civilian and military organizations took part in the six-day exercise.

More than 2,000 local, state and federal personnel took part over the course of the six-day exercise, which was conducted at several locations in the state, including Fort Riley, Overland Park, Salina, Crisis City and Smoky Hill Air National Guard Range outside of Salina, Topeka, and Wichita Aug. 3-7.

Representatives from the Kansas Division of Emergency Management joined emergency management professionals from local, state and federal entities Sept. 9-12 in Junction City for the annual Kansas Emergency Management Association Conference to network and discuss best practices and procedures in preparing their communities for an emergency.

The Kansas State Department of Education hosted the seventh annual Safe, Healthy and Prepared Schools Conference in Manhattan Sept. 22-23. The conference is sponsored by the Kansas Center for Safe and Prepared Schools, Kansas Department of Homeland Security, Kansas Attorney General's Office, Kansas Department of Education and the Kansas Department of Health and Environment.

The Kansas Army National Guard's 1st Battalion, 108th Aviation Regiment from Army Aviation Support Facility 2 in Salina joined forces with the Ellsworth Correctional Facility to conduct a prison riot simulation exercise.

The exercise, sponsored by the Kansas Department of Corrections, took place at the Ellsworth prison Sept. 24 and was to practice the airborne tactical response to a crisis within prison grounds. Improving communication and teamwork between the command structure – from the prison warden to the secretary of corrections, the governor and adjutant general, down to the local agencies – was the goal of the exercise.

October saw the return of a historic Kansas Army National Guard unit, as the 130th Field Artillery Brigade was reactivated during a ceremony in Manhattan Oct. 19. The new brigade brought 15 new full-time National Guard jobs and 163 part-time National Guard positions. The part-time jobs are traditional National Guard positions in which individuals train one weekend a month and two weeks a year.

In December, the Kansas National Guard was the recipient of generous holiday donations by Walmart and the Union Pacific Railroad. Walmart donated \$50,000 in gift bags of holiday food that were distributed to Kansas National Guard families. The Union Pacific donated \$15,000 to Kansas Military Emergency Relief Fund, which provides emergency support to military families when a family member is deployed.

Deployments

In January, Maj. Gen. Lee Tafanelli, the adjutant general of Kansas, State Command Sgt. Maj. Scott Haworth and State Command Chief Master Sgt. James Brown stopped in at Andersen Air Force Base, Guam, to visit airmen with the 190th Air Refueling Wing who deployed in mid-January with multiple KC-135s to support planes flying in the Pacific throughout the month. The 190th has been rotating with other units to support this mission since December 2013, but has deployed many times to Guam since 2000.

“The goal for the 190th is to help support the 24/7-presence in the Pacific,” said Lt. Col. Chris Ioder, aircraft maintenance commander. “We always put the mission first, ensuring we are ready to launch in a moment’s notice.”

Approximately 36 soldiers of the 35th Infantry Division deployed to Kosovo in January. These soldiers were part of a larger mission the division filled in support of the NATO mission in Kosovo. The soldiers joined Lt. Col. Roger Aeschliman and Command Sgt. Maj. Tim Cochran, who were already deployed and serving as the NATO Support Element command team. In Kosovo, the soldiers filled key positions in the NATO and Kosovo Force headquarters. The group returned in October.

In 2003, the division conducted a similar peacekeeping mission in Bosnia. In 2007-2008, the division served as the Task Force Falcon headquarters in Kosovo. The headquarters designation has recently changed to Multi-National Battle Group-East to reflect NATO’s involvement.



Maj. Gen. Lee Tafanelli, the adjutant general, visits with airmen from the 190th Air Refueling Wing during their deployment to Guam to support U.S. missions in the Pacific.

Soldiers of the Kansas National Guard’s Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) were welcomed home from their deployment to Afghanistan in a ceremony Sept. 7. Approximately 45 soldiers of the company deployed to Afghanistan in November 2013 to provide aeromedical evacuation support within the division and corps under the command and control of the General Support Aviation Battalion. They also provided the rapid evacuation and movement of patients while providing en route care to higher echelons of medical treatment, movement of medical personnel and accompanying medical equipment and supplies, consistent with evacuation priorities and operational considerations, to and from points as far forward as possible.



Soldiers of Company G, 2nd Battalion, 135th Aviation Regiment receive a warm ovation Sept. 7 as they march in to their welcome home ceremony in Topeka. The unit deployed to Afghanistan in November 2013 to provide aeromedical support to U.S. and coalition forces.

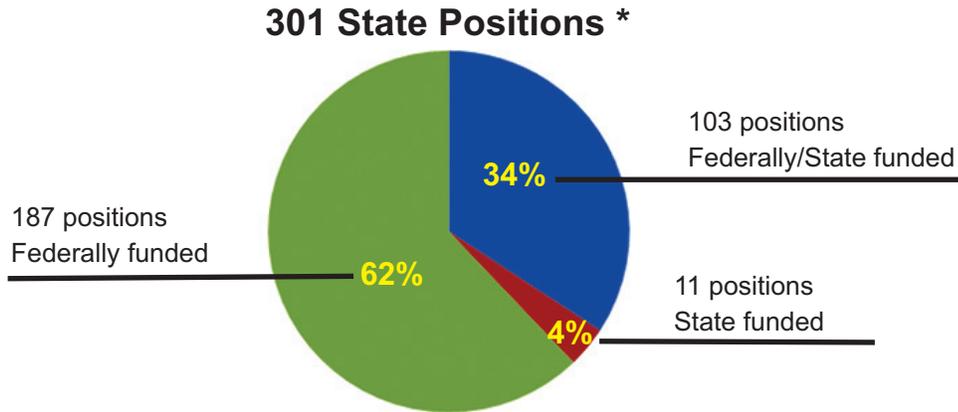
Two small groups of 35th Infantry Division soldiers deployed in September and October to Kosovo as part of a NATO peacekeeping mission, replacing the group of Guardsmen who deployed in January.

In November, the Department of Defense announced that approximately 170 soldiers of the 891st Engineer Battalion would deploy to West Africa in 2015 to build Ebola care centers for Operation United Assistance. However, changing mission requirements resulted in cancellation of the deployment.

Fiscal and Personnel

State personnel of the Adjutant General's Department are located at 14 worksites throughout the state. Of the approximately 301 (benefits eligible) positions, 187 are 100 percent federally funded, 103 are a federal/state mix and 11 are 100 percent state funded. In addition to the regular positions, approximately 20 temporary positions (not eligible for benefits) were utilized, primarily funded with federal dollars.

Major divisions/programs include the Kansas Division of Emergency Management, Homeland Security, Readiness Sustainment Maintenance Site, Facilities Engineering, 190th Air Refueling Wing, the 184th Intelligence Wing, Resource Protection Officers, Administration and Civil Air Patrol. In addition to the operations divisions outlined below, the Military Advisory Board, with three members appointed by the governor, addresses state military matters, including armory plans, to the governor.



State Employees Assigned to Support Adjutant General's Department Offices

Divisions	Positions (2014)	Includes
Administration - Topeka	38.5	Comptroller, Human Resources, Public Affairs, Adjutant General's Office, Archives, Mail, Information Management, Distance Learning and Interoperability, and Special Programs
Air Guard		
184 th Intelligence Wing - Wichita	21.0	Facilities Engineering and Security
Smoky Hill Weapons Range - Salina	6.0	Facilities and Administrative Support
190 th Air Refueling Wing - Topeka	54.5	Facilities Engineering, Security, Fire and Environment
Army Guard		
Facilities Engineering - Statewide	43.0	Electronic Security, Engineering, Environmental and Army Aviation Support Facility
Security	14.5	State Headquarters, Armed Forces Reserve Center and Antiterrorism
Mission Training Complex - Fort Leavenworth	3.5	Facilities Support
Camp Funston Training Area – Fort Riley	11.0	Facilities Support
Kansas Regional Training Institute - Salina	13.0	Range Maintenance and facilities support for KRTI and the RSMS satellite office
Readiness Sustainment Maintenance Site - Fort Riley and Salina	59.0	Production facilities
Emergency Management	33.5	Mitigation and Planning, Preparedness, Training and Exercises, Response and Recovery, Deployable Resources, and Technological Hazards
Homeland Security – Topeka	3.0	Policy and Strategic Planning
Civil Air Patrol - Salina	.5	Administrative Support
Total Number of Positions	301	

STATE BUDGET FISCAL REPORT

Fiscal Year 2014

	<u>State Funds</u>	<u>Other Funds</u>
Expenditures by Program:		
Operational Management	\$ 1,150,146	\$ 674,814
Civil Air Patrol	\$ 35,088	\$ -
State Military Service Operations	\$ 832,303	\$ 1,216,778
Division of Emergency Management	\$ 1,048,834	\$ 6,972,527
Disaster Relief	\$ 1,992,966	\$ 19,126,806
Air National Guard Security	\$ -	\$ 483,585
Armories and State Defense Building	\$ 1,293,688	\$ 3,598,802
Operation and Maintenance ARNG Facilities	\$ 205,100	\$ 3,816,550
Operation and Maintenance ANG Forbes	\$ 467,626	\$ 1,510,158
Operation and Maintenance ANG McConnell	\$ 596,039	\$ 1,924,434
Statewide Training Sites	\$ 4,567	\$ 5,512,723
Smoky Hill Weapons Range	\$ 9,325	\$ 577,745
Air National Guard Fire Protection	\$ -	\$ 1,565,395
Readiness Sustainment Maintenance Site	\$ -	\$ 8,997,983
National Guard Youth Programs	\$ -	\$ 772,928
Counter Drug Operations	\$ -	\$ 61,488
Debt Service	\$ 3,545,418	\$ -
Capital Improvements	\$ 276,021	\$ 9,033,032
AGENCY TOTAL	\$ 11,457,121	\$ 65,845,748

Expenditures by Category:

Salaries	\$ 3,194,950	\$ 18,427,513
Contractual Services	\$ 2,218,264	\$ 11,687,278
Commodities	\$ 172,438	\$ 3,415,823
Capital Outlay	\$ 95,045	\$ 637,457
Non-Expense Items	\$ -	\$ 762,939
Aid to Local Units of Government	\$ 811,564	\$ 11,686,847
Other Assistance	\$ 1,143,421	\$ 10,193,710
Debt Service	\$ 3,545,418	\$ -
Capital Improvements	\$ 276,021	\$ 9,034,181
AGENCY TOTAL	\$ 11,457,121	\$ 65,845,748

KANSAS NATIONAL GUARD ECONOMIC FACT SHEET FISCAL YEAR 2014

VALUE OF RESOURCES	Capital Assets	
	Buildings/Land	\$993,299,608
	Weapon Systems	
	(Aircraft, tanks, artillery, support equipment, etc.)	\$1,097,312,740
	Equipment	
	Computers	\$37,832,824
	Vehicles	\$423,328,247
	All other - includes one C-12 aircraft	\$382,878,234
	Inventories	
	Warehouse, USPFO	\$28,776,077
Parts & Supplies	\$79,814,638	
	Total Value of Resources	\$3,043,242,368

PERSONNEL		Authorized	Assigned
	Officer	922	885
	Warrant Officer	160	131
	Enlisted	6,445	6,451
	Combined	7,527	7,467

NOTE: State employees providing facilities maintenance, security support, and conservation support are not included in this total.

GROSS PAYROLL	Civilian/Techs	Military	State Employees	Total
	\$94,106,975	\$149,620,445	\$24,742,945	\$268,470,365

AIRCRAFT	Type	Avg on-hand	Flying Hrs
	UH-60 helicopters	26	2,210
	C-12 Fixed Wing	1	569
	KC-135	12	3,490
	1 KC-135 (E) On Tanker Storage Program		

MISCELLANEOUS	Construction	
	Army Guard Construction and Maintenance	\$14,864,900
	Air Guard Military Construction Program	\$192,515
	Air Guard Sustainment Restoration and Modernization	\$2,354,882
	Construction total	\$17,412,297
	Service Contracts	\$196,439
	Other Operations and Maintenance Expenditures:	\$30,894,780
Other MIPRs	\$270,360	
Total Miscellaneous Expenditures:	\$31,361,579	

ECONOMIC IMPACT	Estimated # of Indirect Jobs Created	2,047
	Estimated Annual Dollar Value of Jobs Created	\$83,647,620
	Estimated Impact in Community Exceeds	\$397,158,181

KANSAS ARMY NATIONAL GUARD ECONOMIC FACT SHEET

FISCAL YEAR 2014

VALUE OF RESOURCES	Capital Assets - Buildings			
	39 State-owned armories (1,180,703 square feet)			\$238,413,179
	22 State-owned training facilities (411,558 square feet)			\$84,082,786
	104 State logistics facilities (600,974 square feet)			\$107,044,870
	84 Federal-owned facilities (349,360 square feet)			\$65,709,226
	Total			\$495,250,061
	Major Weapon Systems			
	Bradley M2A2 SA Fighting Vehicle (29)			\$128,916,571
	Howitzer 155mm MedSP M109A Paladin (18)			\$17,220,000
	High-mobility artillery (16)			\$40,000,000
	Main Battle Tank 120mm M2A2 SEP V. 2 (29)			\$128,916,571
	Total			\$315,053,142
	Other Equipment			
	Computers			\$19,466,298
	Vehicles			\$396,462,771
	Aircraft - Rotary Wing UH-60 Black Hawk			\$121,170,000
	All other - includes Fixed Wing C-12 Transport			\$269,034,046
	Total			\$806,133,115
	Inventories			
	Warehouse, USPFO			\$28,776,077
	Parts and Supplies			\$60,263,379
	Total			\$89,039,456
	Total Value of Resources			\$1,705,475,774
PERSONNEL			Authorized	Assigned
	Officer		591	583
	Warrant Officer		160	131
	Enlisted		4,397	4,440
	Total		5,148	5,154
GROSS PAYROLL	Technicians	Military	State Employees	Total
	\$40,160,861	\$84,285,440	\$19,945,043	\$144,391,344
AIRCRAFT	Type On Hand:	Helicopters	UH-60 Black Hawk (26)	
	Flying hours:	Authorized: 1,691	Actual: 2,210	
	Type On Hand:	Fixed Wing	C-12 transport/recon aircraft (1)	
	Flying hours:	Authorized: 600	Actual: 568.7	
MISCELLANEOUS	Construction			
	Military construction and other maintenance			\$14,864,900
ECONOMIC IMPACT	Estimated # of Indirect Jobs Created			1,205
	Estimated Annual Dollar Value of Jobs Created			\$48,359,060
	Estimated Impact in Community Exceeds			\$204,615,304

KANSAS AIR NATIONAL GUARD ECONOMIC FACT SHEET FISCAL YEAR 2014

VALUE OF RESOURCES		Capital Assets	
	Buildings	McConnell Air Force Base, Wichita	\$121,938,828
		Forbes Field, Topeka	\$353,731,000
		Smoky Hill ANGR / 16 Bldgs / 30,337 Acres	\$20,835,739
		Smoky Hill UAG / 25 Bldgs / 3,536 Acres	\$1,543,980
		Total	\$498,049,547
	Weapon Systems		
		KC-135(R/E) (12) @ \$55,000,000 Each	\$660,000,000
		MRAP & MATV	\$1,089,598
		Total	\$661,089,598
	Equipment		
		Computers	\$18,366,526
		Vehicles	\$26,865,476
		Other	\$113,844,188
		Total	\$159,076,190
	Inventories		
		Parts & Supplies	\$19,551,259
	Total Value of Resources		\$1,337,766,594

PERSONNEL		Authorized	Assigned
	Officer	331	302
	Enlisted	2,048	2,011
	Combined	2,379	2,313

NOTE: State employees providing facilities maintenance, security support, and conservation support are not included in this total.

GROSS PAYROLL	Civilian	Military	State Employees	Total
	\$53,946,114	\$65,335,005	\$4,797,902	\$124,079,021

AIRCRAFT	Type	Avg on-hand	Authorized	Flying Hrs
	KC-135	12	12	3,490

AIRCRAFT FUEL	1 KC-135 (E) On Tanker Storage Program	Gallons JP-8	Price per gal	Total
		5,292,956	\$3.62	\$19,160,501

MISCELLANEOUS	Construction		
		Military Construction Program	\$192,515
		Sustainment Restoration and Modernization	\$2,354,882
		Construction total	\$2,547,397
	Service Contracts		\$196,439
	Other Operations and Maintenance Expenditures:		\$30,894,780
		Other MIPRs	\$270,360
	Total Miscellaneous Expenditures:		\$31,361,579

ECONOMIC IMPACT	Estimated # of Indirect Jobs Created	842
	Estimated Annual Dollar Value of Jobs Created	\$35,288,560
	Estimated Impact in Community Exceeds	\$192,542,877

Adjutant General's Department Offices

These offices support Army, Air and state operations.

Directorate of Information Technology

Located in State Defense Building, Topeka; 18 state employees and 22 federal employees

Mission: Implement and maintain command, control, communications, computer and information management architecture, standards, plans and programs in order to assure the confidentiality, integrity and availability of information and to provide responsive support to the Kansas National Guard Joint Forces Headquarters, field units and the divisions of Emergency Management and Homeland Security.

The directorate employs Army and Air Force federal technicians, state-funded, and grant-funded employees. The directorate continued efforts to modernize, secure and streamline communications operations for the Adjutant General's Department. The primary divisions within the department are Operations, Support, Tactical Communications and the Office of Emergency Communications.

The directorate has introduced several new technologies designed to increase the productivity of the agency while also reducing maintenance and energy costs. Virtual machine technology capability has been employed in the State Emergency Operations Center and will likely be employed in state armories in 2015.

The directorate maintains a well-trained Computer Network Defense Team at Joint Force Headquarters and facilitates cooperation between Kansas Guard cyber professionals and the Kansas Intelligence Fusion Center. The DOIT participated in both the Cyber Guard and Cyber Shield exercises in 2014 and plans to expand that participation in 2015 to include state and private sector mission partners.

The Tactical Communications Branch provides the agency with a dedicated team focused on ensuring the deployable communications assets of the department are inventoried and prepared to respond to state and federal missions. In addition to organic, unit-assigned equipment, the team manages the agency's Communications Incident Response Vehicle, a deployable command post trailer, the Joint Incident Site Communications Capability and a state of the art, highly compact and mobile equipment set designed to support communications for domestically deployed elements.

The Adjutant General's Office of Emergency Communications continues to work to enhance response communications. The office operates and maintains the state's two Communications on Wheels mobile communications vehicles. The OEC, along with the Kansas Office of Information Technology Services and the Statewide Interoperability Executive Committee, is leading efforts associated with the implementation of a dedicated public safety wireless broadband network. The OEC also functions as the Emergency Support Function 2 (Communications) lead for the State Emergency Operations Center and has led efforts to establish credentialing standards for both professional and amateur emergency communicators.



Col. Chris Stratmann

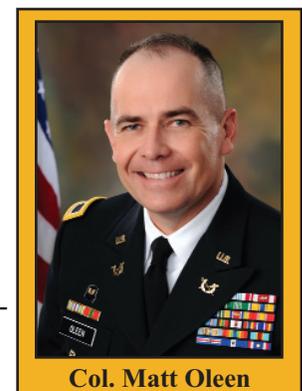
Office of the Staff Judge Advocate

Located in State Defense Building, Topeka; 5 federal employees

The Office of the Staff Judge Advocate is responsible for providing full-time legal services to the Adjutant General's Department. This includes providing legal support to the adjutant general and the commanders, soldiers and airmen of the Kansas National Guard. The OSJA also provides legal support to civilian agencies within the Adjutant General's Department, including the Kansas Division of Emergency Management and the Kansas Department of Homeland Security. The staff judge advocate serves as the adjutant general's primary legal advisor and is the senior judge advocate in the Kansas National Guard.

As attorneys for the Adjutant General's Department, judge advocates serve as ethics counselors and claims officers. They also coordinate and prepare responses to civil litigation, Freedom of Information Act and Privacy Act matters. Judge advocates are responsible for drafting and reviewing contracts, real estate agreements and Memorandums of Understanding. They review all fiscal matters affecting the agency and provide support to the United States Property and Fiscal Office.

As attorneys for the Kansas National Guard, judge advocates serve as legal advisors, recorders, and trial defense counsel in disciplinary and administrative boards. They provide representation in medical, disability and employment hearings. Judge advocates provide legal advice to commanders engaged in domestic response missions and they work closely with force protection, law enforcement and intelligence personnel. Judge advocates also provide a multitude of legal assistance services to soldiers and airmen and their families including, but not limited to, advice on probate, estate planning, real estate, contract and landlord/tenant issues.



Col. Matt Oleen

Public Affairs Office

Located in Nickell Armory, Topeka; three state employees, one AGR and one federal employee

The Public Affairs Office of the Adjutant General's Department oversees the release of information about the Kansas National Guard, Kansas Division of Emergency Management and Kansas Homeland Security. The office provides critical information to the public during emergencies or disasters and provides ongoing information updates throughout the year regarding the department's actions, plans and recommendations.

The Public Affairs Office includes a director, deputy director and public information writer, all state employees; one Active Guard and Reserve (print specialist) and one federal technician public affairs specialist (video specialist). Additional military public affairs officers support the office in disaster response and during regular events by working with media, taking photos and videos, writing articles and assisting with media training. These individuals serve at the Joint Forces Headquarters, 35th Infantry Division, 105th Mobile Public Affairs Detachment, 184th Intelligence Wing and 190th Air Refueling Wing. In addition, Unit Public Affairs Representatives are appointed by each unit commander to support public affairs efforts at the unit level. The office conducts an annual two-day Unit Public Affairs Representative course in Salina each spring.

Information is distributed to the public through the news media, social networking sites including Facebook and Twitter, the agency website, internal and external publications, projects, campaigns, speeches, events, VIP trips, orientation flights and other venues. During the 2014 calendar year, the office sent out more than 100 news releases, in addition to media advisories, and conducted news conferences and media tours. Information, photos and videos were also distributed through the agency's website and social media sites.

The Public Affairs Office produces the agency's newspaper, the Plains Guardian, six times a year containing stories and photos that are generated by the PAO, Kansas Army and Air National Guard public affairs staff, Unit Public Affairs Representatives, the Museum of the Kansas National Guard, National Guard Bureau, Department of Defense, FEMA and other government agencies, as well as reprinting, by permission, agency-related stories that appear in Kansas newspapers. It also prepares and prints the agency's annual report. Both publications are distributed in hard copy, via email and are posted on the agency website.

During disasters or emergencies, the public affairs director activates the Joint Information Center in conjunction with the State Emergency Operations Center. Other state agency public information officers and Kansas military public affairs staff support the Joint Information Center and public affairs needs in the field along with Incident Management Team PIO support. During disasters, county and city public information officers are also asked to assist the state in disaster response in community efforts, if needed.

Through federal funds, the Public Affairs Office received the Public Information/Geospatial Information response vehicle in 2010 for use on site during disaster response. The generator-powered vehicle includes computers, printers, mapping equipment, satellite television, DVRs and phones, allowing the staff of the Public Affairs Office and Geospatial Technologies Section (mapping) to get information out quickly to the public, the media and disaster response workers. It is also used during disaster exercises involving KDEM, other state and local agencies, the Kansas National Guard, federal agencies and private entities including Wolf Creek Generating Station.

Through the Speaker's Bureau, the PAO arranges guest speakers from the agency for schools, civic organizations and other forums for Veterans Day, Memorial Day, Independence Day, meetings, programs and other events. The office also plans events for Kansas Preparedness Month and Kansas Preparedness Day in September.

The Public Affairs Office is responsible for obtaining approvals to allow civilians to fly on Kansas National Guard aircraft. Once the appropriate approvals for the individuals have been received, Invitational Travel Orders are issued. More than 550 Invitational Travel Orders were issued during the year. A total of 16 orientation flights and 11 operational flights were flown by the 1st Battalion, 108th Aviation, and the 190th Air Refueling Wing.



State Offices

State Comptroller's Office

Located in Nickell Armory, Military Division; 13 full-time state employees

Mission: The State Comptroller establishes and directs the policies and procedures of fiscal management to ensure compliance with state and federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management.

The State Comptroller also serves as the primary liaison with the Division of Budget and Division of Legislative Research for budgetary processes. The State Comptroller's Office provides fiscal, accounting and budgetary management services for program managers to ensure agency objectives are accomplished within legislative appropriations and fund limitations. The office administers state programs, federal/state cooperative agreements between the National Guard Bureau and the agency in support of the Kansas National Guard, grants received from the Department of Homeland Security through the Kansas Highway Patrol and a grant from the United States Department of Transportation.



Cheri Froetschner

State Human Resources Office

Located in Nickell Armory, Topeka; 3.49 state employees

The State Human Resources Office provides a full range of human resource/payroll services for the agency's approximately 288 full-time and 25 part-time, unclassified and classified state employees. This includes policy and procedure development, recruitment, employment, equal opportunity, unclassified pay plan development, staffing, workforce utilization, establishment of new positions, salary adjustments, payroll, benefits, employee performance reviews, discipline, grievance, labor management, personnel records, Family Medical Leave Act issues, Worker's Compensation issues, criminal records checks, drug screening, employee recognition, military activations, training and other functions.

During 2014, the Readiness Sustainment Maintenance Site of the Adjutant General's Department suffered a reduction in staff due to loss of federal funding and was notified that in 2015 this program would end. This will result in the loss of 59 full-time workers of this program. The Human Resources Department will assist employees with this loss. The staff ensured all those affected had access to resources such as the Employee Assistance Program counselors, Kansas Department of Labor Unemployment Insurance staff, workshops conducted by the local Workforce Centers and posting of job opportunities from local employers.

The office also conducted an in-house audit of all policies and payroll processes to ensure employees were being paid correctly and all policies were enforced.

In 2014, the State Human Resources was responsible for the agency's state United Way campaign and its annual employee recognition luncheon in June. State employees of the agency were recognized for years of service to the state of Kansas and nominations received through the "Cause for Applause" forms to decide the Employee of the Year, Supervisor of the Year and Department of the Year.



Stephanie Burdett

Those recognized in 2014 were:

Employee of the Year: Jo Boswell, administrative specialist – Human Resources Department, Topeka

Supervisor of the Year: Jimmy Young, physical plant supervisor, McConnell Air Force Base, Wichita

Department of the Year: Kansas Division of Emergency Management

Kansas Homeland Security

Located in State Defense Building, Topeka

In Kansas, the adjutant general has the primary responsibility and authority for directing statewide activities pertaining to the prevention of and protection from terrorist-related events. This responsibility includes the development and implementation of a comprehensive and coordinated strategy to secure the state from terrorist threats and attacks.

Maj. Gen. Lee Tafanelli, the adjutant general, is the director of the Kansas Homeland Security. KSHLS serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of Kansas state and citizens.

Areas of Concentration

- Awareness - Identify and understand terrorist threats within Kansas.
- Prevention - Detect, deter and mitigate terrorist threats to Kansas.
- Protection - Safeguard our citizens, their freedoms, property and the economy of Kansas from acts of terrorism.
- Response - Assist in coordinating the response to terrorist related events.
- Sustainability of Homeland Security.

Over the last three years, KSHLS and the Kansas Division of Emergency Management have experienced a reduction in federal funding of approximately 65 percent. More reductions are anticipated. The deputy director has been working with the Office of the Governor, the National Conference of State Legislatures, the Council of State Governments and various other persons and groups to develop a sustainability strategy for the Kansas Homeland Security and KDEM. The purpose of the information is to position both KSHLS and KDEM to withstand anticipated budgetary difficulties in the near future. The strategy will provide for the long-term viability of both divisions.

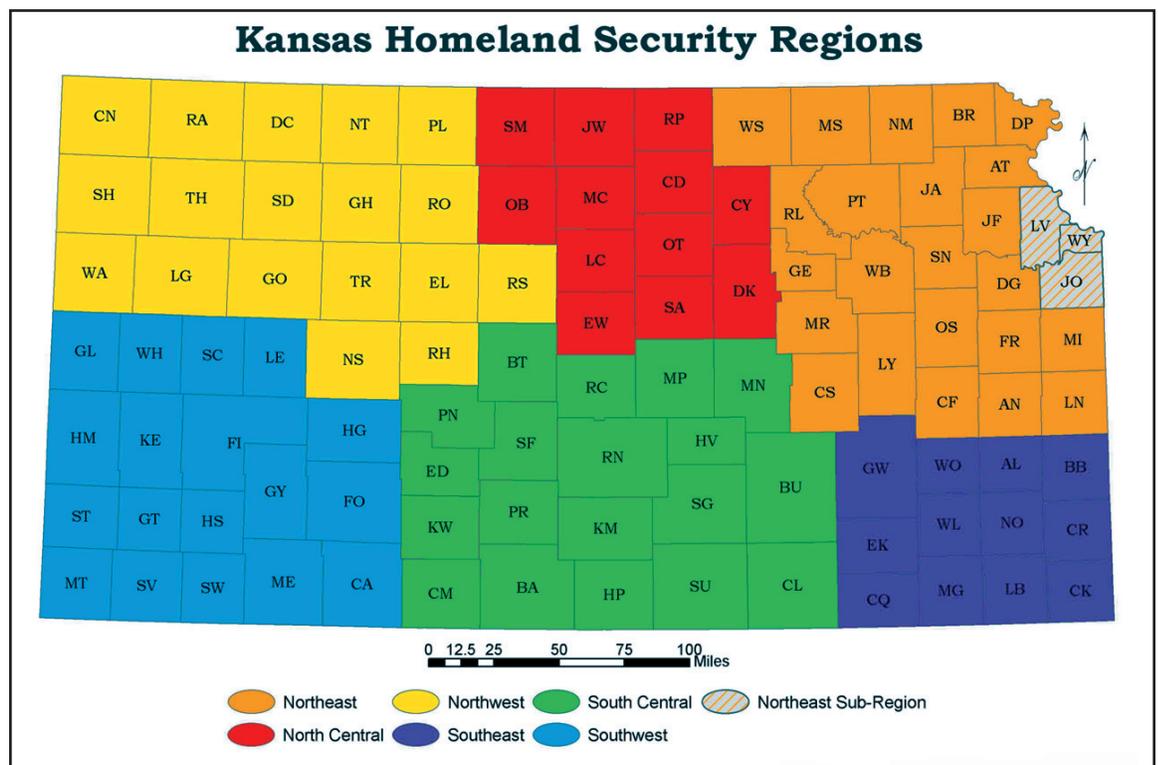
Focus Areas of Responsibilities:

- Continue to improve an updated State Strategic Homeland Security strategy.
- Facilitate the coordination of intelligence information between federal, state and private entities from the Fusion Center.
- Develop a strategy for sustainability.

Under the Homeland Security program, the safety and security of children is a top priority, as exemplified in Executive Order 06-12. In the past, numerous school districts have requested vulnerability assessments of their schools. Due to budgetary constraints, assessments can no longer be performed by the division. A self-assessment tool has been developed for all schools.

Although Homeland Security addresses threats aimed directly at citizens, it also concerns itself with threats to agriculture and the food supply, whether as a result of terrorism or an act of nature. Agriculture accounts for one in six jobs in the United States; in Kansas, livestock farming alone is worth more than \$12 billion.

Biological threats include not only weapons, but also naturally occurring outbreaks of illness that could have a drastic impact on public health, safety and the economy. Homeland Security monitors the progress of threats to public health, such as pandemic flu outbreaks and helps coordinate efforts of public



health officials to anticipate and counter epidemics.

The Kansas Homeland Security continues to work closely with both KDEM and the Kansas Intelligence Fusion Center on critical infrastructure and key resources. In addition, Homeland Security is assisting in developing contacts with industry organizations that can help complete the critical infrastructure and key resources process.

State and National Priorities for Homeland Security

First and foremost, Homeland Security is working with key partners to define what “homeland security” is for the state of Kansas. This definition will ultimately require legislative approval. Other state and national priorities for Homeland Security remain essentially unchanged. They are:

- Develop the Kansas Critical Infrastructure Protection Plan
- Identify critical infrastructure and key resources in Kansas that meet national and state criteria
- Strengthen information sharing and collaboration capabilities
- Implement the National Incident Management System and the National Response Framework
- Expand regional collaboration, both intrastate and interstate, with an emphasis on food and agriculture security
- Implement the National Infrastructure Protection Plan
- Strengthen interoperable communications capabilities
- Strengthen chemical, biological, radiological, nuclear and explosive detection, response and decontamination capabilities
- Strengthen Emergency Operations Planning and Citizen Protection Capabilities
- Strengthen medical surge and mass prophylaxis capabilities

Kansas Center for Safe and Prepared Schools

Incidents in schools continue to find their way into top news stories and papers across the country. Every high profile event that occurs reminds us of the constant need to emphasize school safety and preparedness and to build those community partnerships in the event something was to strike in our own neighborhoods.

This past year has seen some transition for the Kansas Center for Safe and Prepared Schools, but the center has remained committed to providing a wide range of assistance to schools and districts who want help with efforts to be safer and more prepared. Those efforts have emphasized trainings, strengthening local collaborative partnerships, and encouraging school leadership to actively involve all school staff and community stakeholders in their preparedness efforts. Some of the work of the KCSPS in the past year included:

- In-service school safety trainings for school leaders and staff
- Worked with the Kansas Highway Patrol on statewide active-shooter trainings
- Provided technical assistance visits to schools upon request
- Hosted statewide intruderology trainings
- Provided presentations to KSU school of education pre-service students
- Presented school Vulnerability Assessment trainings
- Presented Emergency Operation Plan training and template
- Designed and presented training for school office personnel
- Provided breakout session at the state bus drivers conference
- Assisted with planning and hosting the statewide school safety conference with more than 400 education and public safety professionals in attendance
- Continued work with school nurses association and presented a four-hour post conference session
- Continued liaison work on trainings with the Kansas DARE/SRO officers association on all hazards planning

In our everyday discussions with school officials, it is clear that the work of the KCSPS has created a culture change and initiated actions by schools that might not have occurred without the training and support given to them. It is obvious threats to schools are ever-changing, thus, the work of the center will never be done. Because of their emerging dedication to school safety, schools are better prepared when they organize crisis management teams, develop an all hazards plan, undergo a vulnerability assessment, standardize safety and emergency drills, continue an on-going training program for all staff, and establish and/or enhance partnerships with the local response community.

Kansas Intelligence Fusion Center

Located in Topeka

The Kansas Intelligence Fusion Center is a multidisciplinary team of homeland security analysts dedicated to producing relevant information for local, state and tribal agencies, and non governmental organizations. Its location in a sensitive compartmented information facility enables the Kansas Intelligence Fusion Center to meet the classified and unclassified information needs of the state of Kansas.

The Kansas Attorney General serves as the lead agency within the center with strong support from the Adjutant General's Department and more than 30 other public and private agencies. The center consolidates and analyzes information from law enforcement, intelligence, health, agricultural, communications, transportation, public utilities, and other sources to address Kansas-specific information requirements for prevention, mitigation, preparedness, response and recovery. The Kansas Intelligence Fusion Center is a one-stop shop for statewide information sharing between local, state, tribal and federal government agencies, non governmental organizations and private entities. By utilizing multi-agency funding sources, the Kansas Intelligence Fusion Center provides relevant and timely information to local entities at no cost to them.



**Jeremy Jackson,
Kansas Attorney
General's Office**

Fast Facts

- KIFC cyber security intelligence analysis operations were recognized by the assistant secretary of defense for Homeland Defense as a leading example for "Whole of Government" and "Whole of Nation" cyber capabilities in an analysis of cyber capabilities provided to the U.S. Congress for the fiscal year 2014 National Defense Authorization Act.
- KIFC has been noted as model for the nation by the chief of the National Guard Bureau and both the commander and deputy commander of U.S. Northern Command.
- The center is leading roughly 15 other states who are working to emulate the KIFC model for National Guard, public and private collaboration that excels at filling previously unaddressed homeland security intelligence analysis gaps.
- KIFC continues to lead the nation in integrate multidiscipline subject matter experts into classified intelligence analysis to better protect critical infrastructure.
- The center's integration of critical infrastructure partners and resulting cyber risk analysis is being recognized by an increasing number of national level industry groups, like the Electric Power Research Institute and the Edison Electric Institute.
- KIFC warning and risk assessment efforts continue to precede federal analysis by months to years with notable examples being West African Ebola analysis that provided critical analysis to Kansas Public Health planning as far back as February 2014.
- With increasing frequency, the KIFC is outpacing national level efforts to provide early warning on terrorist threats streams impacting the homeland.

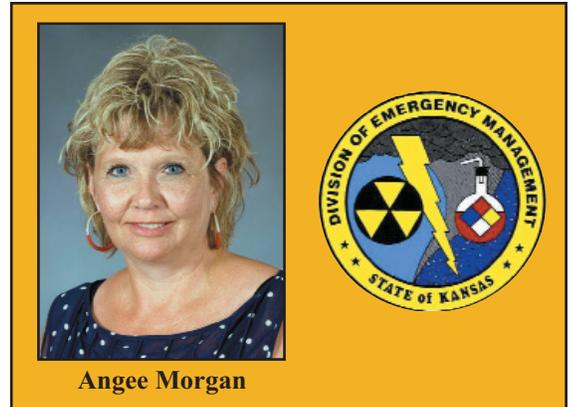
Kansas Division of Emergency Management

Located in the State Defense Building, Topeka; 38 state employees

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards.

Maj. Gen. Lee Tafanelli, the adjutant general, is the director of KDEM. Angee Morgan is the deputy director of KDEM.

KDEM was created under the revised statutes of Kansas, KSA Chapter 48, Article 9, (Kansas Emergency Preparedness for Disasters Act); and KSA Chapter 65, Article 57, (Kansas Emergency Planning and Community Right to Know Act). Specifically, under the Emergency Management Act, it is the policy of KDEM and the state to:



Angee Morgan

- Reduce the vulnerability of people and communities to damage, injury, loss of life and/or property resulting from natural, technological or man-made disasters and emergencies, civil disturbances, hostile military or paramilitary action.
- Provide an emergency management system embodying the aspects of mitigation, preparedness, response and recovery.
- Clarify and strengthen the roles of the governor, state agencies and county governments in the prevention of, preparation for, response to and recovery from disasters, emergencies or civil defense emergencies.
- Authorize and provide for cooperation and coordination of activities relating to prevention of, preparedness for, response to and recovery from disasters, emergencies and civil defense emergencies by agencies and officers of this state and its political subdivisions.
- Assist in mitigation and prevention of disasters, emergencies and civil defense emergencies caused or aggravated by inadequate planning for and regulation of public and private facilities and land.
- Provide funding of activities incidental to carrying out the purposes of the Emergency Management Act.

KDEM's mission is to build sustainable capabilities across all phases of emergency management in Kansas through service.

KDEM, in coordination with county emergency managers and the Department of Homeland Security/Federal Emergency Management Agency, sets the standard of ethics, effectiveness, accountability and efficiency for assisting Kansans in protecting families, homes, workplaces, communities and livelihoods from the daily impact of disasters. KDEM provides leadership, information and coordination to government and private organizations seeking to mitigate and prepare against potential hazards. KDEM's vision is a state that is educated and prepared to meet the long and short-term needs of its citizens following emergencies and disasters.

Planning and Mitigation

Accomplishments

State Planning

- Updated the state Threat and Hazard Identification and Risk Analysis, which identifies capability targets for each core capability and estimated resources required to meet high priority capability targets.
- Participated in the completion of the State Preparedness Report.
- Updated the Kansas Response Plan, which was signed by Gov. Sam Brownback in January.

County Planning

- Regional hazard mitigation planning initiative continues and is 60 percent complete.
- Continued to provide technical support to the 105 counties regarding various local planning initiatives. This is accomplished via regional planning workshops, webinars and one-on-one support.
- Provided assistance to counties to provide mapping products for their Local Emergency Operation Plan.

Resource Management

- Comprehensive Resource Management and Credentialing System currently has approximately 42,400 personnel records (approximately 20 percent increase), 7,000 pieces of equipment (approximately 95 percent increase); 1,800 deployable resources (approximately 200 percent increase).
- Upgrades to ResourceMGR Web were implemented in September.
- State personnel definitions have been completed.

Geospatial Information System

- Deployed Kansas GIS Response Team to Baxter Springs in response to the April tornado.
- Provided mapping products for all the Regional Hazard Mitigation Plans.
- Continued to provide updates to Kansas-Map from stakeholder suggestions.

Mitigation

- Currently managing \$25 million in Hazard Mitigation Grant Program funds in nine open federal disasters and 22 jurisdictions.
- Awarded a \$250,000 Predisaster Mitigation Grant to Kickapoo Tribe of Kansas for a tribal/community safe room.

Preparedness

Our nation faces a wide range of threats and hazards, including acts of terrorism, cyberattacks, pandemics and catastrophic natural disasters. Communities can address the risks these threats and hazards pose by working together to frame and prioritize preparedness activities that best address local and state needs. In an all-hazards environment, individuals and institutions will make different decisions on how to prepare for and respond to threats and hazards. The challenge for those engaged in emergency management is to understand how to work with the diversity of groups and organizations and the policies and practices that emerge from them.

Building, sustaining and delivering capabilities is recognized as the means to achieve certain desired outcomes identified in the Department of Homeland Security National Preparedness Goal. The National Preparedness Goal is the cornerstone for implementing preparedness activities across five mission areas: Prevention, Protection, Mitigation, Response, and Recovery.

The National Preparedness System emphasizes a whole-community approach that strives to engage individuals, families, communities, private and nonprofit sectors, faith-based and disability organizations, and all levels of government. Preparedness initiatives in Kansas continue to build upon these whole-community partnerships with a focus on blending expertise and integrating resources to better serve the citizens of the state. Emergency management practitioners, organizational and community leaders, and government officials collectively work to understand and assess the needs of communities statewide and determine the best ways to organize and strengthen assets, capacities, and interests in an effort to build community resilience.

On an annual basis, state partners meet during a Training and Exercise Planning Workshop to discuss existing capabilities, as well as examine needs and priorities that could be strengthened through training and exercise activities. In August, participants were involved in outlining a multiyear strategy for conducting training and exercise initiatives emphasizing the following priority core capabilities:

- Operational coordination
- Operational communication with an emphasis on situational awareness
- Public information and warning
- Intelligence and information sharing
- Cyber security
- Fatality management

Training

The Training Program is building a safer Kansas by delivering quality training to ensure the knowledge, skills, and abilities of local and state emergency managers and their critical partners in order to effectively prevent, prepare for, respond to, mitigate, and recover from disasters and emergencies.

The Training Program currently consists of a Training Program manager and a temporary training specialist.

In 2012-2013, the Training Program conducted training for 2,888 people. From 2013-2014, that number increased by 11 percent for a total of 3,241 people trained.

The Training Program is obligated each year to provide training for:

- Emergency Management Performance Grant funding requirements



Representatives from state, local and federal agencies and Wolf Creek Nuclear Generating Station met in Nickell Armory in Topeka Oct. 29 for a tabletop training exercise.

- Facilitation of Kansas Certified Emergency Manager credentials for county emergency managers within the prescribed time
- Providing state-level courses to maintain Department of Homeland Security and state-required National Incident Management System compliance

This training includes:

- Public Information Officer
- Homeland Security Exercise Evaluation Program
- Exercise Design for Discussion Based
- Exercise Design for Operations based
- ICS 300 Intermediate Incident Command System for Expanding Incidents
- ICS 400 Advanced Incident Command System Command and General Staff

In addition to the above courses, KDEM provided emergency managers with Incident Command System Overview for Executives and Senior Officials to help inform their Board of County Commissioners of their responsibilities relative to all hazard emergency planning. Many additional courses are coordinated from national providers to serve schools, health-care, hazardous materials, and other sectors and are offered multiple times strategically across the state including Debris Management, Management of Spontaneous Volunteers, Active Shooter, Unified Hazard Mitigation, Hospital Emergency Response Training for Mass Casualty Incidents, Recovery from Disaster – Local Governments Role, Emergency Management Operations Course, Fatality Management, Incident Command Systems Emergency Operations Center Interface.

Partnerships with FEMA

The National Domestic Preparedness Consortium is a partnership of several nationally recognized organizations whose membership is based on the urgent need to address the counter-terrorism preparedness needs of the nation's emergency first responders within the context of all hazards including chemical, biological, radiological and explosive weapons of mass destruction hazards.

Eisenhower Center

The Eisenhower Center served as an extraordinary resource as a conference, training and exercise facility. The Vigilant Guard full-scale exercise demonstrated the center's capabilities to provide a robust simulation cell through the use of nearly all of its resources. These included:

- 30 Voice over Internet Protocol telephones
- Wired and wireless network infrastructure
- Audio/visual support with two projectors and five video screens
- Photocopier and fax
- Wireless conference phone
- 800 megahertz radio system
- Laptop computers

Eisenhower Center is available as a simulation cell for any state agency needing such a facility and this can be coordinated through the KDEM Training Program. The center hosted numerous other conferences, trainings, and exercises throughout the year for multiple state agencies and organizations. It is becoming widely recognized as a critical resource for education, collaboration, and response for the entire state.

Crisis City

Building essential response capabilities requires a systematic program to train individuals, teams and organizations from governmental, non governmental, private sector and voluntary organizations to meet a common base line of performance and, in some cases, to meet certification standards. Successful response efforts are built upon rigorous, ongoing training along with professionalism and experience. The state of Kansas is fortunate to have a state of the art training facility to apply learning in a practical environment during training opportunities and exercises.

Crisis City officially opened Oct. 1, 2009, and serves as a multiuse, fully-functional training complex for local, state and federal responders, emergency management officials, public and private industry safety professionals, and military operations in support of civil authorities.



Numerous National Guard and civilian first responders took part in the week-long Vigilant Guard 2014 exercise conducted at Crisis City in August.

In 2014, Crisis City has seen significant growth and expansion opportunities and continues to receive recognition for the quality training, conferences, drills and exercises held at the facility. In 2013, a site survey conducted by National Guard Bureau officials designated the Kansas Army National Guard Weapons Range and Crisis City as one of 10 national chemical, biological, radiological, nuclear and explosive training facilities in the country.

Training venues have increased from the original four to the current 16 areas with two others in planning stages. Some of the venues that have been added or improved include a wood rubble pile for K-9 search and rescue training/certification; an aircraft venue consisting of a helicopter, a 10 passenger jet, and a small propeller plane donated in 2014 from the Civil Air Patrol; and an active-shooter school/office building venue comprised of movable hallways and room designs to practice law enforcement tactical operations. The active shooter venue is in frequent use by law enforcement agencies being trained to respond to a variety of active/armed intruder incidents.

The Crisis City venues still in the planning and development initiatives are the farm/agricultural safety venue to be used for implement extrication exercises as well as grain bin engulfment scenarios, and a trench rescue and confined space venue to offer responders quality training and practical experience opportunities. Other training venue concepts and enhancements to existing venues are being developed to provide a greater training and exercise capability for local, state, tribal and federal response agencies.

Crisis City Venues

- | | |
|--|---|
| 1. Pipeline Leak and Fire | 10. Helicopter Crash |
| 2. Trench Rescue (in progress) | 11. Small Plane Crash |
| 3. Wood Rubble Pile | 12. Active Shooter Response |
| 4. Wide Area Search | 13. Urban Village |
| 5. Outside Concrete Rubble Pile #1 | 14. School Bus Collision |
| 6. Inside Concrete Rubble Pile #2 | 15. Multiple Vehicle Collision |
| 7. High Angle Rescue Tower | 16. Railroad Accident |
| 8. Agricultural Accident (in progress) | 17. K-9 Agility |
| 9. Jet Aircraft Crash | 18. Virtual Use of Force Response Trainer |

In large part, expansion opportunities can be credited to the strong relationship with, and the generous support of our private industry partners. BNSF Railroad, Kansas Pipeline Association, Durham School Services, Sukkup Industries, Solomon Industries, Westar Energy, Verizon Wireless, Salina Airport Authority and many other private businesses and individual families have graciously contributed equipment, training, services and time to enhance the capabilities of Crisis City's training complex. New equipment at Crisis City includes two school buses donated by Durham School Services, Salina, Kansas, and grain bins from private individuals. Additional equipment donations are pending transportation and installation requirements at the Crisis City location.

Several partners were welcomed in August during the Distinguished Visitors Day at the Vigilant Guard 2014 exercise. They were able to view all of the venues in operation during a four-day, full-scale exercise that involved more than 1,450 responders and visitors. National Guard units from Kansas, Colorado, Iowa, Missouri, and Nebraska, along with civilian search and rescue task forces and Incident Management Teams from across the state worked together to develop a stronger response capability in the event of a series of large disasters. Crisis City staff continues to seek various public/private partnerships to support learning and skill development opportunities for relevant response systems under realistic scenarios.

The Missouri Task Force 1/Nebraska Task Force 1/White Incident Support Team Multidivisional Exercise took place on Oct. 4-5 with FEMA Type 1 search and rescue teams responding to a large tornado incident, bringing together 225 responders from across the nation, representing 14 different states or regions. During the summer, Operation Jaded Thunder conducted a large exercise in the region with approximately 50 Air Force and Navy aircraft and crews using Crisis City venues for many of the ground scenarios representing hostile incursions into an urban setting.

Use of the facilities continues to increase each year. Several Kansas working groups and committees meet at the Crisis City classrooms. New visitors that have trained and exercised at Crisis City are the Civil Support Teams and Homeland Response Forces/CERF-P's from Kansas, Iowa, Missouri, Nebraska, Oklahoma, South Dakota, and the Canadian Special Operations team. The Kansas Search and Rescue Dog Association held a training event with participants from California, Illinois, Indiana, Louisiana, Nebraska, Texas and West Virginia, evaluating and certifying rescue dogs to be capable of responding to disasters. Hostage negotiation teams also trained at the Crisis City headquarters, developing skills to respond during stressful hostage situations.

Crisis City hosted the seventh annual Technical Rescue Conference with nearly 300 search and rescue professionals

receiving specialized training in rescue techniques with multivehicle collisions as the primary scenarios used. During the conference, the 2014 William C. Brubaker Memorial Award was presented to Larry Steeby, who retired as the city of Parsons fire chief and also retired as the Labette County emergency manager in Southeast Kansas. The award was presented by retired Maj. Gen. Tod Bunting, former Kansas adjutant general, and the family of Bill Brubaker, during the final day of the conference.

Crisis City houses offices for the facilities management staff as well as an exercise specialist focused on incident management systems, and the implementation of skill-based training and practical applications that serve both public safety professionals and private sector partners. Kansas Division of Emergency Management staff are coordinating several new training and exercise events, that will provide opportunities for responders at all levels to improve their capabilities and to evaluate emergency operations plans.

Exercise Program

The Kansas Division of Emergency Management Exercise Program promotes the importance of establishing and maintaining progressive, self-sustaining exercise programs across Kansas to help ensure jurisdictions have plans, policies and procedures that have been tested and validated to reflect the capabilities of the whole community. In federal fiscal year 2014, 60 counties and 26 state agencies participated in more than 142 seminars, workshops, tabletop exercises, drills, functional and full-scale exercises.

The Exercise Program follows the principles set forth in the Homeland Security Exercise and Evaluation Program, which provides guiding principles for exercise programs and a common approach to conducting exercises. KDEM provides technical assistance to local and state agencies, as well as sponsors training for Homeland Security Exercise and Evaluation Program and exercise design courses for discussion-based and operations-based exercises.

2014 Highlights:

- A statewide conference and seminar was hosted in March with the Incident Management Teams to test command and control, as well as coordination of search and rescue operations, evacuations, damage assessment, emergency notifications, and other specialized operations. All seven Incident Management Teams were represented at the seminar, drawing in more than 115 participants from across the state and KDEM.
- In June, a new online data management tool called the Kansas Exercise Tracking System was launched to support grant-reporting activities across the state. The online reporting tracks exercise activity for KDEM, including types of exercises, numbers of participants, participating counties, after action reports, and improvement plans, as well as all counties that receive federal emergency management performance grants. The system can quickly run data reports to fulfill grant reporting requirements, saving many staff hours to manually track and count the data reports.
- The State Continuity of Operations Exercise subcommittee, formed under the Governor's Commission for Emergency Preparedness and Response, continued to be active in sponsoring exercises for state agencies to develop and strengthen COOP plans. A COOP tabletop exercise in July included 31 participants from nine state agencies to review their mission-essential functions, staff notification procedures in an emergency, and alternate facility plans. Another, more complex tabletop exercise was hosted in October, which included 119 participants from 21 state agencies. This exercise examined common functions, policies and authorities across state agencies and the interdependencies that would arise based on a catastrophic COOP event.
- Several members of the staff within the agency committed a large amount of time in helping coordinate planning activities leading up to the full-scale Vigilant Guard 2014 exercise conducted in August. More than 2,000 people participated in this week-long exercise that practiced the joint response efforts between civilian and military assets.
- With the support of the Homeland Security Grant Program, the Kansas Department of Agriculture hosted tabletop and functional exercises with local, state and federal partners to test the statewide capability to respond to a foreign animal disease outbreak. These exercises were designed to build upon the lessons learned from similar exercises conducted in 2013.



Representatives from multiple state, local and federal agencies met in Nickell Armory, Topeka, Oct. 1 for a Continuity of Operations tabletop exercise.

- The KDEM Technical Hazards Program and the Kansas Department of Health and Environment continue to collaborate with Coffey County Emergency Management and the Wolf Creek Nuclear Power Plant on annual exercises. In October, a tabletop exercise tested the multijurisdictional response to a hostile-action based scenario at the nuclear power plant. This exercise was designed to prepare participating agencies for a graded exercise in 2015.

Looking ahead to 2015, exercises planned throughout the year are designed to strengthen capabilities and prepare staff for the graded hostile-action based exercises with Wolf Creek, as well as continued support to local, regional, state and federal partners on exercise design and development. New threats and challenges that face the nation will always remain a focus for future exercise strategies.

Citizen Corps

Following the events of Sept. 11, 2001, state and local governments increased opportunities for citizens to become an integral part of protecting the homeland and supporting the local first responders. Officials agree that the formula for ensuring a safer, more secure homeland consists of preparedness, training and citizen involvement in supporting first responders. In January 2002, President George W. Bush launched USA Freedom Corps, an initiative that includes Citizen Corps, to capture the spirit of service that emerged throughout communities following the terrorist attacks.

The Kansas Division of Emergency Management manages the Kansas Citizen Corps Program. The Kansas Citizen Corps program is made up of 18 Medical Reserve Corps teams, 54 Neighborhood Watch organizations, 24 Volunteers in Police Service programs, nine Fire Corps programs and 32 Community Emergency Response Teams. This represents programs in 38 counties and an estimated 3,780 trained volunteers.

The mission of Citizen Corps is to harness the power of every individual through education, training and volunteer service to make communities safer, stronger and better prepared to respond to the threats of terrorism, crime, public health issues and disasters of all kinds. In 2014, Kansas Citizen Corps was a partner in preparedness outreach campaigns in the state during Severe Weather Awareness Week, Flood Awareness Week, Kansas Preparedness Day, National Preparedness Month and Zombie Preparedness Month. By teaching citizens of the state about disaster preparedness, Citizen Corps is able to achieve its mission to make communities safer, stronger and better prepared to respond to the threats of terrorism, crime, public health issues and disasters. About 76 percent of the Kansas population is served by local Citizen Corps volunteers.

The Citizen Corps program in Kansas has enjoyed a steady growth in programs, volunteers, and the scope and level of the activities and services provided by an estimated 3,780 trained volunteers and leaders.

Together, they are trained to provide local support, public outreach and services during times of disaster. Program growth is seen in the development of new programs, such as the multicounty Community Emergency Response Teams in Northwest Kansas. Growth has also occurred with teams expanding into sub-teams with geographic-based responsibilities, dividing larger communities into neighborhoods, or specialization of skills. Leadership in these programs has also grown through state-sponsored courses such as train-the-trainer and program manager multi-day training workshops.

A factor that promotes strong volunteer programs like those in Citizen Corps is the close relationship each team has with the local community. The mission and focus of the training and activities is directed towards local activities.

One specific local community is the students attending our colleges and universities. With support from the Kansas Citizen Corps and several supporting teams, the ReadyCampus program was rolled out at Kansas State University. The program provides information to students about personal disaster awareness and preparedness, recognizing that most students are in a new and different environment since leaving home for higher education. The program is designed by student leadership specifically for students. One-day special awareness events are held each semester. The program is expanding to other colleges and universities in Kansas and is expanding to neighboring states.

During the past year, Citizen Corps teams have worked to expand their member's awareness of opportunities to broaden their membership and service to the community by adding a focus on membership from the whole community.



Emergency responders from across the state met in Salina in March to showcase their equipment and share ideas during an Incident Management Team conference and seminar.

This aims to serve and recruit in a wider citizen base to better reflect the diversity in the community. This includes expanding the age range, race and ethnic background, functional needs, language differences and other diverse areas of the community. We have seen the first All-Spanish CERT training class, teams reaching out to persons with mobility difficulties, sight or hearing problems, (signing services at classes), availability of braille training manuals, and program membership to teens and seniors.

Response and Recovery

One of the primary missions of the Adjutant General's Department is to protect the lives and property of Kansas citizens when natural, man-made, or technological disasters strike. The Adjutant General's Department coordinates response through the Kansas Division of Emergency Management.

KDEM, through the Kansas Response Plan, coordinates the response and recovery actions of state agencies to support county response and recovery actions to emergencies. Emergency management interacts daily with other agencies at the local, state and federal levels of government as well as private industry and voluntary organizations to ensure that plans are exercised, revised and current with current planning standards. KDEM also works with county emergency managers, Wolf Creek Generating Station, and numerous other agencies to provide training, technical assistance and resources.

The State Emergency Operations Center was activated to coordinate state assistance Feb. 3-5 during a widespread winter storm and April 27-29 after a tornado struck Baxter Springs.

Incident Management Teams

The Kansas Incident Management Team system is comprised of seven regional IMTs that have been developed through the regional homeland security councils. IMT membership is comprised of public safety professionals from the municipal, county and state levels of government as well as the private sector. The IMTs are a trained, multidiscipline, multijurisdictional resource that an affected jurisdiction, through their county emergency manager, can call upon in times of emergency or disaster. IMTs can provide assistance to an impacted jurisdiction in command and control utilizing the incident command system structure for all-hazards incidents from response through recovery.

The Kansas IMT working group provides oversight for the regional IMTs and is responsible for developing policies and procedures for the formation, training, equipping, deployment and sustainment of IMTs. IMT members participate in ongoing training and exercises annually to maintain readiness for deployment to emergencies and disasters within their region and across the state. IMTs may also be deployed to assist other states during an incident or disaster under the Emergency Management Assistance Compact. Costs for annual training and exercises for IMTs are funded in part through Department of Homeland Security State Homeland Security Grant Program funds which are allocated to the Regional Homeland Security Councils and by the IMT member's home agency/jurisdiction.

Following a tornado touchdown on April 27 in Baxter Springs located in Cherokee County, two IMTs were deployed to support local response and recovery efforts. A seven-person IMT from the southeast region was deployed to assist with safety, operations, planning, logistics, and public information. A four-person Resource Accountability And Tracking Team from the northeast region was deployed to assist with access control, accountability, and tracking of citizens in the impacted area, emergency responders, and volunteers that assisted with response and recovery efforts. The IMT was deployed for three days and the Resource Accountability and Tracking Team was deployed for one week.



The Kansas Division of Emergency Management coordinated response and recovery efforts by state agencies in the aftermath of a tornado that struck the town of Baxter Springs April 27.

Emergency Management Assistance Compact

When a disaster strikes in the United States, Kansas responders answer the call for assistance through the Emergency Management Assistance Compact, a national disaster-relief compact that includes all 50 states, the District of Columbia, Puerto Rico, Guam and U.S. Virgin Islands. EMAC expedites emergency assistance between states and territories, allowing Kansas to provide assistance to affected states and receive assistance from other states through response and recovery to a natural or man-made disaster.

Individual Assistance and Human Services

The Federal Emergency Management Agency's Individual Assistance Program may be made available during large-scale disasters if the damage amounts in the affected area meet certain federal guidelines. This program offers grant funds to individuals to assist with recovery costs such as housing and personal property losses that are not covered by insurance. Additionally, this program can also assist with medical, dental and funeral expenses incurred as a result of the disaster that are not covered by insurance. Other federal programs may also be available to recover losses to agriculture, livestock, businesses, homes and other properties. No disasters in 2014 in the state of Kansas met federal guidelines for any type of Individual Assistance declaration.

The Human Services section of the Kansas Division of Emergency Management actively engages in increasing the level of citizen preparedness for disasters across the state and in providing disaster victim services and resource coordination for those affected by disasters. Disaster victim services includes programs such as the Federal Emergency Management Agency's Individual Assistance Program that may be made available during large-scale disasters if the damage amounts in the affected area meet certain federal guidelines. This program offers grant funds to individuals to assist with recovery costs such as housing and personal property losses that are not covered by insurance. This program can also assist with medical, dental and funeral expenses incurred as a result of the disaster that are not covered by insurance. Other federal programs may also be available to recover losses to agriculture, livestock, businesses, homes and other properties.

In May, Cherokee County, Kansas, and contiguous counties received a Small Business Administration disaster declaration for damages from the EF2 tornado that struck the town of Baxter Springs in April.

During non-disaster times, the Kansas Division of Emergency Management actively engages with partner agencies, disaster human service professionals and voluntary organizations active in disaster to train for human service response to disasters and emergencies. The 2014 Kansas Preparedness Summit was offered in partnership with Kansas Citizen Corps, Kansas Voluntary Organizations Active in Disaster and the Kansas State Animal Response Team. The annual Kansas Preparedness Summit provides training for Citizen Corps groups, emergency management professionals, human services in disaster professionals, veterinarians, Medical Reserve Corps, Animal Disaster Response professionals and volunteers and voluntary organizations active in disaster to increase the foundation, knowledge and response capability of human service in disaster professionals and organizations in the state. This year's summit offered training to more than 200 disaster human service responders during multiple general sessions, in addition to breakout sessions in specialty focus areas such as disaster recovery, citizen preparedness, psychological first aid, compassion fatigue, volunteer engagement, human first aid, pet first aid, pet sheltering and many other topics.

The Human Services section also manages the Kansas Preparedness Challenge, an online based program that provides monthly challenges to assist Kansas citizens in becoming prepared for disasters.

Other disaster preparedness outreach activities include Severe Weather Awareness Week, Flood Awareness Week, National and State Preparedness Month, Preparedness Day at the State Fair, Winter Weather Awareness Week and Zombie Preparedness Month.

Public Assistance Program

The Federal Emergency Management Agency's Public Assistance Grant Program provides assistance to state, tribal and local governments and certain types of private nonprofit agencies for emergencies declared by the president. The eligible funding is available on a cost-sharing basis for emergency work and the repair or replacement of facilities damaged as a result of the disaster occurrence. Funding may also be available on a cost-sharing basis for hazard mitigation measures statewide.

The Public Assistance Program provides supplemental federal disaster grant assistance for the repair, replacement or restoration of disaster-damaged, publicly-owned facilities and the facilities of certain private nonprofit organizations. The federal share of assistance is not less than 75 percent of the eligible cost for emergency measures and permanent restoration. The state determines how the nonfederal share, up to 25 percent, is split with the applicants.

The Kansas Public Assistance Program conducts its operations with one full-time state employee, while drawing from a diverse, seasoned and mentored cadre of 38 augmented personnel. These men and women are retired military who continue their service as Public Assistance Coordinators, PAC Crew Leaders and Public Assistance Project Specialists. A total of 38 augmented positions can be coordinated for preliminary damage assessments and project assignments throughout Kansas counties affected by the disasters. Averages of 10 to 12 augmented personnel complete the detailed project assignments. With disasters involving multiple counties across the state, augmented numbers may reach upward

to 25 to complete disaster requirements throughout the state.

The Kansas Public Assistance program maintains its operational relationship with its FEMA counterparts, while sustaining rankings among the top in the nation in its ability to sustain mobilization standards during disasters and serve those in need following a disaster declaration. The Public Assistance program surveys information developed through internal and external audits to enhance their response in future disasters and develop best practices to improve their expertise in future operations. The Kansas Public Assistance program analyzes customer service to objectively enhance considerations for future Public Assistance disaster grants, response and recovery.

Many jurisdictions in Kansas are threatened by natural perils throughout the year. Active disaster analysis demonstrates Kansas will add one or more federal disaster declarations during 2015, with disaster exposures involving many jurisdictions. The state of Kansas had two federal disaster declarations during 2011, one in 2012, two in 2013 and none in 2014. As of Sept. 1, a total of \$357,353,971.47 has been obligated for Disasters 1741 through 4150. Some damages are estimated and pending federal Public Assistance funds for eligible state and local governments and certain private nonprofit organizations for projects involving emergency and permanent work, including the repair or replacement of facilities damaged by the effects of eligible disasters.

KDEM strives to conduct individual training for new Public Assistance Cadre by utilizing actual Kansas disaster scenarios and practical field experience to strengthen critical skills for future deployment. Though the Public Assistance Cadre mobilizes for various lengths of time during disaster operations, training exercises and “best practice” sessions are routine for implementing and developing courses of action in support of active and future disasters. A review of the most recent disasters involving the Public Assistance Section operations in 2014 is listed below.

Public Assistance Program’s Current Disasters

(Obligated funds are as of Sept. 1, 2014)

FEMA KS DR 4150

- Declaration date: Oct. 22, 2013
- Incident Type: Severe storms, straight line winds, tornados and flooding
- Incident Period: July 22-Aug. 16, 2013
- Designated Counties: Barber, Barton, Bourbon, Butler, Chase, Cherokee, Clark, Clay, Cloud, Coffey, Comanche, Cowley, Crawford, Dickinson, Edwards, Elk, Ellsworth, Ford, Geary, Greenwood, Hamilton, Harper, Harvey, Hodgeman, Kingman, Kiowa, Lane, Linn, Lyon, Marion, McPherson, Meade, Montgomery, Morris, Ness, Ottawa, Pawnee, Pratt, Reno, Republic, Rice, Saline, Sumner, Washington, Wilson and Woodson
- Funds obligated to date: \$13,525,633.24

FEMA KS DR 4112

- Declaration date: April 26, 2013
- Incident Type: Snowstorm
- Incident Period: Feb. 20-23, 2013
- Designated Counties: Barber, Barton, Dickinson, Ellis, Franklin, Harper, Harvey, Hodgeman, Kingman, Marion, McPherson, Ness, Osage, Osborne, Pawnee, Phillips, Pratt, Rice, Rooks, Rush, Russell, Smith and Stafford.
- Funds obligated to date: \$1,704,138.33

FEMA KS DR 4063

- Declaration date: May 24, 2012
- Incident Type: Severe storms, tornadoes, straight-line winds and flooding
- Incident Period: April 14-15, 2012
- Designated Counties: Edwards, Ellsworth, Harper, Hodgeman, Jewell, Kiowa, Mitchell, Osborne, Rice, Rush, Russell, Sedgwick, Stafford and Sumner
- Funds obligated to date: \$6,058,925.68

FEMA KS DR 4035

- Declaration date: Sept. 23, 2011
- Incident Type: Flooding
- Incident Period: June 1-Aug. 1, 2011
- Designated Counties: Atchison, Doniphan, Leavenworth and Wyandotte
- Funds obligated to date: \$3,782,118.48

FEMA KS DR 4010

- Declaration date: July 29, 2011
- Incident Type: Severe storms, straight-line winds, tornadoes and flooding
- Incident Period: May 19-June 4, 2011
- Designated Counties: Barton, Clay, Cloud, Hamilton, Jewell, Lincoln, Logan, Lyon, Marion, Mitchell, Morton, Osage, Osborne, Ottawa, Pottawatomie, Republic, Riley, Rooks, Rush, Russell, Sherman, Smith, Stafford, Stanton and Washington
- Funds obligated to date: \$8,079,219.90

FEMA KS DR 1932

- Declaration date: Aug. 10, 2010
- Incident Type: Severe storms, flooding and tornadoes
- Augmented Personnel Assignments: 25
- Incident Period: June 7-July 21, 2010
- Designated Counties: Atchison, Brown, Butler, Chase, Cheyenne, Clay, Cloud, Comanche, Decatur, Doniphan, Ellis, Elk, Franklin, Greenwood, Harvey, Jackson, Jewell, Kiowa, Lyon, Marion, Marshall, McPherson, Miami, Mitchell, Morris, Norton, Osage, Osborne, Pawnee, Phillips, Pottawatomie, Republic, Riley, Rooks, Rush, Sheridan, Smith, Wabaunsee, Washington, Wilson and Woodson
- Funds obligated to date: \$9,274,016.14

FEMA KS DR 1885

- Declaration date: March 9, 2010
- Incident Type: Severe winter storms and snowstorm
- Augmented Personnel Assignments: 25
- Designated Counties: Allen, Anderson, Atchison, Bourbon, Brown, Butler, Cherokee, Cheyenne, Clay, Coffey, Cowley, Crawford, Decatur, Doniphan, Douglas, Elk, Franklin, Geary, Gove, Graham, Greenwood, Jackson, Jefferson, Jewell, Labette, Leavenworth, Linn, Logan, Lyon, Marshall, McPherson, Miami, Montgomery, Morris, Nemaha, Neosho, Norton, Osage, Phillips, Pottawatomie, Rawlins, Republic, Riley, Rooks, Shawnee, Sheridan, Wabaunsee, Wallace, Washington, Wilson, Woodson and Wyandotte
- Funds obligated to date: \$19,252,746.76

FEMA KS DR 1741

- Declaration date: Feb. 1, 2008
- Incident Type: Severe winter storms
- Incident Period: Dec. 6-19, 2007
- Designated Counties: Atchison, Barber, Barton, Brown, Butler, Chase, Cherokee, Clark, Clay, Cloud, Comanche, Crawford, Dickinson, Doniphan, Edwards, Ellis, Ellsworth, Ford, Geary, Graham, Gove, Harvey, Hodgeman, Jackson, Jefferson, Jewell, Kickapoo Nation, Kingman, Kiowa, Labette, Leavenworth, Lincoln, Logan, Lyon, Marion, Marshall, McPherson, Miami, Mitchell, Morris, Nemaha, Osage, Osborne, Ottawa, Pawnee, Phillips, Pottawatomie, Pratt, Reno, Republic, Rice, Riley, Rooks, Rush, Russell, Saline, Sedgwick, Shawnee, Sheridan, Smith, Stafford, Thomas, Wabaunsee, Wallace, Washington and Woodson
- Funds obligated to date: \$295,677,172.94

Kansas Assessment Team

The Kansas Assessment Team is comprised of professional building officials who are members of the International Code Conference of Building Officials and architects who are members of the American Institute of Architects. In the wake of disasters, this team conducts damage assessments of homes and buildings, providing information to owners and others regarding the safety and validity of issuing building permits to repair structures.

Public Assistance Cadre

The Public Assistance Cadre is comprised of trained and experienced retired Kansas National Guardsmen who are activated following disasters to conduct damage assessments of public infrastructure, including roads, bridges, waterways, debris and electrical utilities.

In April, a team of four Public Assistance Cadre members were deployed to Baxter Springs to assist in damage assessment from an EF2 tornado.

Public Information Cadre

The Public Information Cadre is comprised of trained public information specialists, organized through the Public Affairs Office, who are activated to manage and coordinate information in and for the Joint Information Center and do public information coverage and outreach during periods of response and recovery from disasters or major emergencies.

Technological Hazards

Kansas Division of Emergency Management's Technological Hazards Program provides direction and planning guidance concerning potential accidents involving hazardous substances such as toxic chemicals, radioactive substances and potential releases from nuclear power plants. The section provides technical assistance related to chemical and radiological vulnerability planning, emergency notification and statewide emergency coordination.

The Technological Hazards Program is responsible for maintaining the state's Radiological Emergency Response Plan for Nuclear Facilities and ensures the participating state agencies are fully trained and knowledgeable in their role during a nuclear incident at either Wolf Creek Generating Station or Cooper Nuclear Station. The Radiological Emergency Response Plan underwent revision and was approved by FEMA in 2013.

The section stores, repairs and lends radiation detection devices for use by various public agencies in case of radiological materials accidents. These devices are serviced and calibrated regularly by this section to ensure that the devices accurately register radiation. This section also receives the advance shipment notifications for radiological materials traveling through the state.

The Technological Hazards Section receives and maintains the hazardous material spill and release notifications on behalf of the Governor's Commission on Emergency Planning and Response. All spills that exceed the EPA's List of Lists reportable quantities must be reported to KDEM. The section also assists the CEPR by providing technical guidance on the roles and responsibilities of the Local Emergency Planning Committees and by maintaining membership listings of the LEPCs.

The Technological Hazards Section administers the Hazardous Materials Emergency Preparedness grant program for the state of Kansas. For federal fiscal year 2014, Kansas received more than \$371,000 in grant funds from U.S. Department of Transportation. There were 10 projects supported in 2014. There were two major regional projects—a 19-county commodity flow study in the south central and a 12-county full scale exercise in the southeast regions. One project was awarded to the Kansas Fire and Rescue Training Institute to offer classes around the state in the areas of LP gas emergencies, ammonia emergencies, hazmat operations, and ethanol emergencies. The HMEP grant funds were also used to support the Kansas LEPC Conference in 2014.

Consolidated Spill Database

The Kansas Division of Emergency Management has been working in conjunction with the Kansas Department of Health and Environment and the Kansas Corporation Commission to simplify the spill reporting process throughout Kansas. Over the last year, an interagency working group has consolidated the three separate agency reporting processes into one. This new process will decrease spiller notification times, increase notification compliance and increase visibility of all spill events across the state without duplicating efforts.

The state implemented the new spill and all hazard telephone notification process, accompanied by a new spill reporting database, on Dec. 1. The telephone notifications were consolidated into a single phone number. The phone system features a brief, automated routing system that quickly directs the caller to the appropriate state agency based upon the reason for their call. Once the verbal notification has been made, each agency has access to the incident report through the new WebEOC spills database.

KDEM offered training courses to all users across the state before the implementation of the program. The training is designed to teach individuals the basic use of WebEOC, in depth use of the new WebEOC spills database and use of the new Kansas Spill and All-Hazards notification line.



Gov. Sam Brownback signs a proclamation designating November as "Don't Mix Chemicals, Read the Label First Month" in Kansas, sponsored by the Technological Hazards Section of the Kansas Division of Emergency Management. The goal of this campaign was to educate the public on the dangers of mixing common household chemicals.

Special Programs and Facilities

Kansas STARBASE

Located in Kansas City, Manhattan, Salina, Topeka and Wichita; 16 full-time and 3 part-time employees

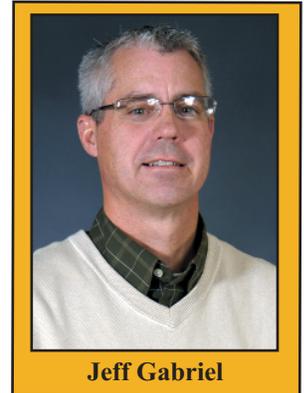
In 1992, Kansas STARBASE was launched to ignite the interest of youth (4th - 6th graders) in science, math, engineering and technology by exposing them to the technological environments and positive role models of the Kansas Army and Air National Guard. The STARBASE program in Kansas is an official youth program of the U.S. Department of Defense. In some instances, community support from individuals, corporations and foundations is acceptable.

STARBASE has worked with more than 60,128 Kansas children, improving their interest in the areas of math, science, engineering or technology as well as instilling a sense of pride and personal accomplishment.

The Kansas STARBASE program has the most academy sites in the United States. There are academy sites in Kansas City, Manhattan, Salina, Topeka and Wichita.

2014 Highlights:

- In 2014, STARBASE served 3,763 Kansas students.
- The Wichita STARBASE reopened in August.
- This past summer, Kansas STARBASE partnered with Fort Hays State University to offer STARBASE academy in Hays.
- Kansas STARBASE has received nearly \$32,345 in grants and donations to supplement the federal funding.
- More than 200 Guard members volunteered approximately 4,125 hours to the STARBASE program.



Jeff Gabriel

State Partnership Program/International Affairs Office

Located in State Defense Building, Topeka; 3 full-time employees, including one at the U.S. Embassy in Armenia

2014 marked the first time that the Kansas National Guard conducted a humanitarian mission in Armenia. The 190th Air Refueling Wing Civil Engineering Squadron renovated a medical clinic and school in a small village near the border with Iran. Thirty-eight engineers spent nearly two weeks working on the project, which will have a lasting positive impact for the region. Nearly \$4.5 million in medical equipment from the Armenian Fund of America was transported as part of this initiative. Brig. Gen. Bradley Link and State Command Chief Master Sgt. James Brown were on hand for the ribbon-cutting ceremony.



1st Lt. Jarrod Brunkow, 190th Civil Engineering Squadron, welds parts to repair a schoolyard fence and gate in the village of Darbas, Armenia.



Lt. Col. Fran Oleen

In 2014, Kansas continued its focus of assisting Armenia in five key areas: development of a deployable Peace-keeping Brigade, mobile medical capability, humanitarian demining, noncommissioned officer development, and civil military emergency planning. Military cooperation events continue to focus on familiarizing the Armenian Ministry of Defense with NATO and U.S. standards and procedures to strengthen the interoperability between Euro-Atlantic and Armenian forces.

During the Vigilant Guard exercise in August, Maj. Gen. Lee Tafanelli, the adjutant general, hosted First Deputy Minister Davit Tonoyan and General Sergey Azaryan. The purpose of their visit was to observe the national level exercise with particular emphasis on the military-civilian interaction and coordination during disaster response.

Additionally, a team of five Armenian medical experts familiar with the Expeditionary Medical System were

embedded with the 190th Air Refueling Wing Medical Group during the Vigilant Guard 2014 exercise. Armenia purchased an EMEDS in 2005. Kansas has been assisting with the deployment and development since that time.

During the year, Kansas continued its engagement activity with the Armenian Humanitarian Demining Center. Kansas medics deployed to observe and mentor a train-the-trainer course for Armenian demining medical instructors. The training and recently purchased medical equipment will improve the safety and response to medical emergencies during landmine clearance operations and ongoing NATO peacekeeping missions. In 2015, Kansas will begin an initiative to assist the AHDC in its effort to implement a Mine Risk Education program in high-risk populations to unexploded ordinance within the country.

Senior Kansas National Guard noncommissioned officers are part of a multiyear effort to assist the Armenia Ministry of Defense in developing doctrine for personnel management programs and NCO development. Focus continues on U.S. military personnel management programs, finance management, career management and progression, personnel awards, accountability, and soldier and unit readiness. Kansas worked with the active Army component and Marine forces in Europe to deliver three highly successful engagements with the Armenian NCO Academy throughout the year.

A mixed group of subject matter experts from the Kansas Army National Guard conducted two events in Armenia to advise and assist the Armenian Peacekeeping Brigade in preparation for a NATO evaluation in 2015. Kansas will continue to support this effort conducting two engagements next year leading up to the NATO Operational Capabilities Concept certification.

The Kansas National Guard hosted two cyber-related events in 2014. The first one was hosted in Kansas and the second event took place in Armenia. The events proved to be highly successful in assisting the Armenian Ministry of Defense as it shapes its strategic vision with regard to a cyber defense program.

The Kansas Division of Emergency Management participated in a Civil Military Emergency Planning workshop hosted by the Armenian Ministry of Emergency Situations and the U.S. Army Corps of Engineers. The workshop is part of a broad, enduring relationship with Armenia and other developing countries to create and exercise national response plans in an effort to mitigate the impact of disasters.

Future exchanges will continue to build upon the previous events and average 15-20 engagements per year.

Biannually, the International Affairs Office hosts the International Officers visit from the Command and General Staff College, Fort Leavenworth, Kansas. This is a state government visit to Topeka to familiarize international officers with judicial, legislative, and executive branches of state government, including the role of the National Guard. The visits also include a luncheon with the governor, chief justice, and legislative leadership.

Advanced Turbine Engine Army Maintenance

Located at Marshall Army Airfield, Fort Riley; 73 federal employees

Mission: The Advanced Turbine Engine Army Maintenance is a Total Integrated Engine Revitalization Refurbishment facility specializing in the rebuild of fully warranted (five years/1,400 hours), Air Gas Turbine 1500 M1 Abrams tank engines. The ATEAM also rebuilds the X1100-3B cross-drive tank transmission and all related components, exceeding National Maintenance Work Requirement standards. The annual payroll is \$8.4 million. The fiscal year 2014 repair parts budget is \$24 million.

The ATEAM is an International Organization for Standardization 9001:2008 registered program. The ATEAM received initial certification on April 13, 2001, and recertified April 12, 2013.

Located on Fort Riley, the ATEAM currently employs 73 federal employees. The ATEAM is the only maintenance facility in Kansas that employs Title 32 federal technicians from both the Kansas Army and Air National Guard.

The ATEAM's customers include the National Guard Bureau and the Tank-Automotive and Armaments Command. The ATEAM supports TACOM's Foreign Military Sales Program by rebuilding engines and transmissions for the Kingdom of Saudi Arabia. The ATEAM has shipped AGT1500 turbine engines in support of Operation Enduring Freedom, Operation New Dawn and Operation Noble Eagle. The ATEAM maintains 2,473 lines of repair parts. In fiscal year 2014, the ATEAM rebuilt seven TIGER Condition-Based Overhauls for the National Guard Bureau, 86 X1100 transmissions, 84 AGT1500 turbine engines, and 84 Full-Up Power Packs. In fiscal year 2015, the ATEAM is scheduled to rebuild six TIGER CBOs, three X1100 transmissions, 50 AGT1500 turbine engines and 50 FUPPs for the M1A2S Abrams Main Battle Tank line in Lima, Ohio.

In fiscal year 2014, ATEAM supported eight tank state field training events with on-site support, assisting with tank repairs, training soldiers how to troubleshoot and fix tank engines, and providing training assets on-site to make hasty replacements so that units can continue training. Additionally, the ATEAM supported three tank fieldings in Kansas, Pennsylvania and South Carolina.



Maj. Luke Foster

The ATEAM has 10 separate sections, each having a distinct and specialized role. These include the Allied Trades Section, Disassembly and Cleaning, Quality Assurance/Quality Control Inspection Section, Verification/Non-Destructive Inspection Section, Maintenance Rebuild Section, Component Rebuild Section, Production Control Section, Logistics, Property Accountability Section and the Front Office. In addition, the ATEAM also facilitates Non-Destructive Testing for Fort Riley and the Maneuver Area Training Equipment Site special repair sections. The ATEAM has the National Guard's only in house, ground-based, Joint Oil Analysis Program, saving time and shipping costs. The oil spectrometer tests for contaminants in a wide variety of equipment including engines, transmissions and hydraulic systems.

The ATEAM continues to set a high standard for quality at a lower cost, with a warranty unmatched by any other repair site.

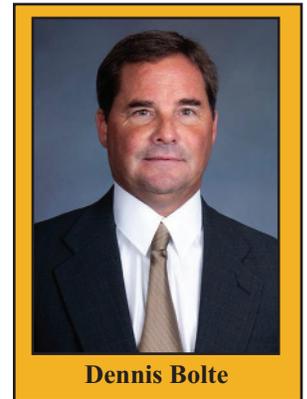
Readiness Sustainment Maintenance Site

Located at Fort Riley; 64 state employees and 1 federal employee

Mission: Provide the Army National Guard with top-quality military equipment and component refurbishment or repair. This is achieved through utilizing cost-effective labor and efficient production methods that maximize savings for the Department of Defense and the American taxpayer. The RSMS budget for 2014 was \$6.1 million, with \$3.1 million estimated for payroll and \$3.0 million for parts and specialized services.

The Kansas Army National Guard established the military vehicle refurbishment site at Fort Riley, Kansas, in June 1993. Named Retro-Europe, the original purpose of the site was to receive and refurbish equipment returning from the European theater and place it into service in the National Guard.

All types of combat and tactical vehicles were rebuilt at this RSMS: armored recovery vehicles, personnel carriers, artillery, and light tactical vehicles to include specialized engineer equipment and electronics vans. The site was re-designated as the General Support Maintenance Site on Oct. 1, 1998. It was later re-designated as the RSMS on Oct. 1, 1999. The Salina RSMS was opened in 2006 to refurbish semi-trailers and specialty towed trailers, which increased the overall capacity of the RSMS program. Prior to that, RSMS at Fort Riley has performed complete refurbishment of all M939 series five-ton trucks, including specialized command and logistics expandable vans and all cargo trucks.



- The RSMS program met the overall goal in 2014 to improve equipment on hand rates for the National Guard. The RSMS has performed its final refurbishment and return mission in fiscal year 2014. In June, given funding reductions for numerous programs, National Guard Bureau decided to cease RSMS operations at all five RSMS sites nationwide. Kansas RSMS will conduct a deliberate shutdown and complete redistribution or turn in of all equipment and facilities by Sept. 30, 2015.
- The RSMS scheduled 102 trailers from National Guard units for the refurbish and return program to increase readiness across the National Guard.
- The Salina RSMS facility was closed and more than 900 core vehicles were turned in to the Defense Reutilization and Marketing Services.
- In June, the RSMS began preparing for cessation of operations and planning for equipment and facility reutilization.

Great Plains Joint Training Center

Located in Salina

The Great Plains Joint Training Center combines assets from the Kansas Army and Air National Guard, and the Kansas Division of Emergency Management that synchronizes public safety and military training for operational missions. GPJTC supports these assets to give Department of Defense, governmental organizations and non governmental organizations an opportunity to operate in a joint environment, and facilitate emergency response and combined air-land combat maneuvers and exercises. The GPJTC is comprised of the Kansas Army National Guard Training Center, Kansas Regional Training Institute, Smoky Hill Air National Guard Range and Crisis City. Brig. Gen. Robert Windham is the GPJTC commander. Lt. Col. Richard Fisher is the executive officer.

The GPJTC is the backbone of the Kansas Army National Guard's ability to conduct pre-mobilization training for its soldiers at home prior to deployment overseas. This keeps Kansas Guardsmen in the community during this vital training rather than away from family and friends at military installations outside our state.

GPJTC is one of 10 regional chemical, biological, radiological, nuclear and high-yield explosives training centers in the United States. This provides training opportunities previously unavailable within the state for all areas of hazardous material specialties.

The Kansas Army National Guard Training Center provides state of the art training simulators, computer labs and a full array of live-fire, automated familiarization and qualification ranges for small arms, as well as land navigation courses. It has 13 classrooms, which can accommodate classes with as many as 360 personnel in the main auditorium. The KSARNG training center can house up to 300 personnel at Nickell Hall. An additional 312 personnel can be housed in two open-bay barracks located on the training center campus. An additional 360-personnel barracks are available and located on the weapons ranges.

The Smoky Hill Air National Guard Range complex has approximately 34,000 acres for combined arms training. This gives active-duty and reserve component military organizations the opportunity to train jointly in a realistic environment that combines ground and air assets in operational training in a way that is possible at only a few sites throughout the United States. Smoky Hill is the largest Air National Guard weapons range in the nation, encompassing 54 square miles of training space with more than 115 tactical target sets and an electronic warfare site. It is home to the 284th Air Support Operations Squadron and provides realistic combat training for military aircraft and ground forces, as well as providing unmanned aerial vehicle support for selected users. The range has access to four million acres of restricted airspace.

GPJTC has formed a partnership with Kansas State University's Applied Aviation Research Center to develop an unmanned aircraft system capability for the state. KSU has numerous certificates of authorization from the Federal Aviation Administration to fly unmanned aircraft systems within Class D airspace. The authorization allows the program, based at the Salina Municipal Airport, to operate in the national airspace system.

The United States Joint Special Operations Command conducted their second Jaded Thunder training exercise at the GPJTC in June. The exercise involved A-10 Thunderbolt IIs from the 354th Fighter Squadron out of Davis-Monthan Air Force Base in Arizona; four AH-6 Little Bird helicopters, an AC-130 Spectre gunship, B-1 bombers, HH 60 Seahawk helicopters, F18 Super Hornet multirole fighter and UH-60 helicopters from the Kansas Army National Guard. The event also included artillery live fire from M109 155mm self-propelled howitzers and 60mm mortars. JSOC has chosen to return in fourth quarter 2015 for Jaded Thunder. These exercises bring in approximately \$2.4 million to the Kansas economy.

Great Plains Joint Training Center hosted more than 2,400 personnel from multiple military and civilian organizations for the week-long Vigilant Guard 2014 exercise sponsored by U.S. Northern Command in conjunction with the National Guard Bureau. The VG program works with states to develop and conduct comprehensive Defense Security Cooperation Agency exercises that enable the National Guard to actively support local and state civilian emergency response to catastrophic events. It provides an opportunity for the Kansas National Guard Headquarters, Joint Task Force Kansas, Kansas Division of Emergency Management, and local partners an opportunity to improve command and control and operational relationships in a domestic operations environment.

The seventh annual Kansas Technical Rescue Conference was held Sept. 17-19 at GPJTC and Crisis City. Participants gathered from across the spectrum of rescue disciplines, including structural collapse, trench collapse, confined space, water rescue teams, along with equipment, manufacturers and distributors. It provided an open forum for sharing news and views on advances in equipment and techniques, technical problems and mutual issues surrounding local jurisdictions.



Kansas National Guard

Joint Forces Headquarters Kansas

Located in the State Defense Building, Topeka

The Kansas National Guard Joint Forces Headquarters exercises command and/or control over all assigned, attached or operationally aligned forces as a standing Joint Task Force within the geographic confines of the state. The JFHQ provides situational awareness for developing or ongoing emergencies and activities to federal and state authority. The JFHQ provides trained and equipped forces and capabilities to all 15 Emergency Support Functions as identified in the Kansas Response Plan. In this capacity, the Kansas National Guard serves in a supporting role to the local incident commander.

The Adjutant General – Maj. Gen. Lee Tafanelli

As adjutant general, Maj. Gen. Lee Tafanelli oversees the activities of the Adjutant General's Department, including providing personnel administration and training guidance for more than 7,500 soldiers and airmen in the Kansas Army and Air National Guard.

As the director of the Kansas Division of Emergency Management, a division of the department, he guides a professional core of personnel that prepare for and respond to disasters. In addition to part-time soldiers and airmen, the department includes about 2,300 full-time state and federal employees. Additionally, the 105 county emergency managers and their staffs receive guidance and training through the department.

Tafanelli is also director of Kansas Homeland Security, where he works to ensure security in the state is a top priority. For budgetary and administrative purposes, he is responsible for the Civil Air Patrol.



**Maj. Gen.
Lee Tafanelli**

The Chief of Joint Staff – Brig. Gen. Scott Dold

The chief of the Joint Staff is responsible for the integration of the Kansas Army and Air National Guard forces for homeland security missions and for organizing, training, equipping and deploying National Guard forces to support a local incident commander in a disaster response.

The chief serves as the commander, Joint Task Force-Kansas, for National Guard forces responding to events within the state of Kansas. The chief will also serve as the Title 10/Title 32 Dual Status commander in the event missions by federal forces are required within the state. Other duties include:

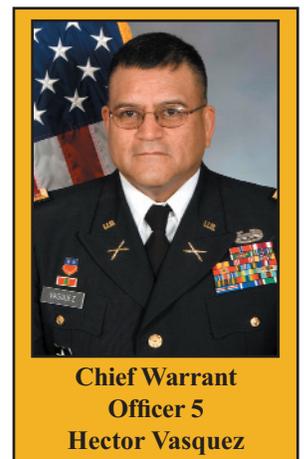
- Coordinates all Joint Staff programs in Kansas relating to Homeland Security. This includes the state's quick/rapid reaction forces, Civil Support Team and other National Guard emergency response forces that respond to requests from the governor or local officials to situations ranging from local to statewide contingencies or threats. These responses include natural or man-made disasters, terrorism, weapons of mass destruction, critical asset protection, civil disturbances and requests for military forces through the Emergency Management Assistance Compact.
- Supervises daily operations and activities of elements of the Joint Forces Headquarters Kansas staff and is the State Defense Complex Installation commander.
- Provides direction and oversight of all Joint Staff training and exercise planning.



**Brig. Gen.
Scott Dold**

Command Chief Warrant Officer – Chief Warrant Officer 5 Hector Vasquez

The command chief warrant officer is responsible to the adjutant general as the advisor on all policy and personnel matters as they relate to warrant officer education, career management and warrant officer recruiting. The command chief reports directly to the adjutant general and is the liaison for warrant officer issues between the state and National Guard Bureau and the active Army warrant officer branch, as well as associated warrant officer schools. The command chief is a member of the Warrant Officer Advisory Committee at the national level, which acts as an advisory group to the chief and director of the National Guard Bureau.



**Chief Warrant
Officer 5
Hector Vasquez**

State Command Sergeant Major – Command Sgt. Maj. Scott Haworth

State Command Sgt. Maj. Scott Haworth is the senior enlisted leader and advisor to the adjutant general and the Joint Forces Headquarters for all of the administrative, training, morale and welfare matters of all enlisted soldiers, airmen and their families. Haworth has oversight of promotion boards and recommends senior noncommissioned officers for positions of greater responsibility. The state command sergeant major regularly visits soldiers and airmen in their operational environment in the state and operational areas overseas and combat theaters. He interacts and meets regularly with the senior enlisted leaders of the National Guard Bureau and other military organizations. Haworth mentors and advises the senior enlisted leaders of the Kansas National Guard.



Joint Forces Headquarters J-1, Directorate of Manpower and Personnel – Col. Tony Divish

- Principal staff officer and primary advisor to the adjutant general, senior commanders and staff on all matters pertaining to the development, interpretation, integration and implementation of joint human resources programs for all Kansas National Guard members and their families.
- Ensures all manpower and personnel programs and systems are effectively managed and administered whether the service member's status is a drill status Guardsman, Active Guard Reservist, Military Technician or State Active Duty.
- Areas of responsibilities include the Army Personnel office, Human Resource office, personnel accountability, joint officer credit, awards, development and implementation of statewide personnel policies, personal and family readiness, and service member and dependent support services.



Joint Forces Headquarters J-2, Intelligence Directorate – Lt. Col. Charles Harriman

- Responsible for providing the adjutant general and other senior state leaders with intelligence assessments designed to maintain situational awareness and to assist in the planning and decision-making process as it pertains to homeland security and anti-terrorism/force protection issues. Classified and unclassified intelligence products are produced at both the strategic and operational level.
- Manages the intelligence sharing capabilities within state level joint force operations by determining intelligence objectives and evaluating information requirements.
- Primary focus is given to foreign threat assessment and analysis. Other areas of specific focus include support to the Kansas Intelligence Fusion Center, the State's Partnership Program with Armenia, and Military Assistance to Civil Authorities missions. The J2 is also the primary Intelligence Oversight Advisor within the Kansas National Guard.
- Serves as a channel of communication between the adjutant general, National Guard Bureau, and Northern Command and is recognized as an expert on intelligence issues affecting the Department of Defense, the Kansas National Guard and the state of Kansas.



Joint Forces Headquarters J-3/5/7, Operations Directorate; Directorate of Strategic Plans, Policy and International Affairs; Joint Education, Training and Exercises – Col. Howard Wheeler

- Responsible for planning, coordinating, organizational development and integrating JFHQ operations, including the operation of the Joint Operations Center of the JFHQ.
- Ensures readiness by providing management and synchronization of actions in a variety of functional programs for the directorate. He serves as the primary for the formulation of plans, policies and programming and budgeting data pertaining to current operations.
- Manages the state mobilization readiness and state aviation operations and performs long term planning and organizational development necessary to accomplish functions essential to state National Guard joint operations, training and readiness missions.



- The Directorate of Strategic Plans, Policy and International Affairs is responsible for strategic planning and policy development. Responsibilities include exploring projected threats, opportunities and trends; assisting the adjutant general in developing the department's long-range goals; developing future military and civil support strategies; drafting the agency's Strategic Plan; and executing a state partnership with Armenia under the national State Partnership Program for International Affairs.
- The Directorate of Joint Education, Training and Exercises is responsible for managing joint training and exercises. Responsibilities include planning and conducting training for the Joint Staff; managing statewide joint education programs; developing and coordinating interstate civil support exercises; tracking domestic operations training; and managing the Joint Training Information Management System.

Joint Forces Headquarters J-4, Logistics Directorate - Col. Mike Erwin

- Identifies and coordinates supply and services, transportation and maintenance support for the Kansas National Guard and state emergency management joint operations. Provides technically and tactically proficient liaison officers to the Joint Operations Center and the State Emergency Operations Center, as required. Manages around-the-clock defense movement coordination, available operational and maintenance funds, equipment and supply acquisition, automated logistics systems and inventory management.
- Provides logistical support to the joint reception, staging, onward movement and integration of security and support elements into the Joint Operations Area. Provides flexible and responsive sustainment to the force for the duration of operational requirements. Integrates the latest Standard Tactical Automated Management Information Systems to augment combat service support functional areas. Provides logistical planning and sustainment requirements for maintaining and supporting equipment for elements of both the Army and Air National Guard.



Joint Forces Headquarters J-6, Director of Command, Control, Communication and Computers - Col. Chris Stratmann

- Establishes policies/procedures, provides advice and makes recommendations on J-6 matters to the adjutant general and director of the Joint Staff for supporting joint military, major subordinate command, interagency and Joint Forces Headquarters information sharing for the homeland security and domestic response missions. Develops Joint Forces Headquarters information technology strategy, including programs in the Kansas Army and Air National Guard for incorporation and use in a shared environment for domestic and homeland security response.
- Responsible for all matters pertaining to command, control, communication and computer systems that support the primary functions involving the collection, transportation, processing, dissemination and protection of information. These systems include both the communications and computer systems required to implement the state command and control process and are the information exchange and decision support subsystems within the state's total force Command and Control Support System.



Joint Forces Headquarters J-8, Director of Force Structure, Resources and Assessment – Col. Judith Martin

- Provides guidance, policy and direction for internal review, data processing, comptroller, supply and services, purchasing and contracting and property management. The J-8 provides joint strategic resource planning, capabilities-based planning and analysis and overall program requirements analysis and validation.
- Provides resource management oversight, guidance, policy, procedures, performance metrics and operational contracting. Ensures federal oversight and accountability programs are in place and functioning properly to safeguard all federal funds, property, and real property issued to, under the control of or managed by the Kansas National Guard.



Joint Offices

These offices support Army and Air Guard operations.

Directorate of Public Works

Located in Nickell Armory, Topeka; 118 federally-reimbursed state employees and 11 federal employees

The Kansas National Guard operates in 315 buildings across the state, encompassing 4 million square feet which is 71 percent Army Guard and 29 percent Air Guard. These buildings and their infrastructure are located on 42,516 acres of grounds, including an 8,775-acre bombing range in Salina.

The Directorate of Public Works synchronizes all Kansas National Guard facility operations and maintenance, provides a central point of advice for critical current and future decisions as it relates to Kansas National Guard infrastructure. The directorate is establishing consistency across the Kansas National Guard to ensure adaptability to changing military missions, and is identifying opportunities for fiscal and operational efficiencies that benefit soldiers and airmen, as well as the state and federal governments.

Specifically, the Directorate of Public Works supports the Kansas Army National Guard Construction Facility Management Office, the Kansas Air National Guard 190th Air Refueling Wing's, and 184th Intelligence Wing's Base Civil Engineering offices. The directorate also provides coordination with military engineering commanders in the planning of Kansas National Guard construction and training projects. The directorate also engages with nonmilitary Kansas municipal and state entities to identify and plan mutually beneficial partnership projects.

Col. Mark Green serves as the director of Public Works and Jeffrey Terrell is the deputy director. The directorate establishes specific strategic planning objectives for the Kansas National Guard facilities organization in support of the Adjutant General's Real Property Policy vision.



Col. Mark Green

Master Planning

The major strategic planning effort in 2014 was planning for the relocation of Kansas Joint Forces Headquarters to the grounds of the 190th Air Refueling Wing at Topeka's Forbes Field.

"This action, once completed, will improve force protection and emergency response, maximize underutilized Air Guard space, reduce annual operations and maintenance expenditures, enhance domestic operations, and significantly reduce military construction spending requirements for Kansas National Guard facilities," said Maj. Gen. Lee Tafanelli, the adjutant general.

Due to the scale of the endeavor, the directorate had to submit a Basing Approval Request to the Secretary of the Air Force. The Kansas National Guard received approval on Oct. 31.

Energy

Aggressive energy reduction efforts continued at state and federal facilities to save federal and state utility expenditures. In 2014, the Kansas Army National Guard was awarded \$1.6 million of federal Energy Conservation Investment Program funds to construct renewable ground-source heating and cooling retrofits, solar- and wind-powered exterior lighting systems; energy-efficient heating, ventilation and air-conditioning conversions; and natural passive daylighting retrofits at multiple Topeka National Guard facilities. More than 35 advanced electrical meters were installed at large facilities across the state to enable the Kansas National Guard to view live data at 15-minute intervals to help prevent unnecessary demand charges. Multiple lighting upgrades, HVAC renovations, and renewable energy projects were implemented by the Kansas Army National Guard.

Joint Troop Projects

A new program was initiated this year to achieve the adjutant general's vision of using joint Kansas National Guard troop engineering expertise and labor to repair Kansas facilities during their required annual training exercises. Soldiers and airmen assisted in defining the scopes of work at 13 facilities, creating materials lists, and planning joint projects for 2015 and beyond.



(From left) Lt. Col. John Adam, 184th Intelligence Wing; Tech. Sgt. Brandon Terhune and Master Sgt. Travis Schuler, both of the 190th Civil Engineering Squadron, inspect a Kansas National Guard armory, looking for potential repair projects for Kansas National Guard engineers.

In 2014, members of the 242nd Engineering Company conducted this type of training at the Augusta armory to repair a number of facility problems. The 190th Air Refueling Wing's Civil Engineer Squadron constructed a sidewalk and shelter at the State Defense Building and the 184th Intelligence Wing's Civil Engineer Squadron developed interior and exterior renovation plans for the Wichita South armory.

Joint State Partnerships

Coordination with the State Partnership Program's Bilateral Affairs officer in Armenia continued during 2014. A revolving four-year plan involving Army and Air engineering forces began this year. In 2014, the 190th Civil Engineer Squadron travelled to Darbas, Armenia, for two weeks and conducted engineering annual training by renovating the village's school-house with new classrooms and repairing the village health clinic, which needed a new roof and a replacement bathroom.

Construction and Sustainment

Federally-funded military construction projects are under way and in planning stages across the state. The new Wichita Field Maintenance Facility was completed in spring 2014. A \$9 million Forbes Field Army hangar renovation and airfield resurfacing project is slated to be complete in late 2014, and includes new solar-transpired renewable heating systems. A new Readiness Center for 35th Infantry Division Headquarters at Fort Leavenworth is currently being designed. A new cooking school for Army National Guard cooks was completed at the Salina Training Center. Twenty-five construction projects were awarded. The projects included reroofing, paving, energy efficiency and building restoration. The overall federal cost for the projects was about \$8.5 million.

Environmental Program

In 2014, hazardous waste continued to be a focus area with new regulations and guidance, especially when dealing with contaminated materials. The Kansas Department of Health and Environment continues to conduct surprise inspections at agency facilities, but personnel at waste generating sites have done a great job at presenting the Kansas National Guard as good environmental stewards. The Environmental Management team continued to work closely with project planners and proponents to ensure all environmental requirements were met, including conducting reviews and preparing environmental assessments as required by the National Environmental Policy Act; consulting with appropriate external agencies; and ensuring that all facilities and operations were in full compliance with environmental laws and regulations.

Geospatial Information Systems

The directorate's Geospatial Information System program has grown in 2014, and uses satellite, flyover, ground-measurement and computer-aided design technologies to support the agency's mission. Its widespread mapping and analysis capabilities are relied upon in planning, troop stationing, energy and environmental strategy. This year's focus was increasing accuracy and completeness of the Kansas National Guard's geospatial data layers and imagery.

Work Order System

Adoption of a new uniform work order system for statewide Army and Air facilities became reality on Oct. 1. This system will provide a single consolidated data set for the adjutant general's use to prioritize federal and state general funds to highest-need areas. Five other states that now operate at National Guard facilities are using the same work order system.

Federal Human Resources Office

Located in Nickell Armory, Topeka; 21 federal employees

Mission: To provide the full range of quality personnel support to 1,773 full-time federal employees of the Kansas Army and Air National Guard within the Adjutant General's Department.

Specialists within the Human Resource Office support Army and Air National Guard personnel and functions and administer two separate and distinct personnel programs/systems; for Active Guard Reserve personnel and the technician program which includes dual-status military technicians and non dual-status technicians. Lt. Col. Scott Henry became director of Human Resources Oct. 1.

HRO areas of responsibility are to provide guidance and oversight in hiring, staffing, employee entitlements, employee benefits, man-power, labor relations, technician and AGR training, position classification. HRO is responsible for the management and execution of the Army National Guard budget that supports; technician pay, travel, training, awards as well as the Active Guard Reserve travel.

Between the Army and Air National Guard, there are a total of 1,773 full-time employees comprised of Active Guard Reserve, dual-status and non dual-status technicians. Within the Army National Guard, there are 916 full-time employees and the Air National Guard has 859 full-time employees.

During fiscal year 2014, the staffing section within HRO implemented the use of USA Staffing/USA Jobs as the primary tool for announcing all technician position vacancies. The staffing section provided training to employees and supervisors throughout the state.



HRO staff has processed over 5,220 personnel actions with 2,420 of these within the AGR section and the remaining 2,800 personnel actions that were accomplished by the staffing, classification and benefits sections.

During fiscal year 2014, there were more than 426 job announcements published with 116 of these being AGR job announcements and 310 technician job announcements.

HRO processed more than 5,857 travel requests through the Defense Travel System, 4,647 of these have been accomplished by the AGR section and there have been 1,210 DTS requests processed for technicians. HRO staff also processed more than of 213,486 pay transactions.

The New Employee Training Program and Desktop Reference System were implemented.

The Human Resource Office was responsible for the conversion of 1,066 paper official personnel files to electronic format during the year. This required a review of each personnel file prior to being converted to electronic format, resulting in the Office of Personnel Management Manifest Team stating “best seen to date.”

Inspector General

Located in the State Defense Building, Topeka; 4 federal employees

The inspector general serves as an extension of the adjutant general by providing him with an independent and impartial assessment of the readiness, morale, welfare and discipline of the command. When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and Standards of Conduct, as well as explains Army and Air Force systems, procedures and processes as they relate to issues.

In accordance with Presidential Executive Order 12333 and applicable Department of Defense regulations, the IG provides oversight of intelligence activities and components within the state. The office also operates a system for resolving problems of soldiers, airmen, family members, federal civilian employees and retirees, protecting confidentiality to the maximum extent possible and guarding against reprisals. The office processes and investigates all referred Department of Defense hotline, restriction and federal whistleblower reprisal cases relating to Army and Air Guard activities.

The IG conducts thorough, objective and impartial investigations, audits, inspections and follow-up inspections of state National Guard components or activities as directed by the adjutant general, chief of the National Guard Bureau and the services inspectors general.



Joint Support Chaplain Office

Located in Nickell Armory, Topeka; 2 full-time federal employees

Mission: Provide religious support and compassionate care strengthening the readiness and relevance of the Kansas National Guard across the full spectrum of operations. Assist the state adjutant general in ensuring the right of free exercise of religion. Provide spiritual, moral, and ethical leadership to the Kansas National Guard through a focus upon people, accountability, readiness and communication.

Strategic Priorities:

- A ready chaplaincy that is capable and mission ready; available to meet domestic and federal obligations wherever needed — whenever required to support the Kansas National Guard.
- A responsive chaplaincy focused upon providing comprehensive religious support capabilities commensurate with the operational needs of the members of the Kansas National Guard and its families.
- A resilient chaplaincy able to reconstitute religious support capabilities with sufficient flexibility, recoverability and availability necessary to meet both current and future operational requirements.
- Partners in Care is a voluntary relationship between faith-based and secular organizations and the KSNG. The purpose of the relationship is to provide care and support of Kansas National Guard members and their families upon request.

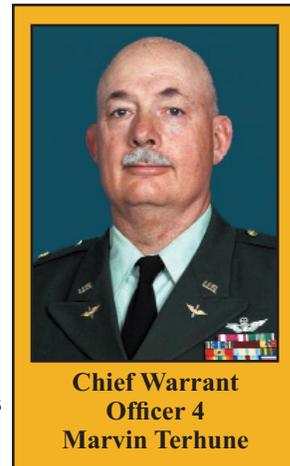


Safety Office

Located in the State Defense Building, Topeka; 2 full-time federal employees, 1 part-time

Mission: To serve as the adjutant general or commander's advisor in all safety matters and to collaborate with appropriate offices to ensure that all applicable programs, functional areas and systems are operating as required by regulation. Provide safety resources to the Kansas National Guard, providing safety training, safety initiatives and incentives to promote safety awareness and accident prevention. Provide an active inspection program for all of the Kansas National Guard facilities. Identify accident trends for the technician work force and military members of the Kansas National Guard.

Safety continues to be a key focus for the Kansas National Guard to conserve valuable human and equipment resources while continuing to support the Global War on Terrorism, Homeland Defense and domestic emergency operations. The Safety Office supports the Kansas National Guard's full-time employees and unit personnel with safety training and program regulatory guidance to support their mission. By identifying accident trends, the Safety Office enhances the leadership's ability to mitigate hazards associated with their mission. The Safety Office continues to have an active inspection program and supports unit safety requirements and initiatives throughout the state. This proactive approach enhances the ability of the Kansas National Guard to accomplish its state and federal missions.

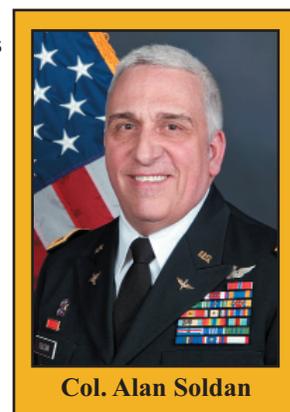


United States Property and Fiscal Office

Located in State Defense Complex, Topeka; 62 federal employees

Mission: The United States Property and Fiscal Office receives and accounts for all federal funds and property of the United States in possession of the Kansas National Guard; establishes and directs the policies and procedures of resource management to ensure compliance with federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management; and ensures federal funds are obligated and expended in compliance with applicable statutes and regulations. The USPFO is responsible for \$2.99 billion in assets utilized by the Adjutant General's Department.

The USPFO provides accounting and budget management services for program coordinators to ensure agency objectives are completed within appropriation and fund limitations. The USPFO administers cooperative funding agreements between the National Guard Bureau and the Adjutant General's Department in support of the Kansas National Guard. Also, the USPFO makes returns and reports on federal funds and property as directed by the chief of the National Guard Bureau and the appropriate service secretary.



Service Member and Dependent Support Team

Located in Nickell Armory, Topeka; 10 federal, 25 contract employees, 3 Active Duty Operational Support

As a section under the Directorate of Personnel and Manpower, the Service Member and Dependent Support Team provides a variety of services and support to service members and their dependents.

The Kansas National Guard Support Services, directed by Mary Nesbitt, is a program that provides support services, training and assistance to service members, their dependents and veterans to help with their wellness and quality of life.

The director is responsible for planning, coordination, implementation, execution and management of all support services for National Guard members and their families. The director also provides commanders with assistance in solving problems affecting the military community.

The support team includes the Yellow Ribbon Program, Transition Assistance Advisor, Employer Support of the Guard and Reserve, Sexual Assault Response Coordinator, Victim's Advocate, Resiliency Program, Tri-West Representative, DEERS Office, Survivor Outreach Services, Suicide Prevention Program Manager, Alcohol Drug Control Officer, Prevention Coordinator, Chaplain Office, and State Family Programs to include Youth Development, Family Assistance and Family Readiness. The Service Member and Dependent Support Team also coordinates many events involving the cooperation of these agencies along with Military One Source, Hero 2 Hired and many others. The team also maintains an active partner with the Airman and Family Readiness Program Managers to assist with all state resources to ensure quality



service is delivered to National Guard service member and their dependents.

Duties and support services to service members, their dependents and veterans include a variety of assistance ranging from crisis intervention, employment, community outreach, ID cards, youth support, mobilization support, training, education, life skills, survivor support, drug testing, drug and suicide education, VA support, victim support and reporting, and other resources and referrals.



Members of Orange Squadron march off toward the mess hall at Kid's Camp, a week-long camp for children of Kansas National Guard families. The annual camp is sponsored by Kansas National Guard Support Services.

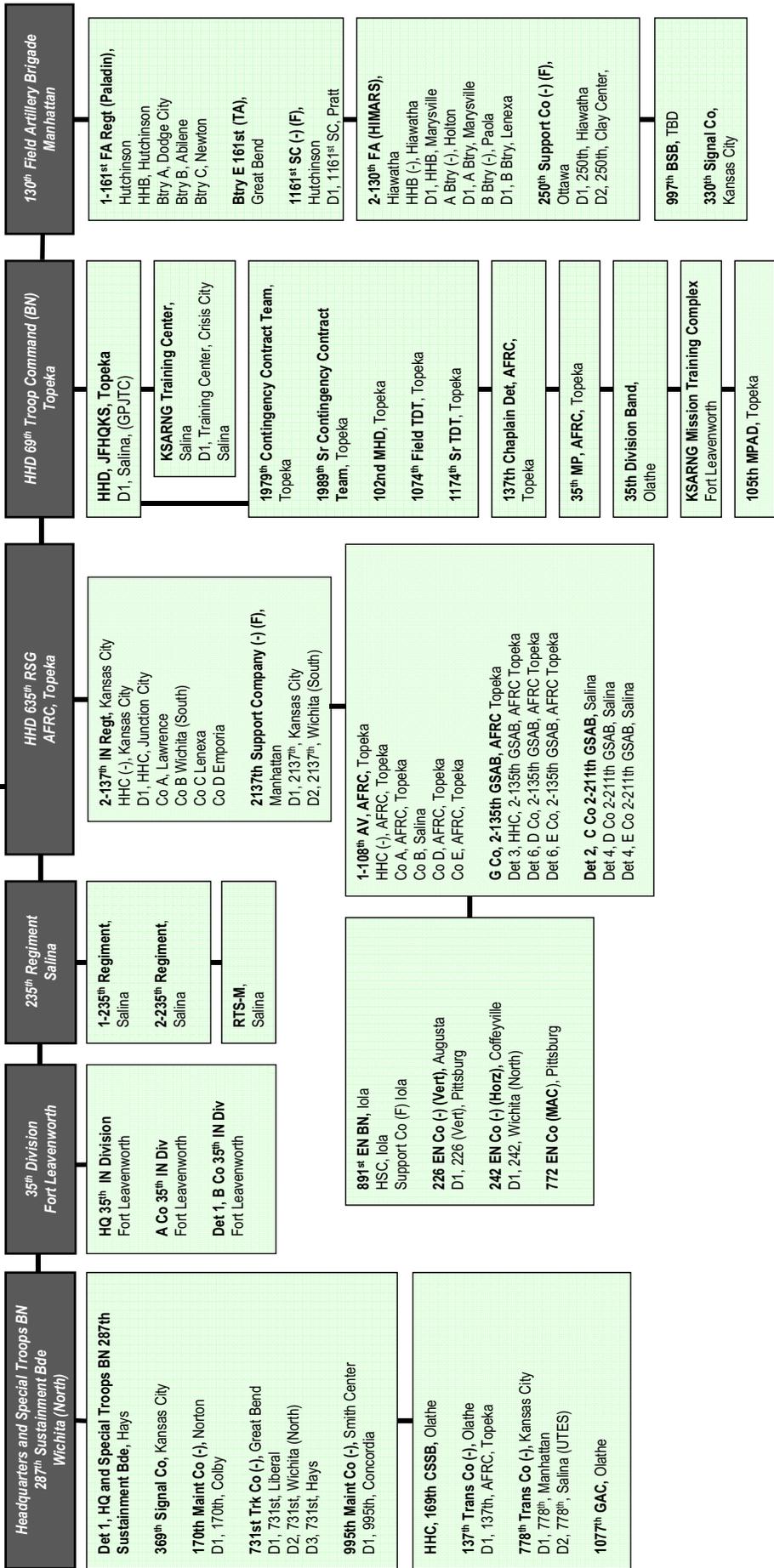
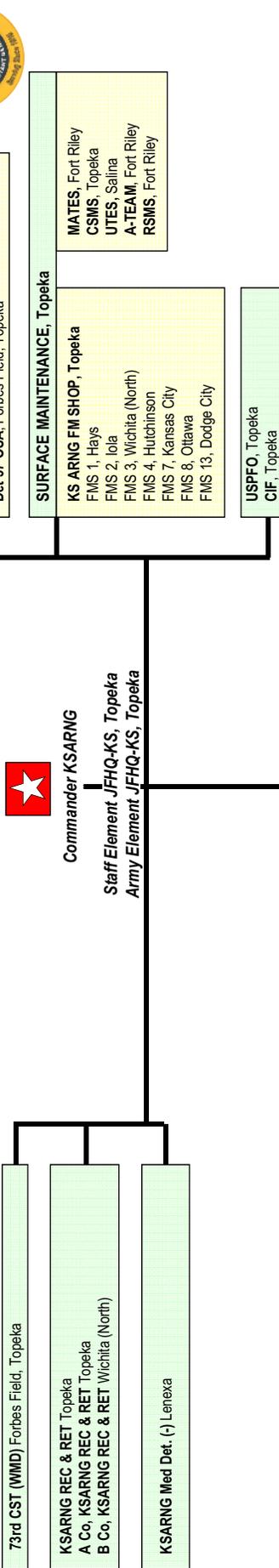


KSARNG Command and Control Chart FY 2015

Effective Date: July 1, 2014



The Adjutant General



Kansas Army National Guard

Joint Forces Headquarters Kansas - Land Component

Headquarters in Topeka; 206 soldiers authorized at Headquarters

Brig. Gen. Robert Windham, assistant adjutant general - Army and commander of the Kansas Army National Guard, oversees training, operations and administration of Kansas Army National Guard units including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.

Col. Roger Murdock is the deputy chief of staff - Army for Joint Forces Headquarters Kansas - Land Component and Command Sgt. Maj. James Moberly is the JFHQKS - Land Component command sergeant major.

The Kansas Army National Guard is a military organization of more than 5,200 authorized soldiers within Kansas. Headquartered at the State Defense Building, Topeka, it has 38 armories and seven field maintenance shops, plus additional training and logistical support facilities throughout the state.

The Kansas Army National Guard has five brigade-level commands – 635th Regional Support Group, 69th Troop Command, 287th Sustainment Brigade, 130th Field Artillery Brigade and 235th Regiment – and is the host state for the 35th Infantry Division. **Division** and **brigade** level commands are listed on the following pages in **bold headings**; subordinate battalion level commands are listed on the pages that follow each.

JFHQKS oversees fiscal, maintenance, training, supply and repair facilities, including the United States Property and Fiscal Office, Maneuver and Training Equipment Site, Advanced Turbine Engine Army Maintenance, Kansas Regional Training Institute, Kansas Training Center, Readiness Sustainment Maintenance Site, Combined Support Maintenance Shop and two Army Aviation Support Facilities.

Kansas Army National Guard Medical Detachment

Mission: Ensure a healthy and ready force through heightened medical and dental readiness adding value to our Soldiers and our community.

The Kansas Army National Guard Medical Detachment completed more than 4,067 Periodic Health Assessments and dental examinations in Lenexa and Salina to ensure Soldier Medical Readiness Classification is up to date. In 2014, the detachment provided dental treatment to 266 Soldiers. The detachment also completed all required laboratory, immunization, hearing tests and mental health screenings, when necessary, for all Soldiers assigned to the KSARNG.

The KSARNG Medical Detachment provided real-world medical support and sick-call to the exercise participants of the Vigilant Guard exercise in August. During the 2014 annual training period, the detachment provided the physician's review on all formulary ordering and disbursement. The detachment also provided medical sick-call support to Officer Candidate School in Salina and conducted entrance physical exams for the Reserved Officer Training Corp in Lawrence.



Brig. Gen.
Robert Windham



Col. Roger Murdock



Command Sgt. Maj.
James Moberly



35th Infantry Division

Headquarters in Fort Leavenworth; 257 soldiers authorized at Headquarters

Mission: On order, the 35th Infantry Division mobilizes and deploys to a theater of operations and conducts operations in a combined or joint environment, supporting national command objectives. On order, the division conducts military and civil support operations, including support and stability operations in an overseas environment or upon activation within the United States in support of federal and state agencies.

The 35th Infantry Division is one of eight divisions in the Army National Guard. The 35th Infantry Division enjoys a training alignment with the 33rd Infantry Brigade, Illinois; 45th Infantry Brigade, Oklahoma; 48th Infantry Brigade, Georgia; 67th Battlefield Surveillance Brigade, Nebraska; 130th Field Artillery Brigade, Kansas; 35th Aviation Brigade, Missouri; 110th Maneuver Enhancement Brigade, Missouri; 218th Maneuver Enhancement Brigade, South Carolina and 287th Sustainment Brigade, Kansas.

- Division commander: Maj. Gen. Michael D. Navrkal
- Assistant division commanders: Col. (Promotable) Anthony Mohatt, Kansas and Col. (Promotable) William A. Ward, Missouri
- Senior noncommissioned officer: Command Sgt. Maj. Timothy Newton

2014 Highlights

- Approximately 30 members of the 35th Infantry Division deployed to Kosovo assigned to Kosovo Forces 18 in the Multinational Battle Group-East with the 504th Battlefield Surveillance Brigade from Fort Hood. They returned home in October.
- In June, the division deployed a contingency command post to Fort Polk, Louisiana. This was the first time a National Guard division had deployed to the Joint Readiness Training Center in this role. The 35th Division provided realistic mission command and enhanced the training environment for the 86th Infantry Brigade Combat Team, Vermont Army National Guard, as they conducted combined arms maneuver and wide-area security.
- In August, the 35th Infantry Division took on the role of Joint Task Force command during the 2014 Vigilant Guard exercise in Salina, Kansas. The JTF, commanded by Brig. Gen. Robert Windham, who operated as a dual-status commander, assumed tactical control of a large number of forces including both active duty and National Guard soldiers and airmen.



**Maj. Gen.
Michael D. Navrkal**

**Col. (Promotable)
Anthony Mohatt**

**Col. (Promotable)
William A. Ward**

**Command Sgt. Maj.
Timothy Newton**

Major commands under the 35th ID in Georgia, Illinois, Missouri, Nebraska, Oklahoma and South Carolina




The 35th Infantry Division of the Kansas Army National Guard provided a deployable, scalable command post as the headquarters for Joint Task Force Santa Fe, which managed military assets during Vigilant Guard 2014.

- Approximately 26 members of the 35th Infantry Division deployed to Kosovo, assigned to Kosovo Forces 19 Headquarters and the Multinational Battle Group-East with the 4th Brigade, 25th Infantry Division of Fort Richardson, Alaska.
- The division continues to nurture its relationships with U.S. I Corps that is regionally focused on the Pacific Rim as well as 1st Infantry Division at Fort Riley. These Active Component to Reserve Component relationships enhance training opportunities and provide the basis for sharing of knowledge and best practices.

287th Sustainment Brigade

Headquarters in Wichita; 1,343 soldiers authorized, 266 authorized at Headquarters

Mission: Plan, prepare, execute and assess combat service support operations within a corps or division area of operations. On order, conduct stability operations in support of federal missions and provide military assistance to civil authorities for state and local missions.

The 287th Sustainment Brigade commands two subordinate battalions.

- Brigade commander: Col. Thomas Foster
- Senior noncommissioned officer: Command Sgt. Maj. Brian Anderson

2014 Highlights:

- Headquarters and Headquarters Company, 287th SB, completed relocation from the Wichita East Armory to the Heartland Preparedness Center during September. The Heartland Preparedness Center houses HHC, 287th SB; Detachment 2, 731st Transportation Company; and Detachment 1, 242nd Engineer Company. The Wichita RSP site has relocated to the new armory and a portion of the Kansas National Guard Medical Detachment is also scheduled to move in. The Heartland Preparedness Center was unveiled to the public in an open house on March 21. Wichita Mayor Carl Brewer; Maj. Gen. Lee Tafanelli, the adjutant general, and several other local and state dignitaries attended the event.
- In July, the brigade conducted Army Force Generation available year training in addition to multiple Military Decision Making Process exercises for future mission command events.
- As part of the Kansas-Armenia Partnership for Peace initiative, the 287th sent two teams to train Armenian military members on staff operations and logistics to assist with their certification to meet NATO standards and participate in peacekeeping operations around the world.
- Soldiers supported the 19th Expeditionary Sustainment Command during Ulchi Freedom Guardian 2014 (Warfighter Overseas Deployment Training) in the city of Daegu, Korea.
- Activated soldiers during poor weather conditions in three locations around the state to support civil authorities, as necessary.



Col. Thomas Foster **Command Sgt. Maj. Brian Anderson**

- 287th Special Troops Battalion, Hays
- 169th Combat Sustainment Support Battalion, Olathe



The new Heartland Preparedness Center was officially opened in Wichita in March and is the headquarters for the 287th Sustainment Brigade.

287th Special Troop Battalion

Headquarters in Hays; 759 soldiers authorized, 30 authorized at Headquarters

Mission: To provide command and control, administrative support and logistical support for assigned and attached brigade personnel. On order, conduct stability and support operations in support of federal and state agencies to protect life and property within Kansas. The 287th Special Troops Battalion area of responsibility spreads across the entire state of Kansas.

- Battalion commander: Lt. Col. Dana Duggins
- Senior noncommissioned officer: Command Sgt. Maj. Steve Harmon

2014 Highlights:

- The 369th Brigade Signal Company completed their first ever Command Maintenance Evaluation Team inspection on Feb. 11. The unit has a wide array of equipment, ranging from satellite communications equipment to individual weapons, which were inspected to ensure compliance with the Army's maintenance standards. Overall, the unit scored a 98.5 percent, which is a testament to the unit's maintenance practices and ensured that the unit's equipment will be 100 percent fully mission capable in the event they are called upon for support within the Kansas City region.
- Four companies received new company commanders during 2014. Capt. Brent Jennings replaced Capt. Wallace Miller as commander of the 995th Maintenance Company in February, 1st Lt. David Atkins replaced Capt. Jay Simecka as commander of the 731st Transportation Company in June, 1st Lt. Nicholas Brownlee replaced Capt. Gabriel Brockman as commander of the 369th Signal Company in August, and 1st Lt. Lynette Ham replaced Capt. Bradley Webster as commander of HHC, 287th Sustainment Brigade in October.
- Sixty-five soldiers from the 170th Support Maintenance Company rear detachment completed annual training at five locations throughout Kansas April 5-19, completing required services and maintenance on equipment for several Kansas Army National Guard units. The 170th had teams at the Maneuver and Training Equipment Site and Advanced Turbine Engine Army Maintenance facilities at Fort Riley, Unit Training and Equipment Site in Salina, Combined Support Maintenance Shop in Topeka, as well as the Olathe and Leavenworth armories. 170th soldiers completed 13 work orders on a variety of equipment, ranging from as small as a biannual gauging on an M16 to repairs on a tank and services on an M1000 HET Trailer, totaling 1,700 man hours.
- Ninety-five soldiers from the 731st Transportation Company conducted annual training May 31-June 14 at the Great Plains Joint Training Center in Salina. The company conducted 65 line-haul missions during that period, covering more than 53,441 miles while hauling approximately 2.5 million tons of equipment. Soldiers received quality hands-on training with Single Channel Ground and Airborne Radio System radios and several junior noncommissioned officers and officers were trained as convoy commanders.
- 63 soldiers from the 995th Maintenance Company conducted annual training at several locations throughout Kansas, ensuring valuable MOS-specific training for the soldiers while also improving the equipment readiness for units throughout the Kansas Army National Guard. The 995th Maintenance Company had teams of soldiers at MATES and ATEAM in Fort Riley, Unit Training and Equipment Site in Salina, as well as a small group working on unit equipment in Concordia.



Lt. Col. Dana Duggins **Command Sgt. Maj. Steve Harmon**

- 170th Maintenance Company, Norton and Colby
- 369th Brigade Signal Company, Kansas City, Kansas
- 731st Transportation Company, Great Bend, Liberal, Wichita and Hays
- 995th Maintenance Company, Smith Center and Concordia



Sgt. Jay Gordon and Sgt. Tim Frecks, Detachment 1, 170th Support Maintenance Company, Colby, troubleshoot an issue on a piece of construction equipment at the Unit Training Equipment Site facility in Salina.

169th Combat Sustainment Support Battalion

Headquarters in Olathe; 584 soldiers authorized, 69 soldiers authorized at Headquarters

Mission: Provide command and control structure for assigned and/or attached units to support operational and tactical-level logistics by planning and managing sustainment and replenishment operations. On order, conducts Domestic Support Operations in support of state and federal agencies to protect life and property within Kansas.

- Battalion commander: Lt. Col. Carla Hale
- Senior noncommissioned officer: Command Sgt. Maj. Craig Tunheim

2014 Highlights

- The 1077th Ground Ambulance Company participated in training throughout the year with local civilian entities to increase military occupational specialty proficiency and promote awareness of Kansas National Guard capabilities and presence. The 1077th participated in the Vigilant Guard 2014 exercise, a simulated large-scale natural disaster, at the Great Plains Joint Training Center. Their mission included casualty evacuation drills, patient assessments and medical supply and re-supply of their area of operations.
- The 169th Combat Sustainment Support Battalion conducted annual training June 7-21 at Camp Dodge, Iowa. The Headquarters soldiers and staff participated in an instructor-facilitated military decision-making process exercise followed by a simulation exercise utilizing the order developed during MDMP to support and sustain the simulated units.
- During annual training July 6-22, the 137th Transportation Company participated in the Golden Coyote exercise in Rapid City, South Dakota. They planned and executed more than 100 transportation missions throughout western South Dakota and drove more than 100,000 miles. The highlight of the mission was their participation in a river crossing across the Missouri River. They were carried across the river one truck at a time on rafts provided by the South Dakota National Guard's 200th Engineer Company.
- The 778th Transportation Company conducted a Heavy Equipment Transporter qualification class, successfully licensing 48 new operators. The classroom portion consisted of two days of classroom instruction followed by three days of hands-on training, driving their truck on the training areas at Fort Riley.
- Throughout 2014, the 137th Transportation Company and 778th Transportation Company trained to conduct their federal and state missions and provided trucks and operators for the movement of containerized cargo and general non-containerized cargo in support of several community events throughout Kansas.



Lt. Col. Carla Hale **Command Sgt. Maj. Craig Tunheim**

- 137th Transportation Company (PLS), Olathe and Topeka
- 778th Transportation Company (HET), Kansas City, Manhattan and Salina
- 1077th Medical Company Ground Ambulance, Olathe



Members of 1077th Ground Ambulance Company clear the area after loading a patient into a Lakota helicopter from Company D, 1st Battalion, 376th Aviation Regiment, Nebraska National Guard, as part of Vigilant Guard 2014.



137th Transportation Company Palletized Loading System vehicles are transported across the Missouri River near Chamberlain, South Dakota, on rafts from the South Dakota National Guard's 200th Engineer Company during the unit's annual training at Camp Rapid.

635th Regional Support Group

Headquarters in Topeka; 1,877 soldiers authorized; 84 authorized at Headquarters

Mission: On order, the 635th Regional Support Group deploys to provide contingency and expeditionary base operations support to the designated joint force commander. The RSG also provides mission command and the management of reception, staging, onward movement, and integration of supporting forces during homeland security, homeland defense, and civil support missions. It also conducts domestic support operations in support of state and federal agencies as directed.

- Brigade commander: Col. Barry Manley
- Senior noncommissioned officer: Command Sgt. Maj. Greg Kober

2014 Highlights

- The 635th RSG participated in Vigilant Guard 2014 in Salina as part of a joint, multistate national level exercise that tested the readiness of the Kansas National Guard to respond to multiple significant tornadoes throughout the state. As part of the Vigilant Guard Exercise, the 635th established a joint reception, staging, onward movement and integration site in one of the hangars at the Salina Airport, in close cooperation with the elements of the 184th Intelligence Wing, 190th Air Refueling Wing and the Salina Airport Authority. Over a five-day period, the 635th RSG JRSOI site in-processed and integrated more than 500 active-duty and National Guard personnel from across Kansas and surrounding states, including various chemical, biological, radiological, nuclear and explosive device consequence management elements. This event helped to validate the Kansas National Guard's JRSOI contingency plan. Additionally, the 635th acted as the mayor cell for the Salina area of operations for the duration of the exercise, managing all life support requirements for tenant units and exercise units in and around the Salina area for over a week.
- As part of a statewide restationing initiative, the 635th RSG relocated its headquarters from Hutchinson to the Armed Forces Reserve Center in Topeka in early June. Over the course of several weeks, the brigade assumed mission command for five battalion-size units and one separate company; moving its headquarters to Topeka and maintaining command responsibility for both field artillery battalions until the 130th Field Artillery Brigade could stand up and assume mission command for their subordinate battalions from their new location in Manhattan. As part of this restationing initiative, the 635th RSG completely reorganized its subordinate battalion hierarchy. The brigade assumed mission command for three new battalions and the former major subordinate command responsibility of the 69th Troop Command. On July 15, the newly headquartered 635th Regional Support Group assumed mission command of the 1st Battalion, 108th Aviation; 2nd Combined Arms Battalion, 137th Infantry Regiment; and the 891st Engineer Battalion.



Col. Barry Manley **Command Sgt. Maj. Greg Kober**

- 1st Battalion, 108th Aviation
- 2nd Combined Arms Battalion, 137th Infantry Regiment
- 891st Engineer Battalion



A UH-60 Black Hawk helicopter from Company B, 1st Battalion, 108th Aviation airlifts a field howitzer for active-duty soldiers from Fort Riley as part of a joint training exercise in January.

- The 635th RSG reorganized its Modified Table of Organization and Equipment, which included an early implementation of the 2015 MTOE and an organizational increase of 20 additional soldiers and associated equipment. The MTOE reorganization includes a major shift from the traditional logistical and support centric mission to a new multifunctional mission that includes non-standard mission command in a deployed theater of operations.

2nd Combined Arms Battalion, 137th Infantry Regiment

Headquarters in Kansas City, Kansas; 825 soldiers authorized

Mission: Close with and destroy the enemy by means of fire and maneuver or repel assaults by fire, close combat, and counterattack. Units operate the M2A2 Operation Desert Storm – Situational Awareness Bradley Fighting Vehicles and the Army’s most advanced tank, the M1A2 System Enhancement Package version 2.

The Bradley is capable of achieving 35 mph with a range of 265 miles. It is equipped with a laser range finder, stabilized gun, thermal optics, 25mm M242 chain gun, wire-guided missile launcher, digital communications and the 7.62mm M240C coaxial machine gun.

The Abrams is capable of achieving 42 mph and climbing vertical obstacles 49 inches high. It is equipped with a laser rangefinder, stabilized gun, digital communications, and long-range thermal optics and its 120mm main gun can fire a projectile 3,500 meters.

- Battalion commander: Lt. Col. Steven W. Denney
- Senior noncommissioned officer: Command Sgt. Maj. Timothy M. Tiemissen

2014 Highlights:

- During 2014, the battalion built upon success from 2013 by concentrating on crew- and squad-level collective training. The battalion continues to receive new equipment that improves communications in support of both federal and state missions.
- In April, the battalion conducted their second annual Air Assault selection. This training prepares Kansas soldiers to be successful at deploying from various U.S. Army aircraft while in flight.
- The tank companies in Lenexa and Emporia began training in June on the M1A2 SEPv2 Abrams Main Battle Tank.
- In August, the infantry companies in Lawrence and Wichita completed training on the new Bradley vehicles with day and night gunnery exercises at Fort Riley. They also successfully completed a squad live fire exercise, validating them for more advanced training.
- The Headquarters staff built upon Military Assistance to Civilian Authority training from 2013 by increasing mission command competency through instruction and exercise.



Lt. Col. Steven W. Denney **Command Sgt. Maj. Timothy Tiemissen**

- Headquarters Detachments in Topeka, Junction City and Wichita
- Company A, Lawrence
- Company B, Wichita
- Company C, Lenexa
- Company D, Emporia
- 2137th Forward Support Company, Manhattan



The 2nd Combined Arms Battalion, 137th Infantry Regiment was one of the first National Guard units nationwide to receive the new model of the M1A2 Abrams tank.



The gun crew of a Bradley Fighting Vehicle fires their main gun at the Fort Riley artillery range June 16.

1st Battalion, 108th Aviation Regiment

Headquarters in Topeka; 375 soldiers authorized

Mission: On orders, alert, mobilize and deploy to wartime theater of operations and conduct air assault and air movement operations in support of full spectrum aviation operations.

- Battalion commander: Lt. Col. John McGrann
- Senior noncommissioned officer: Command Sgt. Maj. Ricky Baldwin

2014 Highlights

- Early in the year, the battalion received news that the unit would begin fielding the UH-60M model Black Hawk in fiscal year 2015. The UH-60M is the latest and most advanced version of the Black Hawk helicopter.
- The unit began the year focused on preparation for annual training in July. With the focus shifted to include collective training, the unit was able to complete a number of events, including air assault, air movement, aerial gunnery, individual and crew served weapons qualification, vehicle driver training, day and night aircraft refueling operations, and focused aircraft and ground maintenance missions.
- The final event for annual training was the completion of aerial door gunnery. Gunnery provided an opportunity for all assigned crew chiefs to qualify on the M-240H machine gun under day and night vision goggle conditions.
- The unit's culminating training event was a personnel recovery lane training exercise in Salina during September drill weekend, which gave soldiers the opportunity to practice survival skills such as water procurement and fire starting.
- Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) returned in September from a successful deployment to Afghanistan in support of Operation Enduring Freedom. Approximately 45 soldiers of the company deployed to Afghanistan in November 2013 to provide aeromedical evacuation support within the division and corps under the command and control of the General Support Aviation Battalion. They also provided the rapid evacuation and movement of patients while providing en route care to higher echelons of medical treatment, movement of medical personnel and accompanying medical equipment and supplies, consistent

with evacuation priorities and operational considerations, to and from points as far forward as possible. For 2015, the company will be focused on unit and family reset and reintegration activities.

- Following a successful deployment in 2013, Company C, 2nd Battalion, 211th Aviation (General Support Aviation Battalion) spent 2014 conducting reset and recovery activities and training. Company C participated in several training events with the 108th throughout the year.
- During annual training, Company C completed multiple medical evacuation training events including live hoist operations. In 2015, the company will continue to focus on medical evacuation specific training and proficiency.



A UH-60 Black Hawk helicopter from Company B, 1st Battalion, 108th Aviation soldiers support active-duty soldiers of the 3rd Battalion, 32nd Field Artillery from Fort Riley in January during an artillery raid multiship training exercise.



Lt. Col.
John McGrann



Command Sgt. Maj.
Ricky Baldwin

1st Battalion, 108th Aviation Regiment

- Company A, Topeka
- Company B, Salina
- Company D, Topeka
- Company E, Topeka



2nd Battalion, 135th Aviation Regiment, (General Support Aviation Battalion)

- Company G, Topeka
- Detachment 3, Headquarters and Headquarters Company, Topeka
- Detachment 6, Company D, Topeka
- Detachment 6, Company E, Topeka

2nd Battalion, 211th Aviation Regiment (GSAB)

- Detachment 2, Company C, Salina
- Detachment 4, Company D, Salina
- Detachment 4, Company E, Salina

891st Engineer Battalion

Headquarters in Iola; 593 soldiers authorized, 77 soldiers authorized at Headquarters

Mission: The 891st Engineer Battalion trains to increase the combat effectiveness of the support brigades at division and corps levels by accomplishing mobility, survivability and general engineering tasks. Provides command and control of three to five assigned engineer companies and one forward support company, to provide mobility in support of force application or focused logistics. On order, conduct stability and support operations in support of federal missions and provide military assistance to civil authorities for state and local missions.

- Battalion commander: Lt. Col. Kenneth Weishaar
- Senior noncommissioned officer: Command Sgt. Maj. Tracy Williams

2014 Highlights:

- Annual Training was held at Fort Riley during the period of May 31-July 14. Soldiers of the 891st supported various tasks, including:
 - Soldiers of the Headquarters and Headquarters Company, 891st Engineer Battalion performed several tasks such as military operations on urban terrain, medical training, standard integrated command post system training, and land navigation training, while the Forward Support Company fed the battalion through their field kitchen and provided fuel and maintenance support for the engineer missions.
 - The 242nd Engineer Company construction missions included ditch lining repairs, stream crossings, and gully repairs. A small group of soldiers conducted grubbing and clearing operations at the Combined Arms Collective Training Facility on Fort Riley. They also built access roads and repaired the washout areas around the buildings of Fort Riley and hauled 130 tons of gravel and 50 tons of riprap to improve the roads and ditches.
 - The 772nd Engineer Company trained on their mission-essential tasks including route clearance and military operations on urban terrain training in preparation of an external evaluation from 1st Army to be placed in the Army Contingency Force Pool.
 - The 226th Engineer Company conducted their annual training at Fort Leonard Wood, Missouri, where they constructed B-Hut style shelters that will be used to train troops.
 - In November, the Department of Defense announced that approximately 170 soldiers of the 891st would deploy to West Africa in 2015 to build Ebola care centers for Operation United Assistance. However, changing mission requirements resulted in cancellation of the deployment.



Lt. Col. Kenneth Weishaar **Command Sgt. Maj. Tracy Williams**

- Forward Support Company, Iola
- 226th Engineer Company (Vertical) Augusta and Pittsburg
- 242nd Engineer Company (Horizontal), Coffeyville and Wichita
- 772nd Engineer Mobility Augmentation Company, Pittsburg



Spc. William Rauch, 772nd Engineer Company, Pittsburg, scans his sector while manning the M2 .50 caliber machine gun on a route clearance mission at Fort Riley during annual training.



Soldiers of the 772nd Engineer Company stay alert as they patrol during a road march in April.

130th Field Artillery Brigade

Headquarters in Manhattan, 178 soldiers authorized

Mission: To plan, prepare, execute and assess combined arms operations to provide close support and precision strike for Joint Forces Headquarters Kansas; corps, divisions, and brigade combat teams; and support brigades employing joint and organic fires and capabilities to achieve distribution effects in support of commanders' operational and tactical objectives.

Brigade commander: Col. John Rueger

Senior noncommissioned officer: Command Sgt. Maj. Harold Whitley

2014 Highlights

- The Kansas National Guard was selected to receive the eighth National Guard Field Artillery Brigade Headquarters, to be headquartered in Manhattan.
- In October, the brigade conducted its activation ceremony in Manhattan, marking the activation of the unit and operational control of the 1st Battalion, 161st Field Artillery and 2nd Battalion, 130th Field Artillery.



Col. John Rueger



Command Sgt. Maj. Harold Whitley

- 1st Battalion, 161st Field Artillery
- 2nd Battalion, 130th Field Artillery
- 997th Brigade Support Battalion
- 330th Signal Company



Artillery soldiers fire a cannon salute during the activation ceremony for the 130th Field Artillery Brigade Oct. 19 in Manhattan.

1st Battalion, 161st Field Artillery

Headquarters in Hutchinson; 467 soldiers authorized

The mission of the 1st Battalion, 161st Field Artillery is to destroy, neutralize or suppress the enemy by cannon fire in support of a maneuver commander utilizing the M109A6 self-propelled Paladin howitzer. Maintain personnel, equipment and operational readiness in support of foreign contingencies. On order, provide domestic support operations for disaster response, humanitarian relief and homeland defense activities.

- Battalion commander: Lt. Col. Matthew Twombly
- Senior noncommissioned officer: Command Sgt. Maj. Michael Haeffele

2014 Highlights:

- The battalion's focus in 2014 included individual readiness, and unit reorganization of the current force structure. Newly configured gun sections, fire direction crews and support personnel honed their military occupational specialties in preparation for consolidated training exercises in a tactical environment.
- Annual training was conducted at Fort Riley, May 31 - June 14. The howitzer crew members of Batteries A and C completed 150 fire missions, safely firing 500, 155mm high-explosive projectiles. Throughout annual training in June, Battery E (Target Acquisition), 161st Field Artillery, Great Bend, provided counter-battery target acquisition, meteorological data and survey support for the 1st Battalion, 161st Field Artillery and the 2nd Battalion, 130th Field Artillery.
- The 1161st Forward Support Company provided maintenance support during annual training preparation and contributed to the success of 11 Paladins to be fully mission capable.
- On June 1, members of the 1-161st FA coordinated and executed the move and consolidation of Company B and Detachment 1, Company B, 1-161st Field Artillery from Paola and Lenexa to the Abilene armory. The consolidation was an effort to better align Kansas Army National Guard force structure in a manner that enhances readiness, mission command and domestic support. This operation was a major move of equipment and personnel that was executed simultaneously with annual training. The battalion successfully moved thousands of dollars worth of equipment over several days without incident, loss or damage. Detachment 1, Battery A in Liberal, also relocated, consolidating the unit's equipment and personnel with Battery A in Dodge City.
- As of July 15, the battalion had also received a new higher headquarters designated the 130th Field Artillery Brigade, Manhattan.
- From July 1-Sept. 30, the battalion conducted a recruiting surge, utilizing community support and localized recruiting events to gain enlistments into the battalion. The surge included several armory open house events this past summer, providing community awareness of the local armories in support of the state's operation, "Summer Recruiting Surge." Each unit's armory provided static displays, such as M109A6-Paladin, M1068A3-Standard Integrated Command Post System and section crews. The battalion provided equipment and soldier support to several other community events such as the Kansas State Fair, the Wichita River Festival and Miss Kansas Pageant. The units and local recruiters obtained 106 possible soldier leads and gained three new recruits this fiscal year.



Lt. Col. Matthew Twombly **Command Sgt. Maj. Michael Haeffele**

- Battery A, Dodge City
- Battery B, Abilene
- Battery C, Newton
- Battery E (Target Acquisition), Great Bend
- 1161st Forward Support Company, Hutchinson and Pratt



Battery C, 1st Battalion, 161st Field Artillery, fires off a 155mm high explosive round during a Paladin live fire exercise at Fort Riley during annual training.

2nd Battalion, 130th Field Artillery

Headquarters in Hiawatha and Marysville; 370 soldiers authorized

Mission: The 2nd Battalion, 130th Field Artillery provides mission command and delivers field artillery fires as a general support/general support re-enforcing battalion in support of the force field artillery headquarters. On order, the battalion provides timely and effective National Guard Civil Support as directed by the governor of Kansas in times of natural disaster or emergency.

The battalion employs the High Mobility Artillery Rocket System to deliver rockets to a range of 70 kilometers and missiles to a range of 480 kilometers. The HIMARS (M142) weapons system is a more agile and versatile system compared to the Multiple Launch Rocket System. HIMARS is transportable by C-130 aircraft and can be deployed into areas previously inaccessible to heavier launchers. It also incorporates self-loading, autonomous features that have made MLRS the premier rocket artillery system in the world. It also has the ability to fire all MLRS munitions, including guided munitions, unlike the M270.

- Battalion commander: Lt. Col. Paul Schneider
- Senior noncommissioned officer: Command Sgt. Maj. James Fenton

2014 Highlights

- In January, the battalion conducted an integrated digital communication exercise from sensor to shooter, simulating fire missions and executing a fire plan while integrating firing sections into the training. Each unit in the battalion stood and passed separate Command Maintenance Inspections with each unit passing and Headquarters and Headquarters Battery and the Forward Support Company receiving the Maj. Gen. James Rueger Award for Excellence. On Kansas Day, members of Battery A fired a salute in honor of the grand opening of the renovated Kansas Capitol building.
- From Feb. 13 - March 20, Battery A and Battery B had 16 HIMARS fitted with three upgrades: Driver's Visual Enhancement, FBCB2 Blue Force Tracker and the Harris 150 Radio Transmitters.
- In June, the battalion conducted annual training at Fort Riley. Training was comprised of section level certification and qualification that culminated with a live fire exercise on June 18.
- In July 2014, the battalion supported the change of command ceremony for the commander of the Kansas Army National Guard by providing the ceremonial howitzer platoon and soldiers representing the unit. The 250th Forward Support Company conducted an open house in Ottawa and Clay Center to showcase sustainment operations while building a rapport with the local community. Headquarters and Headquarters Battery conducted a change of command transferring command from Capt. James Pope to Capt. Branden Tice-Addington. The battalion and assigned soldiers from Abilene and Paola facilitated the relocation of the Battery B from Abilene to Paola and Lenexa to support a sustainable foot print for both the 2-130th and 1st Battalion, 161st Field Artillery.
- The 250th Forward Support Company conducted a change of command transferring command from Capt. Travis Ziegler to Capt. Ben Ronning.
- In September, HHB 2-130 conducted an open house in Hiawatha, showcasing its operational equipment and how the unit's mission adds value to the community.



Lt. Col. Paul Schneider **Command Sgt. Maj. James Fenton**

- Det. 1, HHB, Marysville
- Battery A, Holton and Marysville
- Battery B, Paola and Lenexa
- 250th Forward Support Company, Ottawa, Hiawatha and Clay Center



Members of Battery A fire the first round downrange during the battalion's annual training conducted at Fort Riley.

69th Troop Command/JFHQ-Kansas

Headquarters in Topeka; 534 soldiers authorized, 28 soldiers authorized at Headquarters

Mission: The 69th Troop Command provides mission command and continuous support operations for assigned and directed organizations to maintain readiness and facilitate a capable and adaptive force; maintain a ready and relevant force for future operations; and mobilize and deploy subordinate organizations as directed.

The 69th TC augments the Joint Operations Center and/or a Joint Task Force to provide mission command of Kansas Army National Guard forces. Under state authorities, it commands, controls, and supervises assigned Army National Guard units employed in support of civil authorities in the protection of life and property; along with preserving peace, order, public safety, and exercising control of assigned Army National Guard units employed in support of civil authorities during civil defense operations, civil disturbances, natural disasters and other emergencies.

- Battalion commander: Lt. Col. Thomas Barnett Jr.
- Senior noncommissioned officer: Command Sgt. Maj. Manuel Rubio Jr.

2014 Highlights:

- During this training year, the unit focused on individual readiness and reorganization of the current force structure. The main focus of training and operations was support of the Vigilant Guard 2014, a statewide Military Assistance to Civil Authorities training event. During the exercise, members of the organization successfully demonstrated their ability to integrate their special skills sets into the MACA environment.
- As a result of the organization's focus to improve communications with all Kansas Army National Guard service members, the 105th Mobile Public Affairs Detachment's publication, the Kansas Sentinel, earned third place in the Digital Publication Category of the annual Maj. Gen. Keith L. Ware Public Affairs Competition.
- As part of the organization support of the Adjutant General's Strategic Outreach Program, the 35th ID Band demonstrated their superior skills. The 35th Infantry Division Band was able to perform their mission with austere resources and successfully balance performances against practice time while executing all mandatory Army training.



The 35th Infantry Division Band is one of the many units under the command and control of 69th Troop Command.



Lt. Col. Thomas Barnett Jr.



Command Sgt. Maj. Manuel Rubio Jr.

- Headquarters and Headquarters Detachment, Joint Forces Headquarters, Topeka.
- KSARNG Training Center, Salina
- 1979th Contingency Contract Team, Topeka
- 1989th Senior Contingency Contract Team, Topeka
- 102nd Military History Detachment, Topeka
- 1074th Field Trial Defense Team, Topeka
- 1174th Senior Trial Defense Team, Topeka
- 137th Chaplain Detachment, Topeka
- 35th Military Police Company, Topeka
- 35th Division Band, Olathe
- KSARNG Mission Training Complex, Fort Leavenworth
- 105th Mobile Public Affairs Detachment, Topeka



235th Regiment

Located in Salina; 115 instructors and support staff authorized, student load of 1,000 per year

Mission: Provide training oversight, quality assurance, scheduling and accreditation management for aligned units nationally from 18 states. Provide resource management and other services to train soldiers. Maintain a cadre of ready and relevant role models. The regiment also supports critical state and civil support missions.

- Regimental commander: Col. Judith Martin
- Senior noncommissioned officer: Command Sgt. Maj. Ricky Matticks

2014 Highlights:

- The 235th Regiment completed the final phase of the 2014 accreditation process on July 10. The U.S. Army Training and Doctrine Command conducted the accreditation over a four-day period. The regiment replicated the success of the 2011 accreditation by earning the "Institute of Excellence" rating. This year's accreditation resulted in an unprecedented 100 percent rating, distinguishing the 235th Regiment, Kansas Regional Training Institute, as one of the best among the other 54 regional training institutes nationally.

Officer Candidate School/Warrant Officer Candidate School

- In June, 1st Battalion conducted Consolidated OCS Phase I training for 104 Officer Candidates in Salina from six state companies with 90 graduates. Training support included more than 100 staff and cadre from throughout the six-state battalion and Fort Riley medical professionals. OCS Class 58 graduated 14 traditional and three accelerated Kansas Officer Candidates in August followed by WOCS Class 14-001 graduating nine Warrant Officer Candidates in September.

Modular Training Battalion

The 2nd Battalion continues to instruct the following courses:

- Motor Transport Operator – 97 graduated
- Health Care Specialist – 129 graduates
- Unit Supply Specialist – 282 graduates
- Field Artillery Meteorological Specialist – 12 graduates
- Instructor Certification – 30 graduates
- Food Service Specialist – 12 graduates from the inaugural class

The Regional Training Site – Maintenance

- The Regional Training Site - Maintenance trained military members in ordnance military occupational specialties, additional skill identifiers and non-commissioned



Officer candidates study a map during the introductory land navigation training at Phase I Officer Candidate School in June.



Col. Judith Martin



Command Sgt. Maj. Ricky Matticks



Lt. Col. John Clark



Lt. Col. Scott Henry

- 1st Battalion, 235th Regiment
 - * Officer Candidate School Company, Salina
 - * Warrant Officer Candidate School Company, Salina
- 2nd Battalion, 235th Regiment, Modular Training, Salina
- Noncommissioned Officer Education System
- Combat Arms Military Occupational Specialty
- Regional Training Site - Maintenance
- 3rd Battalion, 235th Regiment - Quartermaster



officer courses. The RTS-M conducted 59 classes and graduated 431 students from the National Guard, Army Reserve, Active Army, Marine Corps and Air Force. The RTS-M was recognized as an Institution of Excellence, providing relevant training consistent with the Army's Learning Model.

Recruiting and Retention Battalion

Located in communities with armories; 87 full-time recruiting and retention staff authorized

Mission: To conduct continuous recruiting, retention and attrition management activities to achieve authorized end strength objectives and operational force readiness requirements.

Battalion commander: Lt. Col. Shy Warner

Senior noncommissioned officer: Command Sgt. Maj. James Crosby

Kansas is divided up into six recruiting and retention areas. Recruiters must be adaptable, self-motivated and mentally agile in order to work in a constantly changing field environment. Recruiters must stay abreast of changing economic and demographic realities, the operational tempo, federal regulations and force structure changes.

The numbers for Recruiting and Retention in Kansas for 2014 showed considerable effort in a constrained market. Recruiting for Kansas in 2014 was 476 first-time enlistments, up from 436 in 2013. The retention for Kansas in 2014 was 671 soldiers retained. Kansas also gained an additional 176 soldiers from prior-service enlistments, interstate transfers and commissions of officers and warrant officers.

2014 Highlights

- North and Central Kansas: R&R hosted Dale Earnhardt Jr. at Seaman High School. Ten students were selected by school leadership to participate in a one-on-one leadership and values session with Earnhardt. R&R coupled with Sgt. Theresa Vail, Miss Kansas 2013, at Purple Power Play in Manhattan and the Junior Reserve Officer Training Corps' Camp Konza hosted more than 280 high school students at the Cadet Leadership Challenge.
- South Central Kansas: R&R continued its relationship with the Kansas State Fair in Hutchinson and Wichita River Fest. Both events hosted more than 100,000 people. Leads and enlistments are being processed. Area high school military clubs continue to grow and develop in influence within their communities as they enter into their second year of activities.
- North East Kansas: R&R Command partnered with Sprint and Kansas Speedway twice this year, emphasizing the Speedway's patriotic support for Kansas National Guard soldiers and their families. R&R paired with the High School Player Development program, a part of the National Football League's Football Operations Department, to teach young people leadership values. R&R assisted with the Warrior Dash 5K Mud Run and received more than 140 leads from this event with one enlistment.



Lt. Col. Shy Warner **Command Sgt. Maj. James Crosby**

- Recruiting offices in 38 armories throughout the state
- Storefront locations in Garden City, Lenexa, Olathe, Topeka and Wichita



NATIONAL GUARD
RECRUITING & RETENTION

Kansas Army National Guard Offices

Directorate of Personnel

Located in State Defense Building, Topeka; 34 federal, 1 state and 12 contract employees

Mission: Manages and provides military personnel support to the Kansas Army National Guard through automated personnel systems and a variety of personnel support programs to balance retention and attrition management with the needs of the command. The directorate increases operational readiness of the command through retention and enhancement of soldier care programs, such as effective and equitable promotion systems, life insurance, health and dental care, global tracking of wounded and injured personnel wartime replacements, military incentives and civilian educational programs and awards programs. This section provides personnel support to mobilizing and mobilized units for Operation New Dawn, Operation Enduring Freedom, Horn of Africa and state active duty for ice storms, tornadoes, flooding and other disaster response, as needed.

The Military Funeral Honors program continues to provide honors for all veterans, regardless of branch of service. The law provides, upon a family's request, for every eligible veteran to receive at no cost to the family, military honors to include at a minimum, the playing of "Taps," and the folding and presentation of the United States flag. For fiscal year 2014, Kansas provided honors to 1,350 veterans with a team of six full-time and more than 50 traditional guardsmen. Since the beginning of the program in 2008, the Kansas Army National Guard Military Funeral Honors team has provided honors to more than 5,635 veterans.

The Directorate of Personnel has oversight of the Occupational Health Office, which oversees physical and nutritional fitness of the force; the State Surgeon's Office, which is responsible for medical readiness of approximately 5,200 soldiers, which increased medical readiness to over 90 percent; and Military Archives, which assists prior service personnel from all services in locating service records.

Additionally, the director oversees the Psychological Health section. This is a licensed, full-time mental health provider who partners with both the Army and Air National Guard to assess, guide and assist National Guard members and their families who may be experiencing aftereffects associated with post-traumatic stress disorder and/or traumatic brain injury. The director of Psychological Health assists military members and their families seeking advice, referral, guidance and information about local and state resources that are available to help with psychological health concerns.



Col. Tony Divish

Directorate of Operations

Located in State Defense Building, Topeka; 73 federal, 2 contract and 21 state employees

Mission: Provide trained, ready forces and capabilities to the services and combatant commanders for federal missions; support unit mobilizations, demobilizations, reception, staging, onward movement and integration of forces within Kansas. Train, equip and exercise soldiers and units to provide direct support to state and local civil authorities within Kansas and conduct expeditionary medical, logistic, security, engineering and command and control activities.

Accomplishments include being the principal coordinator for resource management for all training events including inactive duty training, annual training, overseas deployment training and domestic support training; significant improvements in budget processes resulting in one of the best execution rates in the history of the Kansas Army National Guard; and remaining as one of the best states in the nation in the areas of soldier and airmen qualification as well as unit deployment readiness metrics. The directorate provided oversight of more than 300 operations, events and activities this year. The directorate is responsible for administration of training and operations budget in excess of \$28 million.

The Directorate of Operations supported the overseas deployments in support of federal military missions in Kuwait, Afghanistan and Kosovo. During the past year, the directorate supervised the deployment and redeployment of four units and numerous individual soldiers to support these missions.

This office is the primary planner for coordinating and locating the force structure of the Army National Guard in Kansas and provides oversight in the process of receiving and disseminating new equipment items.

2014 Highlights

- Participated in Vigilant Guard 2014.
- Facilitated fielding of the M2A2 SA Bradley Fighting Vehicle.
- Facilitated fielding of M1A2 SEP 2 Abrams tank.
- Secured fielding of the UH-60M Black Hawk for training year 2015.



Col. Howard Wheeler

Premobilization Training Assistance and Evaluation Team – PTAE

Mission: Provide independent, impartial and unbiased professional combat experienced evaluation of standards-based and battle-focused training to the commander of the Kansas Army National Guard and the Adjutant General for certification of individual and collective pre-deployment training in accordance with U.S. Forces Command and Department of the Army Headquarters requirements. In addition, be prepared to provide training certification assistance and oversight for predeployment training and observe, evaluate and assist with predeployment training of deploying units. On order, the PTAE team conducts primary training as required, such as specialized training in improvised explosive device detection and defeat, marksmanship, and employment of advanced sights such as thermal weapon sights; coaches and mentors staff and leaders of deploying units and accompanies those units, as required, to the mobilization training center to assist with validation documentation and post-mobilization deployment training.

During training year 2014, the PTAE assisted nearly 190 Kansas service members with premobilization training and external unit validation training. The premobilization training conducted and certified by the PTAE ensured that units were required to complete significantly less training post-mobilization at the 1st Army mobilization training centers than typical reserve components. The PTAE works with deploying units for up to two years prior to mobilization through inactive duty training and extended annual training periods. PTAE continues to play a key critical role in ensuring that the quality of mobilized Kansas units achieves a level for all other active duty and reserve component units to emulate.

The PTAE also works with units that are not scheduled for deployment, providing expertise in range operations, land navigation, live fire exercises and external unit collective training evaluations. PTAE also has the unfunded mission of certifying designated units as they enter their Army Force Generation available/ready year.

2014 Highlights

- Completed necessary premobilization certification and coordination with 1st Army for 45 Soldiers of Company G (Air Ambulance), 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) as they transitioned to Title 10 in support of Operation Enduring Freedom.
- Assisted Missouri PTAE with planning and resourcing for the certification of 35 Kansas and Missouri Soldiers from 35th Infantry Division Headquarters who mobilized during the third quarter for deployment to Kosovo.
- PTAE was the lead for the external evaluation of 772d Combat Engineer Company during their annual training.
- Supported Army and Air National Guard and active duty units with training on humvee egress assistance trainers.
- Assisted numerous Kansas Army National Guard units in their annual individual weapons qualifications, ensuring qualifications were conducted to standard and increasing the proficiency and scores of the soldiers.
- Assisted with the successful execution of the Jaded Thunder 2014 exercise.

Directorate of Military Support

The Directorate of Military Support, under the guidance of the Operations Directorate, provides the planning, military resources and operational support for the implementation of the Kansas National Guard's Military Assistance to Civil Authorities mission, the Anti-Terrorism/Force Protection program, Physical Security for the Kansas National Guard and for Wolf Creek and Cooper Nuclear Generating Stations emergency support. They ensure a timely and effective National Guard deployment in response to a natural or man-made emergency to support civilian authorities in saving lives, preventing or reducing human suffering, protecting property and preserving peace, order and the public safety in Kansas.

DOMS has operational control of the Joint Operations Center, Physical Security, Anti-Terrorism and Force Protection Programs, the Kansas National Guard Sunflower communications network, intelligence sourcing and physical security at the State Defense Building complex and all Kansas National Guard facilities. The Sunflower network includes radios at each of the armories across the state as a back-up communications system. The network control stations are in the Joint Operations Center in Topeka and the equipment in each location is 800 MHz radios. DOMS organized and provided Homeland Defense/Security coordination for the Adjutant General's Department and the Kansas National Guard.

Military Assistance to Civil Authorities

Military Assistance to Civil Authorities is coordinated through the Operations Directorate and DOMS in the Adjutant General's Department. The Kansas National Guard has assigned major units in both the Army and Air National Guard the responsibility of providing this coordination of military support to civil authority for the counties in their assigned region of the state. They provide assistance in disasters and emergencies. The KSNG answered the call in preparation for transporting of local officials with Stranded Motorist Assistance Recovery Teams during the winter storm season. Guard units also participated in Vigilant Guard 2014 and tested their communication assets in cooperation with Kansas Division of Emergency Management. For the first time, the Kansas National Guard tested command and control T10 using the Dual-Status Command. Kansas Guard members worked with Region VII National Guard members from Oklahoma, Missouri, Nebraska and Iowa as a regional response.



Kansas National Guard Joint Operations Center

The Joint Operations Center is a 24/7 operations cell that maintains situational awareness in the state of Kansas and FEMA Region VII. Its core function is to provide timely information to the Joint Staff in order to make quality decisions, thus saving lives and protecting property. The JOC works close with KDEM for possible Military Assistance to Civil Authorities missions. The JOC is the hub of communication for the Adjutants General Department during civil operations, providing situational awareness and maintaining a common operating picture for the Kansas National Guard.

National Guard Scout Program

The National Guard Scout Program was created in an effort to improve the responsiveness and effectiveness of the Kansas National Guard. The scouts serve as the “eyes and ears” of the adjutant general, providing timely and accurate feedback to the Joint Operations Center on how disaster response is progressing and anticipating the needs of the community for state assistance. A National Guard member or retiree who lives or works in the community volunteers to build a relationship with county elected leaders, first responders and emergency managers prior to a disaster. The scout reports to the County Emergency Operations Center when a disaster occurs. This provides time to prepare troops and equipment, if needed, but does not circumvent the proven emergency management process where the county emergency managers and/or other county officials request state support through the Kansas Division of Emergency Management.

73rd Civil Support Team

The 73rd Civil Support Team is a 22-person unit made up of Active Guard and Reserve personnel drawn from both the Kansas Army and Air National Guard. The mission of the 73rd CST is to support civil authorities at domestic chemical, biological, radiological, or nuclear incident sites by identifying agents/substances, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for additional support. This includes incidents involving the intentional or unintentional release of CBRN and natural or man-made disasters that result or could result in the catastrophic loss of life or property in the United States.

The CST is required to deploy to any incident in the state of Kansas within three hours to provide timely on-site analysis and presumptive identification of chemical, biological, radiological and nuclear agents, determine the extent and persistence of contamination, support communications, and make recommendations to ensure operational and public safety. The 73rd CST must be ready to respond out-of-state to support any number of national level man-made emergencies.

The team conducted several operational missions in 2014. In January, the team supported the Wichita Police Department and the 451st Expeditionary Sustainment Command to ensure the safety of visiting general officers and civilian VIPs. The team successfully conducted operational response missions in February and May to potential threats in Kansas in order to protect lives and property. In May, the 73rd supported the Topeka Fire and Police Departments during First Lady Michelle Obama’s visit commemorating the anniversary of the Brown vs. Board of Education Supreme Court decision. The team supported the Kansas City Police Department in October to ensure the safety of both the Sprint Cup NASCAR race at Kansas Speedway and the Women’s Soccer World Cup Qualifying Matches at Kansas City Sporting Park. Elements of the team also deployed in June to support the College World Series in Omaha, Nebraska, and in September to support the United Nations General Assembly in New York City.

The 73rd CST partnered with several local, state and federal response agencies during 2014 to build capability and unity of effort in responding to domestic events. The team conducted joint field exercises with fire departments, hazardous materials teams, and bomb squads from Coffeyville, Emporia, Garden City, Lawrence, Liberal, Kansas City, Manhattan, Olathe, Overland Park, Russell, Salina, Topeka and Wichita. In addition, the team enhanced response and training relationships with the Federal Bureau of Investigation, the Environmental Protection Agency, the 84th Explosive Ordnance Battalion, the Kansas Division of Emergency Management, the Kansas Department of Health and Environment, and the Kansas Intelligence Fusion Center.

The 73rd trained for and completed validation for the KSNG’s Immediate Response Force mission and was on alert for this mission during several outbreaks of severe weather throughout the state. In August, the team conducted exercises with other elements of the National Guard Contingency Response Enterprise, including the 7th (Missouri), 73rd (Nebraska), 71st (Iowa), 82nd (South Dakota) and 103rd (Alaska) Civil Support Teams, as well as the Missouri and Nebraska Contingency Enhanced Response Force Packages during Vigilant Guard 2014 at Crisis City.

Kansas National Guard Counterdrug Task Force

The Kansas National Guard Counterdrug Task Force is a joint operational endeavor with the mission of supporting the full spectrum of counterdrug efforts within the state of Kansas and across the nation. It is active within one primary mission set, Criminal Analyst Support. Army and Air Guards members perform these duties under the governor’s control, but are federally funded through the National Guard Bureau.

The total fiscal year 2014 counterdrug budget was \$104 million nationwide, of which Kansas received an appropriate portion. The Kansas Guard currently has 15 counterdrug members providing full-time support to local, state and federal



Maj. Robert Cole

law enforcement agencies all across Kansas. The Counterdrug Task Force provided 11 analysts and investigation case support personnel to the Federal Bureau of Investigation, the Drug Enforcement Agency, the Kansas Bureau of Investigation and the Kansas Intelligence Fusion Center. The analysts used open source and law enforcement sensitive sources to assist these agencies in conducting investigations and intra-agency coordination. Analysts also provided computer program, information technology and technical expertise in support of these agencies.

The Joint Substance Abuse Prevention Program manages and administers the monthly drug deterrent testing of all units. The Kansas National Guard randomly tested 100 percent of the Kansas National Guard soldiers and airmen. Additional testing was completed for military police, aviators, aviation maintenance personnel, Active Guard and Reserve, and counterdrug personnel. This function will be moved to the administrative branches of the respective services in 2015.

In 2014, operations in analytical support promoted effective communication between agencies at all levels and led to multiple felony arrests and law enforcement seizures of millions of dollars worth of drugs, precursor chemicals, weapons and vehicles.

Directorate of Logistics

Located in the State Defense Complex, Topeka; 267 federal, 175 state and 13 contract employees

Mission: Provides planning and resources necessary to maintain logistical support for operations of the Kansas Army National Guard. Serves as the principal staff officer and primary advisor to the adjutant general and chief of the joint staff for all logistics planning and operational requirements. Develops logistics policies, budgets and prioritizes requirements to meet the mission goals and objectives as directed by the adjutant general and is responsible for the equipment readiness of all units and soldiers of the Kansas Army National Guard. Oversees all areas of command supply, services, maintenance, transportation, support of all standard Army Management Information Systems computers and movement of Department of Defense assets throughout the state of Kansas, ensuring that resource requirements are identified, documented and defended both within the state and at the national level.

The Senior Logistics Management Specialist coordinates and synchronizes the efforts of its sections to provide direct logistical support, oversight, training and guidance to the major subordinate commands of the Kansas Army National Guard. In training year 2014, the SLMS coordinated logistical support for multiple deployment and redeployment operations to include transportation, supply accountability and shipping of vehicles and aircraft to and from the theater of operation. The Logistics Branch continued to improve the state's overall equipment accountability and accountability management through the emphasis and administration of an efficient and effective Campaign on Property Accountability program.

The Central Property Book Office oversees proper management and accountability of all equipment in the KSARNG and processes the transfer of property between units and organizations. In fiscal year 2014, the CPBO accounted for more than \$1.01 billion worth of equipment assigned to units and activities of the KSARNG. The seven PBO team chiefs processed 34,792 Property Book Unit Supply Enhanced transactions this past year and receipted/issued 3,327 items valued at over \$175 million in new equipment fieldings.

The Command Supply Discipline Program team conducts annual and follow-up inspections, validates change of responsibility inventories, and provides assistance and instruction to units and activities of the KSARNG. In 2014, the CSDP team provided critical oversight and support to the KSARNG's six major subordinate commands as they continued the mission of improved property accountability as part of the Army Campaign on Property Accountability. COPA is an Army-wide initiative to bring all property to record and get rid of excess, as well as train and educate soldiers/leaders to invigorate a culture of stewardship and supply discipline.

The Defense Movement Coordinator plans, processes authorizations and directs military traffic on Kansas roadways, including all active component, Reserve component and National Guard movements. During fiscal year 2014, the DMC processed 471 convoy requests and 44 separate transportation movement requests. The DMC works with their counterparts in other states to synchronize military traffic moving across the Kansas border. The DMC coordinates with Kansas as well as other state departments of transportation for oversize and/or hazardous military load permits for movement on state and federal roadways resulting in the processing of 243 special haul permits during fiscal year 2014. The DMC continues to plan and conduct arrival/departure airfield control groups for deploying and redeploying troops. The DMC conducted ammo handler courses certifying KSARNG transporters of ammunition and explosives, and unit movement officer courses to update equipment reporting and prepare movement planning and status reports. Kansas reporting was consistently at or near 100 percent for training year 2014. The DMC team also provided support to units mobilizing, deploying or redeploying in support of annual training events and multiple overseas contingency operations.

The Sustainment Automation Support Management Office is responsible for management, oversight and maintenance of the KSARNG's automated logistics systems. The office provides Standard Army Management Information System sup-



port to the organization's units and activities. The SASMO designs, programs, implements and trains end users on data management systems to streamline logistics analysis and logistics/maintenance reporting. During fiscal year 2014, the SASMO section focused on preparation for the transition from the legacy system to the Global Combat Support System-Army, ensuring that all converting systems have been upgraded with software and interim change packages so as to expedite and simplify the transition process.

The Food Service Management section is responsible for the operation of the KSARNG food service program. The food program manager offers technical advice, recommends policy, and provides assistance, training and oversight of unit and headquarters food service operations. The Food Service Management section serves as the technical point of contact for special requirements and programs such as food service automation, annual training support, state competitive food contracts, activation/inactivation and mobilization and contingency planning and preparation for state emergencies and joint operations response. In training year 2014, the state food service manager provided oversight for the processing of more than 167,000 meal requests and expenditure of more than \$870,000 from the state food budget in support of monthly unit training events and annual training periods.

Surface Maintenance Management Office

Located in the State Defense Complex, Topeka; 368 state and federal employees

The Surface Maintenance Management Office supervises all ground maintenance operations, maintenance programs and full-time maintenance personnel for the Kansas Army National Guard. The fiscal year 2014 budget for the SMM Office was more than \$71.8 million.

The SMM Office is responsible for the repair and equipment readiness for all Kansas Army National Guard ground vehicles and equipment. Examples of equipment support and repair include trucks, trailers, tracked vehicles, engineer equipment, generators, weapons, missile systems, communication and electronics equipment.

The SMM Office supervises 12 separate maintenance facilities throughout Kansas, including two separate, special repair programs: the Advanced Turbine Engine Army Maintenance and the Readiness Sustainment Maintenance Site. The SMM employs approximately 368 personnel, comprised primarily of federal civil service employees and state employees.



Combined Support Maintenance Shop

Located in the State Defense Complex; 51 federal employees

Mission: To provide field-level and sustainment-level maintenance for equipment assigned to Kansas Army National Guard units. The CSMS provides back-up maintenance support, on-site maintenance support, technical advice, and assistance to three supported Field Maintenance Shops, 54 supported units/elements, Army Aviation Support Facility #1, and the United States Property and Fiscal Office Warehouse. The CSMS has been in operation since 1946.

Primary services include inspection, repair and classification of end items and components. Specialty services include maintenance of communication; electronics; chemical, biological, nuclear radiological and explosive equipment; canvas repair; fabrication; carpentry; metal machining; and welding. In addition, the CSMS operates the Calibration and Repair Service facility.

This section is responsible for coordinating the repair, maintenance and calibration of 9,659 items, including chemical detection equipment and radiological equipment for Kansas Army National Guard units. CSMS performs the following maintenance functions for Army surface equipment:



- Furnishes mobile contact repair teams for on-site inspection and repair of equipment
- Provides technical advice and assistance to units and Field Maintenance Shops
- Executes repairs for return stock, assemblies, components and end items in support of using organizations
- Processes inbound and outbound equipment, and evacuates equipment requiring a higher category of repair
- Classifies equipment requiring salvage or shipment to depots and other supporting installations
- Contributes significantly to the Adjutant General's Command Maintenance Evaluation Team program and Maintenance Advisory and Instruction Team
- Conducts pre-embarkation inspections on weapons, optics, night vision, and communication devices for deploying units

- Supports new equipment fieldings, and operator and maintainer training
- CSMS hosted customer units during drill weekends and annual trainings. Two facility improvement projects were completed this year, a partial roof replacement and replacement of overhead doors. Employees executed over 21,000 direct labor man-hours contributing to the 2,200 work orders completed during fiscal year 2014. CSMS maintains over 1,200 lines of Class IX repair parts valued at approximately \$300,000, and the annual repair parts budget was over \$560,000. The annual payroll was an estimated \$3 million.

Field Maintenance Shops

Located in Dodge City, Hays, Hutchinson, Iola, Kansas City, Ottawa, and Wichita; 74 federal employees

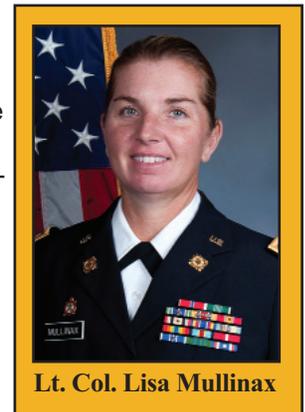
Mission: To perform field-level maintenance support on federal equipment issued to the Kansas Army National Guard. The Field Maintenance Shops provide maintenance operations beyond the capabilities of owning units, and conducts 75 percent of scheduled services for supported units, which allows them more time for training in other skill areas. The Field Maintenance Shops provide support for heavy mobile and construction equipment repair, quality control, production control and Class IX (repair parts). The shops are routinely contacted and included in coordination plans to provide maintenance support to other Kansas Army National Guard, Army Reserve and active-duty units.

This was a very busy year for the maintenance facilities. There were several equipment and vehicle upgrades as well as re-stationing of units within the Kansas National Guard. For the third year in a row, the Field Maintenance Shops participated in the National Guard Bureau's environmental improvements initiative as well as other improvements. Many of the facilities received new electrical panels, motion activated doors, energy efficient lighting, fire alarms, improved vehicle exhaust systems, energy efficient windows and doors, etc., with some projects still in process.

The new FMS in Wichita, the largest construction project for the SMM, was completed and started accepting work in June. It has the capacity to employ 60 people and accommodate all sizes of supported equipment within the area, specifically the heavy equipment transport, trailers and construction equipment.

Employees of the Field Maintenance Shops are committed to supporting their communities. FMS #1 in Hays hosts Work Study students from Hays High School. FMS #4 in Hutchinson continually supports the Kansas State Fair as well as local veterans groups such as the American Legion and Patriot Guard activities.

FMS #8 in Ottawa takes an active role by providing manpower and equipment for the DARE Camp program sponsored by local law enforcement. FMS #13 in Dodge City supports their community with their involvement in the Girl Scouts and Boy Scouts. All are very supportive in attending recruiting events and ensuring equipment is ready for local parades.



Lt. Col. Lisa Mullinax

Maneuver Area Training Equipment Site

Located on Fort Riley; 92 federal employees

Mission: To provide field and sustainment maintenance support to equipment assigned to Kansas Army National Guard units and Field Maintenance Shops. MATES accounts for and maintains a prepositioned fleet of combat and combat support vehicles, and issues them to owning units during training and field exercises.

MATES has more than 1,545 end items valued in excess of \$403.9 million, which are all serviced, maintained and stored at the facility. Employees worked more than 31,078 direct labor man-hours, contributing to the 1,961 work orders completed during fiscal year 2014 on unit services, work orders and reimbursable programs. The MATES maintains more than 1,656 lines of repair parts valued at over \$3.6 million. The MATES annual payroll is more than \$6 million.

The MATES has 123,000 square feet of building space with 47 maintenance bays on 26 acres of land located on Fort Riley. Employees support units of the KSARNG for specialty maintenance items including:

- Maintenance, accountability and readiness of all Kansas' combat weapons systems including the Abrams Tank, Bradley Fighting Vehicles, Paladin howitzers, High Mobility Artillery Rocket System, armored security vehicles and heavy equipment transporters.
- Communication and electronics such as night vision equipment, calibrations, radios, etc.
- Armament including weapons, instruments and fire control, weapons and chemical biological radiological nuclear and explosive equipment.
- Allied Trades fabrication or machining capabilities, carpentry, blast booth, and painting.



Maj. Dallas McMullen

- Support of new equipment fielding and operator training.
- Evaluators for the adjutant general's Command Maintenance Evaluation Team.

During fiscal year 2014, MATES supported customer units during drill weekends and annual training periods at Fort Riley for the following units: 2nd Combined Arms Battalion, 137th Infantry Regiment; 1st Battalion, 161st Field Artillery; 2nd Battalion, 130th Field Artillery; 772nd Engineer Company; and 35th Military Police Company.

Equipment fieldings and training conducted in fiscal year 2014: M1A2SEPV2 Abrams; M2A2 Operation Desert Storm, Situational Aware Bradley Fighting Vehicle; M1064A3 Tracked Mortar System; M1117 Armored Security Vehicle; M113A3 Tracked Personnel Carrier; Single Channel Ground and Airborne Radio System installation kits; M1A1 gunnery; M88 track recovery training, and Harris VRC-103/PRC-117F and VRC-104/PRC-150 Level III Maintenance Course.

Over the past year, MATES has made additional facility improvements including lighting upgrades valued at \$1.8 million.

Unit Training Equipment Site

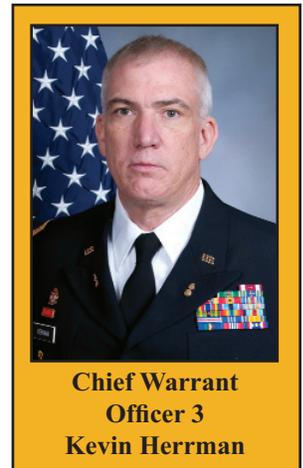
Located in Salina; 13 federal employees

Mission: The Unit Training and Equipment Site provides field maintenance and limited sustainment maintenance support for prepositioned equipment to support training and mobilizations. In 2014, the UTES opened more than 500 work orders and expended more than 18,000 man-hours in conducting maintenance support operations. The facility manages and stocks over \$155,495 of repair parts, as well as requisitioning an additional \$250,000 Class IX items through Army procurement channels. During fiscal year 2014, seven units utilized the facility to perform maintenance support operations during their annual training. The UTES provides maintenance support to other Department of Defense and state agencies such as the Marine Corps, Army Reserve, the Nebraska Army National Guard and Crisis City. The UTES serves as a central location for emergency response equipment for the state.

The UTES facility has modern work bays, secure vault storage, vehicle bullpen storage, classroom support and Class IX parts support, in an area covering over 24,000 square feet. There are currently eight maintenance bays totaling over 9,000 square feet with an overhead lift capability of 15 tons. UTES has a wide range of recovery assets and assists units traveling through the area. In July, the Kansas Army National Guard expanded the UTES motor pool to accommodate the parking requirements of larger equipment. This expansion added three acres to the existing UTES operational area. The bullpen expansion allowed the 778th Transportation Company to relocate a platoon headquarters with 24 HET tractors and trailers to the UTES.

There are a wide range of continuing operations being conducted in the Salina area to include motor transport operator and unit supply specialist qualification training for the Kansas Regional Training Institute, mobilization training, range operations, as well as emergency response training at Crisis City. The UTES supported operation Vigilant Guard 2014, a significant emergency response exercise that tested local, state and federal agencies.

Through local purchase of Class IX repair parts, annual payroll and individuals utilization of the facility, UTES contributes over \$900,000 to the local Saline County economy.

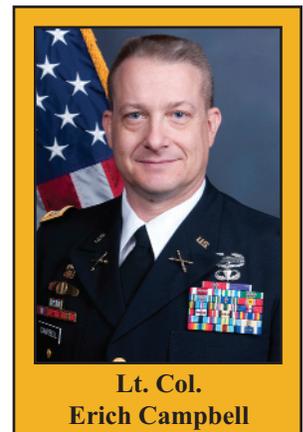


Senior Regular Army Advisor

Located at State Defense Building, Topeka; 1 federal employee

Mission: The Senior Regular Army Advisor is the principal advisor to the adjutant general and the Kansas Army National Guard. He advises and assists in matters pertaining to organization, administration, personnel, training, operations, logistics, readiness, force modernization and mobilization preparedness. Also serves as liaison between Kansas National Guard and 1st Army, and serves as president or member of designated boards. The SRAA represents the 1st U.S. Army commander.

Lt. Col. Erich Campbell is the Senior Regular Army Advisor for Kansas.



State Army Aviation Office/Army Aviation Support Facilities

SAAO located in the Army Aviation Support Facility #1, Topeka; 2 federal employees

AASF #1 located in Topeka; 45 federal employees and AGR authorized

AASF #2 located in Salina; 28 federal employees authorized

Detachment 37, Operational Support Airlift Command located in Topeka; 3 federal employees

The State Army Aviation Office, directs, administers and supervises the Army National Guard aviation program, including; aviation safety, aircrew and maintenance training, aircrew standardization and the aviation logistics program on behalf of the adjutant general. This includes direct responsibility for the Army Aviation Support Facilities and the Operational Support Airlift detachment.

The State Army Aviation Officer is the principal advisor to the adjutant general and staff on matters related to Army aviation to include capabilities, limitations and operational capabilities of Army aircraft. The SAAO coordinates the Kansas aviation program with National Guard Bureau/Army National Guard and other outside agencies. The SAAO coordinates and is the approval authority for support requests from National Guard and external agencies within the state for the use of ARNG aviation assets.

The SAAO has overall responsibility for the budgeting, funding, tracking, execution and reporting of the aviation training and maintenance program. It provides resources, oversight and guidance to assist aviation unit commanders in the accomplishment of aviation mission-essential task list training and readiness goals. It also provides command and control of aviation forces, when needed, for immediate deployment in support of civil authorities for natural disasters and civil disturbances.

The Army Aviation Support Facilities are charged with ensuring that supported units sustain and maintain individual pilot, crew chief and flight medic proficiency. The facilities also ensure that the unit aircraft and ground support equipment are maintained to Department of the Army standards. The AASF provides mission support during periods when the supported units are not conducting inactive duty training and annual training. The AASF provides support to a variety of Homeland Security missions, including command and control, community support and over flight in support of damage assessment teams responding to state and national emergencies as directed by the adjutant general.

AASF #1 Highlights:

- Flew more than 1,200 flight hours in support of annual aircrew training and mission support requirements. Provided support to crew members assigned to the 1st Battalion, 108th Aviation Regiment; Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) Air Ambulance; 635th Regional Support Group and Joint Forces Headquarters Kansas. This was accomplished while two-thirds of the hangar space and entire aircraft parking apron reconstruction project is in progress.
- Mission support was provided to multiple directorates and commands, including the adjutant general, commander of the Kansas Army National Guard, 35th Infantry Division, the Joint Forces Headquarters and Fort Riley units.

AASF #2 Highlights:

- Flew more than 800 flight hours in support of annual aircrew training and mission support requirements with support to air crew members assigned to Detachment 2, Company C, 1st Battalion, 211th Aviation Regiment (General Support Aviation Battalion) and Company B, 1st Battalion, 108th Aviation.
- Mission support was provided to multiple directorates and commands, including the adjutant general, commander of the Kansas Army National Guard, the Kansas Joint Forces Headquarters and numerous active and reserve units training at Great Plains Joint Regional Training Center.

Detachment 37, Operational Support Airlift Command Highlights:

- Flew more than 500 hours in support of the Joint Operational Support Airlift Command movement of time sensitive personnel and cargo in addition to the training and development of aircrew for their wartime mission.



Col. David Leger



Maj. Matt Jordon



Maj. Patrik Goss



Kansas Air National Guard

JFHQKS-Air
Col. Jay Selanders

184th Intelligence Wing
Col. Jeffrey Jordan

190th Air Refueling Wing
Col. Ronald Krueger

184th Regional Support Group
Col. Mike Venerdi
127th Command and Control Squadron
134th Air Control Squadron
177th Information Aggressor Squadron
184th Munitions Squadron
284th Air Support Operations Squadron
299th Network Operations Security Squadron
Smoky Hill Weapons Range

184th Intelligence Group
Col. Kreg Anderson
161st Intelligence Squadron
184th Operations Support Squadron
184th Intelligence Support Squadron

190th Operations Group
Col. Jarrod Frantz
117th Air Refueling Squadron
190th Operations Support Squadron
Standardization/Evaluation

190th Maintenance Group
Lt. Col. David Williams
190th Maintenance Squadron
190th Aircraft Maintenance Squadron
190th Maintenance Support Flight

184th Mission Support Group
Col. Dave Weishaar
184th Security Forces Squadron
184th Civil Engineering Squadron
184th Logistics Readiness Squadron
184th Force Support Squadron
184th Communications Flight

184th Medical Group
Lt. Col. Vonda Wigal

190th Mission Support Group
Col. Derek Rogers
190th Security Forces Squadron
190th Civil Engineering Squadron
190th Logistics Readiness Squadron
190th Force Support Squadron
190th Communications Flight
Tenant Units:
73rd Civil Support Team
127th Weather Flight

190th Medical Group
Col. William Hefner

Kansas Air National Guard

Joint Forces Headquarters Kansas – Air Component

Headquarters in Topeka; 2,379 airmen authorized; 42 authorized at Headquarters

Col. Jay N. Selanders is the assistant adjutant general – Air and commander of the Kansas Air National Guard. The JFHQKS – Air Component directs and coordinates the Air Component of the Adjutant General’s Department and is responsible for working joint issues with the Kansas Army National Guard and Kansas Division of Emergency Management. Col. Shelly Bausch is the director of staff – Air and Command Chief Master Sgt. James Brown is the state command chief–Air.

The Kansas Air National Guard has more than 2,300 airmen. Headquartered in the State Defense Building, Topeka, it has two main wings: the 184th Intelligence Wing, Wichita, and the 190th Air Refueling Wing, Topeka. Additionally, a detachment of the 184th Intelligence Wing operates Smoky Hill Air National Guard Range in Salina.

The Air Component of the Joint Forces Headquarters Kansas provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies, and provides evaluation, issue resolution and action recommendations.

The Kansas Air National Guard has a Recruiting and Retention workforce comprised of a superintendent located at state headquarters, five Recruiting and Retention managers plus seven production recruiters, assigned to the Air Guard wings at Forbes Field and McConnell Air Force Base and the 284th Air Support Operations Squadron in Salina. Senior Master Sgt. Daniel Ayres serves as the Recruiting and Retention superintendent for the Kansas Air National Guard. The state, as a whole, is at 97.1 percent with its manning.

The 184th Intelligence Wing has four recruiters assigned with two Recruiting and Retention managers. The wing has an authorized number of 1,393 airmen and an assigned number of 1,348, effective Oct. 1. This number includes approximately 64 members assigned to the 284th Air Support Operations Squadron, which has one Recruiting and Retention noncommissioned officer.

The 190th Air Refueling Wing has three recruiters and two Recruiting and Retention managers with an authorized number of 944 personnel and an assigned number of 920, effective Oct. 1.

Kansas Air National Guard Recruiting and Retention receives approximately \$55,000 a year for advertising and nearly \$52,000 for operation and maintenance.



Col. Jay N. Selanders



Col. Shelly Bausch



**State Command
Chief Master Sgt.
James Brown**



**Senior Master Sgt.
Daniel Ayres**



184th Intelligence Wing

Located on McConnell Air Force Base, Wichita; 1,380 airmen authorized, including Smoky Hill Air National Guard Range, Salina

The 184th Intelligence Wing provides combat-ready/support units to five major commands and two combatant commands as well as domestic operations support to the state of Kansas. Comprised of four groups and a headquarters section, the wing performs eight distinct missions.

The headquarters section includes the commander, vice commander, command chief master sergeant, wing executive officer, chaplain, comptroller, wing director of psychological health, historian, human resource advisor, staff judge advocate, inspector general, public affairs, safety, equal opportunity, command post, wing plans and an information protection office.

The 184 IW executed 99.9 percent of a \$38 million total budget in fiscal year 2014.

- Wing commander: Col. Jeffrey J. Jordan
- Wing vice commander: Col. Joseph M. Jabara
- Wing command chief: Command Chief Master Sgt. William S. Stacey III

184th Comptroller Flight

Mission: The 184th Comptroller Flight provides financial management services including military, civilian, and travel pay, to more than 1,300 wing personnel; manages multiple appropriations and types of workdays that makeup the wing's budget; and advises all levels of leadership on financial and resource management issues to facilitate mission accomplishment.

- Implemented the Defense Enterprise Accounting and Management System, the U.S. Air Force's accounting system of the future, and is the first ANG Comptroller Flight to utilize the dual-processing concept.

184th Regional Support Group

The Regional Support Group fields a diverse mission set comprised of tactical-to-national command and control, cyber/information operations, weapons range operations and munitions logistics. The RSG consists of the 127th Command and Control Squadron, 134th Air Control Squadron, 284th Air Support Operations Squadron, 177th Information Aggressor Squadron, 299th Network Operations Security Squadron, Smoky Hill Air National Guard Range and the 184th Munitions Squadron. The RSG is the second largest group in the Air National Guard, with over 600 personnel authorized.

- Commander: Col. Michael T. Venerdi

127th Command and Control Squadron

Mission: The 127th Command and Control Squadron provides communication support to the government at all levels, including Department of Defense, Department of Homeland Security, Federal Emergency Management Agency and state and local agencies. The 127th CACS state of the art mission equipment provides redundant communication capabilities and services supporting a full spectrum of contingencies.

- Participated in three exercises and provided seamless and effective strategic connectivity for National Command Authority.
- Earned a second consecutive grade of "outstanding" during a U.S. Strategic Command/Defense Information Systems Agency exercise.
- Provided logistical and technical support operations for teams of more than 100 joint personnel.
- Security Forces response teams maintained physical support for mission facilities and assets, ensuring no security breaches.
- Mission was divested effective Oct. 1, 2014.



Col. Jeffrey J. Jordan



Col. Joseph M. Jabara



Command Chief
Master Sgt.
William S. Stacey III



Col. Michael T. Venerdi

134th Air Control Squadron

Mission: The 134th Air Control Squadron operates a fully deployable Control and Reporting Center, integrating a joint comprehensive air picture utilizing the TPS-75 radar and state of the art data link architecture. Through decentralized command and control, the squadron provides threat warning, battle management, theater missile defense, weapons control, combat identification and strategic communications to combatant commanders from United States and coalition forces.

- Provided air picture and communications to multiple airborne and ground units in support of Jaded Thunder 14.2. Improved Kansas Air National Guard's relationship with the special operations community, joint forces, and federal and state agencies through a collective effort aiding Special Operations Command critical biannual joint terminal attack controller graduate level close air support exercises.
- Supported United States Northern Command's Vigilant Guard 2014 exercise in Salina. The exercise improved the Kansas Air National Guard's natural disaster readiness as well as the working relationship with military, state and federal partners responding to a potential crisis in Kansas.
- Operational support of deployed and domestic units. Four airmen volunteered to fill manning shortfalls at an overseas location performing 72 real-world missions. The unit's operators also contributed to three major training exercises; Virtual Flag in New Mexico, Joint Kill Chain Exercise in New Mexico, and a Fleet Synthetic Training Exercise in Puerto Rico.
- The 134th ACS Maintenance airmen responded to numerous external calls for help, including restoring air conditioning and power for the 184th Intelligence Wing's Jayhawk Roost. They assisted with the repair of the HVAC systems in the Intelligence building and the Munitions Squadron. Working with the 128th Air Control Squadron in Blue Ash, Ohio, the unit improved its long-range communication and data transfer capabilities during a critical communication exercise in February.
- Refining their capabilities, the 134th ACS once again proved the concept of deploying the radar and control equipment to two geographically separated locations during their annual summer training. The radar set up at Fort Riley's site at Milford Lake and the controlling equipment set stakes at Salina Regional Airport. This allowed the squadron to gain valuable training and insight to deployed operations.



The 134th Air Control Squadron set up a deployed radar site near Milford Lake during annual training. Radar and communication data was transmitted via satellite back to operators located at the Salina Airport.

177th Information Aggressor Squadron

Mission: The 177th Information Aggressor Squadron trains U.S. Air Force, Joint and Allied personnel by replicating current and emerging adversarial cyber and information operations threats. The 177th IAS, under the United States Air Warfare Center, answers the Air Force vision of providing Aggressor forces to air, space and cyber warfighters.

- Exercised network penetration, information collection and intelligence analysis to identify and expose Blue Force vulnerabilities during multiple network and physical security assessments. These assessments consisted of: five director, operational test and evaluation supported combatant command exercises, two Red Flag exercises, a Cyber Flag exercise and Cyber Guard exercise.
- Hosted one Joint Service Red Team training course for United States Air Force Europe. The Red Team Operators Course teaches physical aggressing tactics, techniques, and procedures through classroom instruction and practical application to the Red Team Aggressor candidate. The joint service training events resulted in a total of 30 certified Joint Red Team positional certifications and increased security measures at two major USAFE installations.
- Provided three network penetration tests for Air Force Operations Test and Evaluation Center. The first was a test of the Defense Enterprise Accounting Management System which is the framework for all Department of Defense financial actions including awarding contracts, paying vendors and providing all Department of Defense payrolls. The final two penetration tests were for critical Air Defense Early Warning Systems and Battle Control Systems Fixed at all U.S. Air Defense sites. All three systems are critical network infrastructures for national defense and also the top priority for National Security Council.
- Directed two critical network security assessments for Defense Information Systems Agency directed Joint Regional Security Stack. The JRSS is the backbone of the Joint Information Environment and provides a three tiered approach to cyber security. These assessments tested for vulnerabilities in futuristic defense enclaves for the entire U.S. and

Coalition networks. The JRSS will be the ultimate layer of network defense between friendly and enemy forces and is currently two years ahead of schedule.

- Directed two overseas cyber awareness seminars and hosted one delegation visit to Kansas for the Armenia Ministry of Defense. This state partnership enables guard cyber operators to share expertise in security and unclassified threat data strengthening global networks of friendly countries worldwide.
- Provided Kansas Intelligence Fusion Center with detailed cyber intelligence analysis, covering current and emerging threats to state resources and critical infrastructure. In conjunction with the KIFC, the 177 IAS hosted the chairman of the House Intelligence Committee and the deputy assistant secretary of defense for cyber policy.
- Provided guest instructors for two Cyber 200 courses taught at the Air Force Institute of Technology at Wright Patterson Air Force Base, Ohio.
- The Director, Operational Test and Evaluation selected 177th IAS to lead two network “red team” certification evaluations for the National Security Agency culminating in two service red teams being accredited in 2014.
- The National Security Agency selected 177th IAS developers to conduct testing of a new tool for use in Joint Red Team environments. The developers were critical in troubleshooting compatibility issues with four different operating systems to enhance effectiveness of all cyber exercises across all services.

184th Munitions Squadron

Mission: The 184th Munitions Squadron provides combatant commanders with munitions and aircraft carriage equipment to meet worldwide contingencies. The unit is tasked to receive, inspect, maintain and rapidly deploy Standard Air Munitions



Master Sgt. Mike Shields, 184th Munitions Squadron, loads pallets of precision guided weapons components on a C-5 aircraft.

Packages and Standard Tank, Rack, Adaptor and Pylon Packages. The 184th MUNS is scheduled to stand-down Sept. 30, 2015, as a result of a National Guard Bureau initiative to divest of the STAMP/STRAPP missions.

- Accomplished short-notice airlift deployment of STAMP precision guided munitions components totaling more than \$5 million to United States Central Command location.
- Executed 41 ground shipments to transfer over 1,700 aircraft carriage equipment items including bomb racks, adapters, pylons and launchers to various continental United States locations as part of STRAPP mission divestment. Transfer of assets will continue through fiscal year 2015.
- Performed 24 ground shipments transferring more than 900,000 STAMP munitions items to Hill Air Force Base, Utah, in accordance with directive to relocate STAMP mission to that location. Transfer of assets will continue through fiscal year 2015.

284th Air Support Operations Squadron

Mission: The 284th Air Support Operations Squadron effectively applies joint combat airpower by training, equipping and deploying Tactical Air Control Parties in support of U.S. Army and coalition ground forces.

- Supported/participated in the 34 Infantry Division/2nd Battalion, 34th Infantry Brigade Combat Team, War Fighter Exercise 14-5B, the largest warfighter exercise in U.S. Army history. Tested new joint doctrine on the Joint Air-Ground Integration Complex. This led to the development of new tactics, techniques and procedures to be used by all active-duty and National Guard Army maneuver divisions.
- Lead unit, providing 14 Tactical Air Control Parties from various Air National Guard ASOS units to support Patriot 14, an NGB level disaster relief training exercise at Volk Field/Fort McCoy, Wisconsin. Members provided and performed long- and short-range communications, search and rescue, intelligence analysis applications, established helicopter landing zones, medevac and area assessments/reconnaissance.
- Deployed 22 Joint Terminal Attack Controllers to Utah Test and Training Range to Cannon Range, Missouri, and to Hardwood Range, Wisconsin, for close air support currency training. The unit accomplished more than 200 CAS controls with F-16, F-15E, and A-10 aircraft, allowing battlefield airmen to complete all joint terminal attack controller currency requirements and completed 12 JTAC evaluations.
- Supported multiple Air Force, Air National Guard, and Army exercises including 5/19 Special Forces Group National Training Center rotation, Have Ace, 2nd Brigade, 34 Infantry Division's Infantry Brigade Combat Team exportable combat training capability, Vigilant Guard 2014, Red Flag Alaska, Northern Strike, Global Strike Challenge, Jaded Thunder, Viking



Joint tactical air controllers assigned to the 284th Air Support Operations Squadron participated in an endurance event called the Viking Challenge in April. The competition began with a six mile run with each participant carrying a 40 pound ruck and weapons.

- Installed and prepared both physical and virtual equipment in two USAF Area Processing Centers; enabled the ANG migration from the ANG Enterprise network to the Air Force Enterprise network, reducing ANG equipment sustainment and manpower costs.
- Completed an upgrade of the Host-Based Security System that secures more than 87,500 ANG Enterprise Network assets; improved the security posture of the entire ANG and AF Enterprise Networks--provided system operators the ability to quickly react to emerging threats.
- Designed, installed and configured a new network infrastructure at two USAF Area Processing Centers, which resulted in a robust network, increased standardization and increased capacity to support the installation of new network enterprise equipment
- The squadron was the lead McConnell AFB unit during a Command Cyber Readiness Inspection conducted by the Defense Information Systems Agency; directed the remediation of more than 4,000 cyber vulnerabilities; earned an overall excellent rating

Detachment 1, Smoky Hill Air National Guard Range

Mission: Detachment 1, 184th Intelligence Wing operates the Smoky Hill Air National Guard Range, the largest and busiest inert bombing and live-strafting range in the Air National Guard. It encompasses 51 square miles of air-to-ground training area and includes a surface-to-air threat simulator, an electronic warfare range, 120 scored tactical targets arrays and six urban villages.

- Smoky Hill once again continues to be the busiest air-to-ground range in the Air National Guard. It facilitated 1,754 flying sorties resulting in 3,618 inert bombs dropped, 204,632 rounds fired, 1,511 joint terminal attack controller controls, 1,178 joint terminal attack controllers trained and 2,214 ground personnel trained.
- For the second straight year, Smoky Hill hosted U.S. Southern Command joint fires exercise Jaded Thunder. In mid-June, 20 aircraft, five artillery pieces and six JTAC teams descended on central Kansas for two weeks of intense graduate level close air support training. For six flying days, the skies over Salina, Ellsworth and Smoky Hill were filled with A-10s, AC-130Us, AH-1s, UH-1s, OV-10s, U-28s, MC-12s, and UH-60s. The aircraft flew 239 sorties and the JTAC teams logged 547 close air support controls.
- This year, Smoky Hill hosted Air National Guard Bureau's annual Range Council. More than 100 representatives from 13 Air National Guard ranges, one Air Force Reserve range, numerous Department of Defense contractors and NGB Deputy Chief of Staff for Operations descended on Wichita for the three-day conference. Scheduled events included a site visit to Smoky Hill where range staff demonstrated the new remote controlled target system, Tactical Operations Center and extensive firefighting capability.

Challenge and a joint firepower observer currency exercise.

- Accomplished Jump Operations with the 5th Battalion, 19th Special Forces Group.

299th Network Operations Security Squadron

Mission: Operate and defend the Air National Guard Enterprise Network, the largest single network entity in the Air Force, with more than 120,000 user and administrative accounts and infrastructure in all 54 states and territories.

- Worked 36,669 enterprise trouble tickets, 1,853 enterprise change requests, 1,070 United States Air Force network orders and fielded 87,056 phone calls supporting more 237,337 Air National Guard network accounts at 206 separate locations ensuing network services were available to every ANG member.
- Migrated 16,847 accounts from an ANG secure messaging solution to a DOD secure messaging system; aligned the ANG with the Joint Information Environment.



A pair of inert 2,000 pound bombs released from an F-16 skip after a near hit on the target at the Smoky Hill Air National Guard Range.

Scheduled events included a site visit to Smoky Hill where range staff demonstrated the new remote controlled target system, Tactical Operations Center and extensive firefighting capability.

184th Intelligence Group

The mission of 184th Intelligence Group is to use airborne reconnaissance sensors and disseminate actionable intelligence directly to combatant commanders and deployed warfighters in near real time. The state mission of the 184th Intelligence Group is to develop and field capabilities to help to protect life and property when directed by the governor for civil support assignments.

Distributed Ground Station-Kansas is the operational entity which all personnel in the 184th Intelligence Group are mission qualified to support when federally assigned. The unit is comprised of the 161st Intelligence Squadron, 184th Operations Support Squadron and the 184th Intelligence Support Squadron. Personnel from the 161st Intelligence Squadron and the 184th Operations Support Squadron provide mission operators, and personnel from the 184th Intelligence Support Squadron provide the communications and logistics support to DGS-KS operations. Coordinating mission training, evaluations and Title 10 (federal) authorization to conduct missions requires coordination between all squadrons in the group, 25th Numbered Air Force, and the National Guard Bureau.



Col. Kreg Anderson

Commander: Col. Kreg Anderson

- The 184th IG operates Distributed Ground Site Kansas, conducting 24/7/365 intelligence surveillance and reconnaissance operations for Central Command via one high altitude (U-2/RQ-4) and two MQ-1/MQ-9 Combat Air Patrols
- Kansas Guardsmen contribute daily to overseas contingency operations from Wichita
- Headquarters Air Force mobilized Oct. 1, 2013, through Sept. 30, 2014, providing increased support to worldwide operations
- Mobilized 89 personnel for Headquarters Air Force in support of Operation Enduring Freedom
- Filled eight personnel billet requirements for Air Forces Northern Command in support of three Mobile Training Teams to Mexico
- Utilized 33,421 Manpower Appropriation Days in support of Operation Enduring Freedom.

161st Intelligence Squadron

Mission: Supports warfighters by exploiting airborne reconnaissance sensors from the MQ-1 Predator, MQ-9 Reaper, U-2 Dragon Lady and RQ-4 Global Hawk platforms, fusing information from multiple sources, then providing actionable intelligence to combatant commanders and other deployed personnel.

- Conducted MQ-1 Predator and MQ-9 Reaper processing, exploitation and dissemination operations for United States Central Command; DGS-KS crewmembers filmed 6,624 hours of full-motion video and produced 912 detailed intelligence products used by combat forces operating down-range, allowing the 184th IG to provide warfighters with global situational awareness.
- Battlefield successes included the capture or neutralization of 14 enemy combatants, positive identification of 49 improvised explosive devices, the confiscation or destruction of 6,317 kilograms of narcotics, the destruction of 1,875 kilograms of homemade explosives, 55 enemies killed in action, over watch of 22 enemies detained and supported 24 troops in contact events.
- Provided command and control for 191 high-altitude reconnaissance missions in support of national and theater operations; conducted detailed exploitation for 16,118 imagery targets, generated 7,845 imagery reports used to shape and execute national defense policy.



(Left to right) Master Sgt. John Montgomery, Master Sgt. Clint Stevens and Capt. David Olds were among the 184th Intelligence Group personnel who supported United States Northern Command exercise Vigilant Guard 2014, producing situational awareness products to incident commanders.

184th Operational Support Squadron

Mission: Training, program sustainment, and tactical mission improvement for imagery and signals intelligence exploitation operations. Develop the Distributed Common Ground System Intelligence career field with respect to Civil Support/Defense Support to Civilian Authorities operations and manage on-going civil support operations. Manage new recruits for the Intelligence Group from enlistment to qualified intelligence professional.

- Mobilized nine airmen for Headquarters Air Force in support of Operation Enduring Freedom.
- Integral DCGS component of exercise Red Flag-Nellis 14-1; C2 lead for nine sorties with over 70 hours of exploitation.

- Championed RQ-4/U-2 Airborne Signals Intelligence Payload sensor and developed innovative tactics, techniques and procedures; integrated into current operations as well as Anti-Access Aerial Denial environments in the future.
- Trained 99 DGS-KS personnel from the 184th Intelligence Group and 14 personnel from external organizations, incorporating highly-qualified Intelligence, Surveillance and Reconnaissance crew members into numerous Distributed Common Ground Station tiered crew positions for mission execution.
- Supported exercise Jaded Thunder 14-2.
- Coordinated, planned and executed processing, exploitation and dissemination for seven full-motion video missions in support of Green Flag exercise at Fort Polk, Louisiana.
- Deployed one person as an Intelligence Operations liaison officer to Al Udeid, Qatar, in support of U-2 high altitude intelligence, surveillance and reconnaissance operations.
- Deployed four airmen in support of Air Force North Mobile Training Team assignment; increased security cooperation with Mexico with 55 Mexican military students graduating
- Four OSS personnel assisted disaster response teams within the Joint Operations Center for Vigilant Guard 2014.
- Four OSS personnel supported the U.S. Army Training and Doctrine Command 235th Regiment “Institution of Excellence” premier training course on Army doctrine and conventional wartime planning and execution.
- Created realistic mission simulation scenarios enabling relevant, tailored training for drill-status guardsmen to maintain currency and gain proficiency on DCGS weapons system.
- Trained 230 operators on Patriot Excalibur utilization; transcribed over 230 hardcopy training records for 18 mission positions to 100 percent all electronic training records.
- Coordinated with major command to complete the first-ever split of Ready Intelligence Program items for Geospatial Analysts and Imagery Mission Supervisor mission positions.
- Tech. Sgt. Shawn Rucker received the Airmen’s Medal in recognition of his exceptional act of valor for saving an elderly woman from a house fire in 2013.

184th Intelligence Support Squadron

Mission: Responsible for the execution, training and development of the mission-enabling Air Force Distributed Common Ground System communications logistics requirements. The squadron maintains computer network connectivity, computer software, hardware and associated equipment.

- Squadron maintained mission support equipment: attained mission equipment availability rate of 99.79 percent.
- Provided 17,975 hours of network and IT equipment support to intelligence, surveillance and reconnaissance support.
- Led Distributed Common Ground System maintenance community with internal training plan providing template used by entire weapons system to develop Master Job Qualification Standard.
- Provided systems support to Vigilant Guard and Jaded Thunder exercises to enhance Defense Security Cooperation Agency capabilities and coalition relationships; first-ever link with new aircraft, Nebraska Army National Guard and Kansas State University unmanned aerial vehicle.
- Upgraded Joint Worldwide Intelligence Communication System suite to provide state of the art capabilities to support warfighters down range.
- Executed over \$80,000 in Solaris training in preparation for newest weapons system baseline equipment delivery.

184th Mission Support Group

Mission: Provides critical support elements needed to keep the wing prepared for both home station and deployed operations. The Mission Support Group goal is achieved through four squadrons, one flight and 300 personnel.

- Commander: Col. David A. Weishaar

184th Civil Engineering Squadron

- Deployed 56 airmen to Tyndall Air Force Base, Florida, for Silver Flag exercise. War skills training provided critical hands-on experience for all engineer specialty codes. Engineers trained alongside 115 airmen from 25 other units around the United States. The team completed the airfield damage repair component of exercise in record time, almost two hours faster than previous teams.
- Established the first-ever route clearance package providing debris removal capabilities for Kansas and nationwide domestic operations. Personnel served in advisory roles in a major nationwide Patriot exercise, providing guidance and oversight for route opening operations.



Col. David Weishaar

- Fielded Air National Guard Mobile Emergency Operations Center for FEMA Region 7, providing key command, control and communications asset for incident command operations across the state and region during exercises, emergencies and disasters.
- Completed construction of \$2 million Leadership in Energy and Environmental Design silver-certified vehicle maintenance facility at Smoky Hill Air National Guard Range, consolidating all range vehicle maintenance operations. The new facility saved \$350,000 by allowing existing vehicle maintenance facility to be repurposed for critical Air Support Operations Squadron storage for mine-resistant, ambush-protected vehicles and other deployable equipment.
- Awarded over \$1.5 million in construction projects enabling 184th Intelligence Wing missions. Executed additional \$2.5 million facility operations and maintenance budget and completed over 3,800 work orders in sustainment of 61 facilities (687,977 square feet) and 34,138 acres supporting operations at McConnell Air Force Base and Smoky Hill Air National Guard Range.



Senior Airman Aaron Lewis (left) and Airman 1st Class Carl Hayter-Sirls, 184th Civil Engineer Squadron Heavy Equipment Shop repair an airfield in a base recovery after an attack exercise during Silver Flag training at Tyndall AFB, Florida in August.

184th Logistics Readiness Squadron

- Logistics Plans processed and moved 336 personnel, 912,000 pounds of equipment and 592,000 pounds of Standard Air Munitions Packages in support of combatant commanders worldwide; supported operations include Enduring Freedom, Jaded Thunder, Silver Flag, Vigilant Guard and multiple annual training missions.
- Cargo Movement processed, shipped and received 5,450 items weighing 2.75 million pounds in support of multiple global missions including 374 pieces of explosives/munitions weighing 450,000 pounds for the Regional Munitions Storage Facility, without incident or discrepancy; second largest amount of cargo shipped in the entire Air National Guard.
- Vehicle Operations processed 402 vehicle dispatch requests and distributed 76,370 pounds of cargo without incident. Additionally, vehicle operators safely transported 472 passengers in support of various base and community missions including Leaders, Achievers and Winners Camp; Boy Scouts of America; and the Kansas National Guard Operation Kids Camp.
- Vehicle Maintenance sustained the readiness of 108 assigned fleet vehicles, processing more than 1,063 vehicle maintenance requests maintaining a 93 percent vehicle in-commission rate, while simultaneously managing an additional 166 vehicles assigned to the wing's geographically separated units.
- Material Management inspected and processed more than 2,500 mobility items valued in excess of \$125,000 for the Defense Accountability, Reutilization and Disposal Office; processed and shipped more than \$600,000 in assets to the Defense Logistics Agency Disposition Services for potential re-use.

184th Force Support Squadron

- The Base Education and Training office processed 85 Community College of the Air Force degrees, ranking in the top two in the Air National Guard; test control facility administered more than 310 tests in professional military development and job qualification training; issued more than 789 Training Line Numbers and processed more than 256 formal school orders.
- Processed \$1.35 million cash incentive bonuses and more than \$15,000 in student loan repayment applications; 204 Montgomery G.I. Bill applications and performed 178 retention interviews.
- Processed 57 passports and eight visa requests for DoD personnel and completed 1,609 DD214s crediting members' active-duty time; managed 62 deployments, 89 deployed in place.
- Sustainment Services served 2,484 meals, an increase of 20 percent over the past two years. Two unit members participated with National Guard Bureau Services to develop new ANG 12-day menu and assisted with changes to new training program.
- Family Readiness recorded a 94 percent completion rate for annual family readiness briefs, informed 105 Transition Assistance Program participants on benefits, made 459 formal unit member contacts.

184th Security Forces Squadron

- Thirty-four Security Forces members were mobilized for 179 days in support of Operation Enduring Freedom. While deployed, five members were hand-picked to forward-deploy to Bagram Air Base, Afghanistan, to fill short falls. One

of the five airmen was then forward-deployed from Bagram to Jordan.

- Participated in two state-level training events, Vigilant Guard 2014 and Joint Civil Disturbance Training. Both events were held at Kansas National Guard Regional Training Center in Salina. Participants at the joint training events included the 184th Security Forces Squadron, 190th Security Forces Squadron and the 35th Military Police Company.

184th Communications Flight

- Secured more than 1,700 workstations by complying with 254 cyber-related orders; consistently in the top 10 percent in the Air National Guard for orders compliancy.
- Completed \$3.5 million geographically-separated unit modification for Smoky Hill Air National Guard Range providing complete fiber, copper and 2G wireless local area network capabilities to entire location.
- Received excellent rating for 184th Intelligence Wing Cyber Command Readiness Inspection; remediated more than 2,000 Non-Classified Internet Protocol Router category one vulnerabilities and more than 2,800 Secret Internet Protocol Router category one vulnerabilities; reduced NIPR vulnerabilities more than 88 percent and SIPR vulnerabilities more than 95 percent.

184th Contracting Office

- Awarded 98 contracts totaling \$3.1 million in procurement actions, processed \$1.25 million of credit card purchases with the majority made in the local economy.
- Awarded 11 construction contracts totaling \$1.25 million.
- Approximately 92 percent of total dollars awarded to small businesses.

184th Medical Group

The 184th Medical Group provides combat medical support for the United States Armed Forces and civilian domestic operations, as required. The group also provides worldwide deployment medical readiness support



2nd Lt. Mindy Tran, nurse, 184th Medical Group, prepares intravenous medical supplies for patient care at the Expeditionary Medical Support System during the Vigilant Guard 2014 exercise conducted Aug. 4-7.

for members of the 184th Intelligence Wing through ongoing physical exam screening, immunization, environmental, occupational health monitoring, self-aid training and wellness education.

Commander: Lt. Col. Vonda M. Wigal

- The 184th MDG sent 40 personnel to support U.S. Northern Command Vigilant Guard 2014 exercise. While there, personnel trained and sharpened their Expeditionary Medical System skills by erecting deployable medical facilities, treating patients and responding to exercise scenarios. This vital training ensured 184th MDG personnel readiness to support any contingency in the world.
- Supported the State Partnership Program between Kansas and the Republic of Armenia by deploying two medical specialists to Darbas, Armenia. They provided real-world training and support to Dr. Anush Nersisyan, a local doctor responsible for six villages.



Lt. Col.
Vonda M. Wigal

190th Air Refueling Wing

Located on Forbes Field, Topeka; 983 airmen authorized

Mission: The 190th Air Refueling Wing operates and maintains a fleet of 12 KC-135R Stratotanker aircraft. The wing is attached to Air Mobility Command under 18th Air Force, providing rapid global mobility airpower and deploying expeditionary forces in support of worldwide combat, contingency and humanitarian operations in addition to maintaining a nuclear deterrence tasking. The wing also supports the state of Kansas and the nation in times of disaster and domestic emergency response.

The 190th ARW is comprised of four main groups, as well as the Wing Headquarters and the Comptroller Flight. The headquarters provides command oversight and support functions through the offices of the wing and vice commander, command chief, community relations, anti-terrorism, family programs, judge advocate general, chaplains, safety, equal opportunity, public affairs, human resources, historian, command post, inspector general, information protection and wing plans and programs.

- Wing commander: Col. Ron Krueger
- Vice wing commander: Col. Chris Turner
- Senior noncommissioned officer: Command Chief Master Sgt. Patrick Moore

190th Comptroller Flight

Facilitates budget, accounting and pay transactions through professional analysis, technical expertise, networking and engagement at all levels to guarantee wing mission success.

190th Operations Group

Mission: Responsible for directing the flying and support operations for the 117th Air Refueling Squadron and the 190th Operations Support Squadron.

- Commander: Col. Jarrod Frantz

117th Air Refueling Squadron

Mission: The 117th Air Refueling Squadron maintains mission ready aircrew to fly the K-135R. These aircraft and crews provides the core aerial refueling capability for the United States Air Force and its coalition allies.

190th Operations Support Squadron

Mission: The 190th Operations Support Squadron provides operational services, support and training, as well as mission ready personnel, to the air refueling squadron, wing and higher headquarters to enable to the successful conduct of wartime and peacetime missions.

190th Maintenance Group

Mission: The 190th Maintenance Group provides responsive, reliable and resourceful maintenance for the 190th Air Refueling Wing. The 190th Maintenance Group directs support operations for the 190th Maintenance Squadron, the 190th Aircraft Maintenance Squadron, and the 190th Maintenance Operations Flight who enable the maintenance of wing-assigned aircraft.

- Commander: Lt. Col. Dave Williams

190th Maintenance Squadron

Responsible for specialized aircraft component support encompassing two flights of highly skilled members including fabrication, structural, corrosion, non-destructive inspections, metals technology, repair and reclamation, munitions, aircraft generation equipment, electric/environmental, fuel cell, hydraulics, integrated flight controls, communication/navigation, and propulsion.

190th Aircraft Maintenance Squadron

Provides support in the inspection, preflight, launch and regeneration of KC-135R aircraft for the wing's worldwide expeditionary refueling mission. The squadron is comprised of three flights covering two shifts.



Col. Ron Krueger



Col. Chris Turner



Command Chief
Master Sgt.
Patrick Moore



Col. Jarrod Frantz



Lt. Col. Dave Williams

190th Maintenance Operations Flight

Mission: Responsible for aircraft maintenance staff functions required for the efficient operation and training of the Maintenance Group. These functions include the Maintenance Operations Center; Plans, Scheduling and Documentation; comprehensive Engine Management, Training Management; Maintenance Analysis; and Maintenance Plans and Programs.

190th Mission Support Group

Mission: The primary mission of the 190th Mission Support Group is to provide oversight and operational support for the 190th Logistics Readiness Squadron, the 190th Security Forces Squadron, the 190th Civil Engineering Squadron, the 190th Force Support Squadron, 190th Communications Flight, and the 127th Weather Flight. These six organizations support the wing and provide mission ready expeditionary combat support airmen to the U.S. Air Force, Air National Guard and the Adjutant General's Department.

- Commander: Col. Derek Rogers

190th Logistics Readiness Squadron

Mission: Enables worldwide expeditionary combat support by planning, sourcing and distributing supplies and leads the wing's joint disaster response readiness for the state of Kansas. Serves as Kansas' primary Joint Reception, Staging, Onward Movement and Integration site. Directs operations for wing supply account and 4.3 million gallon fuel throughput. Manages all installation transportation by operating and maintaining a fleet of 107 vehicles. Leads all aspects of contingency operations and readiness for the wing.



Col. Derek Rogers



Senior Airman Francisco J. Bautista, 480th Air Maintenance Squadron, watches as Tech. Sgt. Ben Tressler, an in-flight refueling specialist from the 117th Air Refueling Squadron, operates the boom of a KC-135 Stratotanker to refuel a U.S. Air Force F-16 Fighting Falcon fighter aircraft during a refueling mission at Spangdahlem Air Base, Germany, Sept. 18.

190th Force Support Squadron

Mission: Provides personnel administrative and services support for home station and deployed locations, including human resources administration, food services, mortuary affairs, base training, recruiting and retention, and personnel actions.

190th Communications Flight

Mission: Provides command, control, communications, computers and information management operational base services by executing professional technological services, enabling battle command and information superiority readiness supporting local, state and federal forces.

127th Weather Flight

Mission: The mission of the 127th Weather Flight is to develop and maintain the capability to augment the 3rd Air Support Operations Group/Air Combat Command when mobilized. The specific mission of the 127th Weather Flight is to provide deployed weather support to both Army and Air Force operations anywhere in the world.

190th Security Forces Squadron

Mission: Protects and defends installation resources and personnel via the Integrated Defense concept. Utilizes the Integrated Defense Risk Management Process to maximize effectiveness of available resources. Maintains Quick Reaction Force capability for National Guard Civil Support operations in the event of terrorist attack, natural or man-made disasters. Maintains short-notice stateside and overseas deployment capability.

190th Civil Engineering Squadron

Mission: Maintains installation facilities, manages construction and improvement projects, provides damage assessment and runway repair. Emergency management function performs situational analysis on chemical, biological, radiological and nuclear defense operations and synchronizes response to natural disasters, major accidents and enemy/terrorist attacks. Fire and Emergency Services provides crash rescue/fire suppression and ground support for structural, petroleum/oil/lubricants and munitions fires, as well as hazardous material incidents.

190th Medical Group

Mission: The 190th Medical Group provides medical professionals who actively support the 190th Air Refueling Wing's mission through both peacetime and wartime roles and are ready to deploy health service support for domestic and global response efforts.

- Commander: Col. William Hefner

2014 Highlights

- The 190th Air Refueling Wing transported almost 1,700 passengers while flying nearly 3,500 hours and transferring more than two million gallons of fuel during fiscal year 2014.
- Maintained a 68.5 percent mission capable rate, while flying 908 sorties in fiscal year 2014 despite a government furlough and significant hail damage to a majority of the aircraft.
- Supported the war fight as the Air Expeditionary Force lead Air National Guard tanker unit as part of the Pacific Command Theater Support Package, as well as providing air crews, tankers, maintenance and support staff to the Central Command theater in support of Operation Enduring Freedom and Operation Inherent Resolve.
- Deployed more than 300 airmen around the world in support of military operations through Air Expeditionary Force and Expeditionary Combat Support deployments.
- Received an overall grade of 'Excellent' from the the Air Mobility Command Inspector General on the 2014 Nuclear Operational Readiness Inspection. According to the inspection report "This Total Force team performed exceptionally. They are extremely well led. Fierce unit pride and enthusiasm were evident throughout the inspection."
- Three members of the 190th ARW were among five awards given nationally by the Enlisted Association of the National Guard of the United States for heroism. Staff Sgt. Matthew Crawford was awarded the EANGUS Humanitarian Award while Senior Airman Levi Sack and Senior Airman Grant Myers were awarded the EANGUS Heroism Award. All three were recognized for saving lives of individuals in their communities.
- Staff Sgt. Jason Dolan of the 190th Force Support Squadron qualified for the National Guard marathon team by placing eighth among National Guard members in the May 4 Lincoln National Guard Marathon.
- Aircraft and personnel from the 190th supported the largest international maritime exercise in July. Rim of the Pacific is a bi-yearly exercise based primarily around the Hawaiian Islands. The Coyotes joined 25,000 participants from 25 nations, and more than 50 naval vessels and 200 aircraft in the exercise.
- The 190th Civil Engineering Squadron deployed more than 35 members to a remote village in Armenia to rebuild a crumbling, Soviet-era school and repair the local health clinic. Over a two-week period, the members completely renovated the school and improved the health clinic by replacing the roof and a bathroom.
- The 190th ARW deployed nearly 100 members in support of Vigilant Guard 2014. 190th participants included members from the fire department, emergency management, logistics, force support, security forces, medical group, communications flight and operations.
- Senior Airman Joseph Hamilton of the 190th Communications Flight was selected as the Air National Guard Outstanding Cyber Operations Airman of the Year.
- Deployed 21 190th Communications Flight personnel to March Air Reserve Base, California, to complete mission change communication requirements and provide additional manpower to complete overdue projects and work tickets.
- The 190th Medical Group had several national award recipients of the Air National Guard Medical Service Awards. The Medical Logistics Section was awarded the Outstanding Medical Logistics Team Award. Individual awards included the USAF Clinical Excellence in Nursing Award presented to Lt. Col. Tami Buettgenbach. Maj. Jeremy Brandt was named the USAF Biomedical Clinician Category Field Grade Officer of the Year. Staff Sgt. Nels Anderson and Senior Airman Chad Broome were respectively named the Outstanding Biomedical Equipment Repair Noncommissioned Officer and Airman of the Year.



Members of the 190th Civil Engineering Squadron repair the roof of a school building in Darbas, Armenia. The project was arranged as part of the National Guard Bureau State Partnership Program.

Civil Air Patrol

Headquarters in Salina; Squadrons in Cherokee; Emporia; Junction City; Kansas City, Kansas; Lawrence; Olathe; Shawnee; Topeka and Wichita

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c) (3) corporation and by congressional charter is the auxiliary of the United States Air Force. In 1997, the Kansas Wing was placed, by legislation, under the Kansas Adjutant General's Department for administrative support and control of state resources and funding. The Civil Air Patrol is charged with three balanced primary missions: aerospace education, cadet programs and emergency services. Col. Rick Franz is commander of the Kansas Wing.

Units and equipment:

- Cherokee - one vehicle
- Emporia - one vehicle
- Junction City - three vehicles
- Kansas City, Kansas - one vehicle
- Lawrence - two vehicles
- Olathe - one vehicle, one C-182 G1000 fixed wing aircraft
- Salina - one vehicle; Wing Headquarters - two vehicles, two FEMA Trailers, one C-182 fixed wing aircraft
- Shawnee - one vehicle
- Topeka - one vehicle, one C-172 fixed wing aircraft
- Wichita - one vehicle, one C-182 G1000 fixed wing aircraft



Col. Rick Franz

Aerospace Education

Aerospace education provides the CAP membership and Kansas communities with classroom materials, teacher training and other educational aids that promote the understanding of aviation and space programs. Kansas Wing members attend the annual meeting of the National Congress on Aviation and Space Education. Kansas Wing provides orientation flights for cadets in the Kansas program. Aerospace Education personnel were recognized for excellence in the seven-state region in 2013 and the Aerospace Education program was rated first in the region.

Cadet Programs

The Kansas Wing Cadet Program develops the potential of youth ages 12 to 21 through aerospace education, leadership training and physical fitness. Parents and educators credit the cadet program with communicating the importance of integrity, self-discipline and trust in their children's personal and professional success. Adult wing members help inspire and encourage cadets interested in the aviation industry or military careers. Cadet Program personnel were recognized for excellence in the seven-state region in 2013 and the cadet program was rated first in the region.



Members of the Topeka Eagle Composite Squadron push the squadron's Cessna 172 into its new home at the Phillip Billard Airport, Topeka, June 24. The Topeka Squadron had been without an aircraft for almost two years.

Emergency Services

Kansas Wing volunteer air and ground teams accomplish most of the search and rescue operations in the state. CAP works closely with the Kansas National Guard, Kansas Highway Patrol, Kansas Division of Emergency Management and other agencies during training and actual disaster relief operations. Civil Air Patrol support includes searching for missing persons, aircraft and emergency locator transponders, air and ground transportation, aerial reconnaissance, airborne communications, ground traffic control, perimeter control, flight line control and transportation of live human organs, blood and tissue.

The Kansas Wing also was requested to provide assistance during the F-16 crash in southern Kansas. The wing worked with the Kansas Air National Guard and other Air Force units to provide air platform for a low cost.

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NOTES



Joint Forces Headquarters Kansas - Land Component

Joint Forces Headquarters Kansas

JFHQ -Land Component
Recruiting and Retention
Co A, Rec and Ret

U.S. Property and Fiscal Office
Central Issue Facility
JFHQ - Air Component

KS ARNG FMS
Combined Support Maintenance Shop

635th Regional Support Group
HHD, 635th Regional Support Gp

Det 1, 137th Trans Co. (PLS)

Topeka



69th Trp Cmd

HHD, 69th Trp Cmd
35th Military Police Co
102nd Mil Hist Det
105th MPAD
137th Chaplain Spt Team
1979th Contingency Contract Team
1989th Senior Contingency Contract Team
1074th Trail Defense Team
1174th Senior Trail Defense Team



State Aviation Office
Army Aviation Support Facility #1
Det 37, OSA Cmd

Forbes Field, Topeka



1st Bn, 108th Aviation
HHC (-), 1-108th Avn
Co A, 1-108th Avn
Co D, 1-108th Avn
Co E, 1-108th Avn
Co G, 2-135th GSAB
Det 3, HHC, 2-135th GSAB
Det 6, Co D, 2-135th GSAB
Det 6, Co E, 2-135th GSAB



190th Air Refueling Wing

190th Operations Group
117th Air Refueling Squadron
190th Operations Support Squadron
Standardization/Evaluation
190th Maintenance Group
190th Maintenance Squadron
190th Aircraft Maintenance Squadron
190th Maintenance Support Flight
73rd Civil Support Team (WMD)

190th Mission Support Group

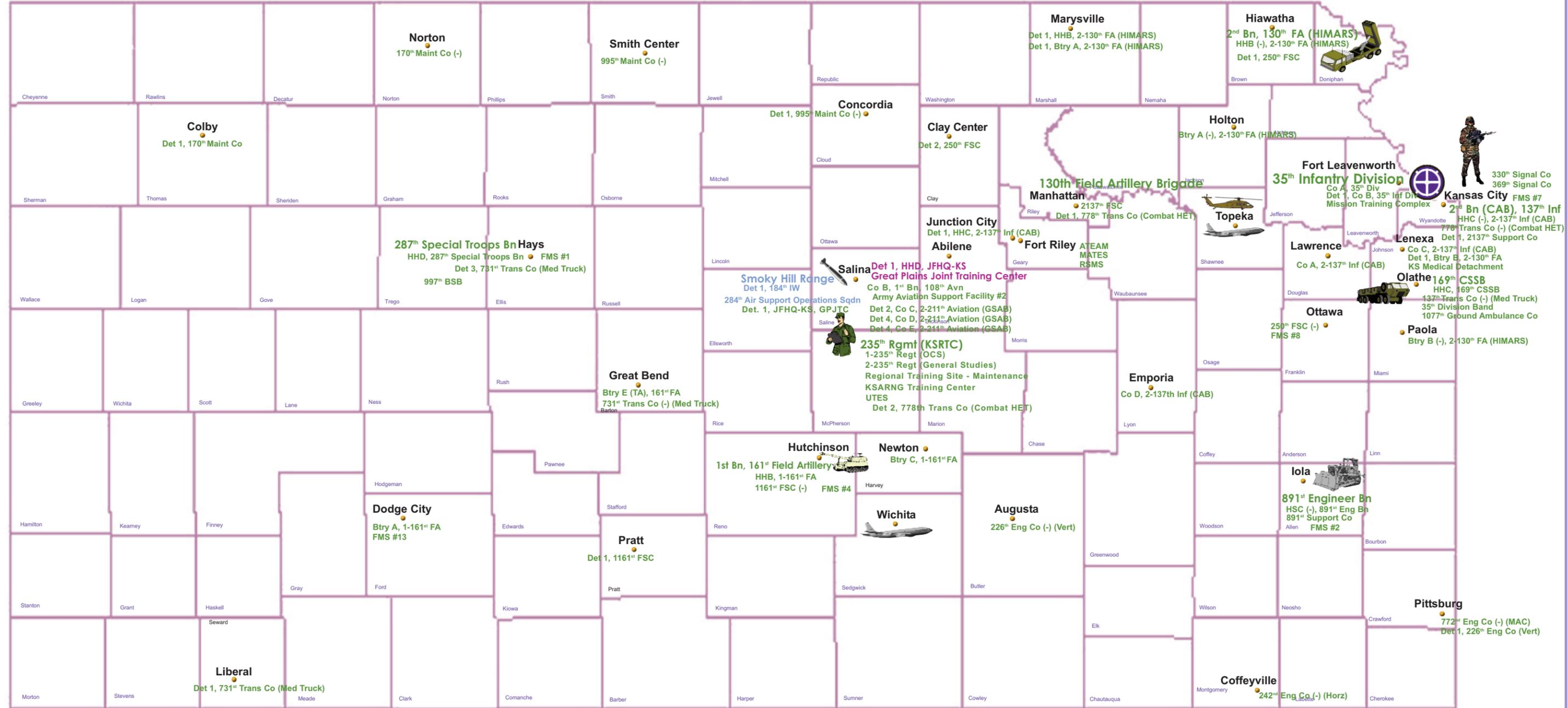
190th Security Forces Squadron
190th Civil Engineering Squadron
190th Logistics Readiness Squadron
190th Force Support Squadron
190th Communications Flight

190th Medical Group

127th Weather Flight



Joint Forces Headquarters Kansas - Air Component



Legend

ATEAM = Advanced Turbine Engine Army Maint
ARW = Air Refueling Wing
Avn = Aviation
Bde = Brigade
Bn = Battalion
Btry = Battery
CAB = Combined Arms Battalion
Cmd = Command
Co = Company
CSSB = Combat Support Sustainment Battalion
Det = Detachment
Div = Division

Eng = Engineer
FA = Field Artillery
FMS = Field Maintenance Shop
FSB = Forward Support Battalion
FSC = Forward Support Company
GSAB = General Support Aviation Battalion
HET = Heavy Equipment Transport
HIMARS = High Mobility Artillery Rocket System
HHC = HQ and HQ Btry
HHD = HQ and HQ Company
HHS = HQ and HQ Service Btry

HSC = Headquarters Support Company
HQ = Headquarters
Inf = Infantry
KSRTC = Kansas Regional Training Center
Lg = Logistics
MAC = Mobile Augmentation Company
MATES = Maneuver and Training Equipment Site
Maint = Maintenance
Med = Medical
MP = Military Police
MPAD = Mobile Public Affairs Detachment

OCS = Officer Candidate School
Rgmt = Regiment
Rec and Ret = Recruiting and Retention
RMSM = Readiness Sustainment Maint Site
Spt = Support
TA = Target Acquisition
TDA = Table of Distribution and Allowances
Trans = Transportation
Trp = Troop
UTES = Unit Training Equipment Site
WMD = Weapons of Mass Destruction

287th Sustainment Brigade

HHC, 287th Sustainment Brigade
Co B, 2-137th Inf (CAB)
Det 2, 731st Co (Med Truck)
Det 2, 2137th Support Co
Det 2, 778th Trans Co (Combat HET)

Wichita

Det 1, 242nd Eng Co (Horz)
FMS #3
Co B, Rec and Ret

McConnell AFB, Wichita

184th Intelligence Wing

184th Regional Support Group
127th Command and Control Squadron
134th Air Control Squadron
177th Information Aggressor Squadron
184th Munitions Squadron
284th Air Support Operations Squadron
299th Network Operations Security Squadron
184th Intelligence Group
161st Intelligence Squadron
184th Operations Support Squadron
184th Intelligence Support Squadron

184th Mission Support Group
184th Security Forces Squadron
184th Civil Engineering Squadron
184th Logistics Readiness Squadron
184th Force Support Squadron
184th Communications Flight
184th Medical Group

